



Account Number Account Description

2025 Budget 2025 - 2026 % Variation

2026 Budget

2027 Budget

2028 Budget

2029 Budget

2026 Budget Comments

1-00-00-110	GEN - Residential Taxes	-2,776,700.00	3%	-2,872,218.00	-2,987,106.72	-3,076,719.92	-3,169,021.52	-3,169,021.52	Adjusted as per Council's direction & 4% 2026/27 & 3% 2028 (includes RCHP funding model)
1-00-00-111	GEN - Non-Residential Taxes	-759,377.00	20%	-913,210.00	-939,576.30	-967,763.59	-996,796.50	-996,796.50	Adjusted as per Council's direction & 3% subsequent (includes RCHP funding model)

1-00-00-112	Minimum Tax Levy	-6,200.00	-37%	-3,886.00	-6,000.00	-6,000.00	-6,000.00	-6,000.00	Minimum taxes payable for all properties @ \$500. This is based on 2025 calculations
1-00-00-115	GEN - Special Tax (Tangible Asset Purposes)	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	No budgeted for
1-00-00-116	GEN - Allowance for Uncollected Taxes	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	No budgeted for
1-00-00-130	GEN - Franchise Agreements	-685,000.00	4%	-710,000.00	-720,000.00	-730,000.00	-740,000.00	-740,000.00	Adjusted to be closer to 2024 actual
1-00-00-510	GEN - Penalties & Costs	-90,000.00	44%	-130,000.00	-110,000.00	-85,000.00	-60,000.00	-60,000.00	Calculation is based on first six months annualized
1-00-00-515	GEN - Tax Recovery Costs	-1,600.00	-38%	-1,000.00	-1,000.00	-1,000.00	-1,000.00	-1,000.00	Tax Notification Filing Fees

1-00-00-550	GEN - Investment Return	-120,000.00	-13%	-105,000.00	-105,000.00	-105,000.00	-105,000.00	-105,000.00	Based closer to 2024 actual and in anticipation of interest rates dropping
1-12-00-490	ADMIN - Administration Costs Recovered	-8,000.00	-13%	-7,000.00	-6,000.00	-5,000.00	-4,000.00	-4,000.00	\$2,500/bill for printed water bill, NSF fee, etc
1-12-00-495	ADMIN - Assessment Appeals	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	Fees are collected only if an assessment appeal is requested

1-12-00-551	ADMIN - Tax Recovery Properties - Property Revenue	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	This revenue is only realized if the tax forfeiture exceeds 15 years of holding
1-12-00-590	ADMIN - Other Revenue - Administration	-500.00	0%	-500.00	-500.00	-500.00	-500.00	-500.00	Miscellaneous revenue for general purposes
1-12-00-840	ADMIN - Provincial Conditional Grants	-54,690.00	0%	-54,690.00	-54,690.00	-54,690.00	-54,690.00	-54,690.00	LGFF Operating Grant
1-12-00-850	ADMIN - Conditional Grants - Other Governments	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	No other government contributions are expected

1-12-00-920	ADMIN - Drawn from Reserves	0.00	#DIV/0!	-100,000.00	0.00	0.00	0.00	0.00	2025 carryover since ERP & OH&S contractor did not start in 2025 as budgeted
1-12-01-540	ADMIN - EV Charging Revenue	-200.00	300%	-800.00	-800.00	-800.00	-800.00	-800.00	Adjust to reflect closer to 2025 actual
1-21-00-590	POLICING - Other Revenue	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	Reallocated to 1-00-00-110 & 111 as per MA
1-23-00-590	FIRE - Other General Revenue-Protective Services	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	No other revenue is anticipated
1-23-00-920	FIRE - Drawn from Reserves	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	No projects are planned for this year
1-24-00-590	DISASTER - Other General Revenues	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	No other revenue is anticipated
1-24-00-840	DISASTER - Provincial Grant	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	No Grants are planned for this year
1-24-00-920	DISASTER - Drawn from Reserves	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	No projects are planned for this year

1-26-00-350	ENFORCEMENT - Contract with Other Local Government	-44,500.00	87%	-83,200.00	-88,400.00	-93,600.00	-87,000.00	-87,000.00	50% of 2nd CPO & associated costs as per agreement
1-26-00-410	ENFORCEMENT - Municipal Fines - Weeds & Grass	-15,000.00	-100%	0.00	0.00	0.00	0.00	0.00	Based on anticipated ticket generation
1-26-00-510	ENFORCEMENT - Provincial Fines	-15,000.00	27%	-19,000.00	-19,000.00	-19,000.00	-19,000.00	-19,000.00	Based on 3 year average (later cost decreased)
1-26-00-520	ENFORCEMENT - Animal License Fee's	-1,000.00	0%	-1,000.00	-1,000.00	-1,000.00	-1,000.00	-1,000.00	Based on 5 year average (will review cost with user fee review)
1-26-00-521	ENFORCEMENT - Business License Fee	-19,500.00	-18%	-16,000.00	-16,000.00	-16,000.00	-16,000.00	-16,000.00	Based on 2023 Actual
1-26-00-522	ENFORCEMENT - Regional Business License	-50.00	0%	-50.00	-50.00	-50.00	-50.00	-50.00	Based on 2023 Actual
1-26-00-590	ENFORCEMENT - Other General Revenue	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	No projects are planned for this year
1-26-00-840	ENFORCEMENT - Provincial Conditional Grants	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	No projects are planned for this year
1-26-00-920	ENFORCEMENT - Drawn from Reserves	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	No projects are planned for this year
1-26-01-410	ENFORCEMENT - Municipal Fines - Snow Removal	-15,000.00	0%	-15,000.00	-15,000.00	-15,000.00	-15,000.00	-15,000.00	Anticipated revenue from weed & snow enforcement
1-32-00-410	PUB WRKS - Cost Recovered	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	Not a budget item

1-32-00-590	PUB WORKS - Other General Revenue	-5,000.00	0%	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	Cost recovery for service provided to individuals and organizations
1-32-00-920	PUB WORKS - Drawn from Reserves	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	No projects are planned for this year

1-41-00-410	WATER - Sale of Water	-656,400.00	1%	-660,000.00	-670,000.00	-676,000.00	-676,000.00	-676,000.00	Water distribution - All accounts thru regular billing process. Budget dollars are based on 2024 budget with approx a 2% increase
-------------	-----------------------	-------------	----	-------------	-------------	-------------	-------------	-------------	---

1-41-00-490	WATER - Water Connection Fees	-2,000.00	0%	-2,000.00	-2,500.00	-2,500.00	-2,500.00	-2,500.00	-2,500.00	-2,500.00	-2,500.00	Cost of connecting the water meter (estimate of 15 to 20 new buildings) increase due to decommissioning of the bulk water station and alternative purchase agreement. Administration to follow with service provider to adjust for 2026 and beyond.
1-41-00-500	WATER - Sale of Bulk Water	-50,000.00	30%	-65,000.00	-65,000.00	-68,000.00	-68,000.00	-68,000.00	-68,000.00	-68,000.00	-68,000.00	
1-41-00-510	WATER - Penalties and Costs	-4,000.00	0%	-4,000.00	-4,000.00	-4,000.00	-4,000.00	-4,000.00	-4,000.00	-4,000.00	-4,000.00	Based on 2024 actual
1-41-00-590	WATER - Other Revenue Water	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1-41-00-920	WATER - Drawn from Reserves	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No projects are planned for this year
1-42-00-410	SEWER - Sanitary Sewer Fees	-418,000.00	1%	-422,000.00	-425,000.00	-428,000.00	-428,000.00	-428,000.00	-428,000.00	-428,000.00	-428,000.00	Sewer collection and treatment - All accounts thru regular billing process. Budget dollars are based on 2024 actual
1-42-00-500	SEWER - Water & Sewer Infrastructure	-90,000.00	0%	-90,000.00	-90,000.00	-90,000.00	-90,000.00	-90,000.00	-90,000.00	-90,000.00	-90,000.00	Regular billing fee for infrastructure dollars intended to cover maintenance of lines, reservoir and lagoons. Budget Dollars are based on 2023 actual
1-42-00-590	SEWER - Other General Revenue	-85,000.00	71%	-145,000.00	-20,000.00	-20,000.00	-20,000.00	-20,000.00	-20,000.00	-20,000.00	-20,000.00	Sale of lagoon water
1-42-00-920	SEWER - Drawn from Reserves	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No projects are planned for this year
1-43-00-410	GARBAGE - Garbage Service Fees	-190,000.00	4%	-197,000.00	-200,000.00	-205,000.00	-207,000.00	-207,000.00	-207,000.00	-207,000.00	-207,000.00	Regular billing to cover weekly garbage pickup and disposal. Budget Dollars are based on 2024 Actual. Contract ends in September 2025. Town will do RFP process.
1-43-00-500	GARBAGE - Recycling Fees	-25,000.00	-100%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Circular Material is taking service over as of April 2025
1-43-00-590	GARBAGE - Other General Revenue	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No Revenue Projected
1-43-00-920	GARBAGE - Drawn from Reserves	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No projects are planned for this year
1-51-00-410	FAMILY SERV - Fees & Programs	-500.00	400%	-2,500.00	-2,500.00	-2,500.00	-2,500.00	-2,500.00	-2,500.00	-2,500.00	-2,500.00	Sponsorship for Lemonade Stand Day plus misc other revenue
1-51-00-590	FAMILY SERV - Other General Revenue	-600.00	0%	-600.00	-600.00	-600.00	-600.00	-600.00	-600.00	-600.00	-600.00	Volunteer Alberta Grant
1-51-00-840	Provincial Grant	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	RHM grant application was not successful for 2025
1-51-00-850	FAMILY SERV - Regional FCSS Grant	-37,500.00	-28%	-27,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	Leduc County distribution re-negotiated in 2025
1-51-01-590	FAMILY SERV - Christmas Elves Program Revenues	-3,500.00	0%	-3,500.00	-3,500.00	-3,500.00	-3,500.00	-3,500.00	-3,500.00	-3,500.00	-3,500.00	Christmas elves charitable donations
1-61-00-400	MUNI DEV - Land Sales	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Tax Certificates, Zoning Compliance Certificates
1-61-00-410	MUNI DEV - Service Fees	-6,500.00	8%	-7,000.00	-7,200.00	-7,800.00	-7,800.00	-7,800.00	-7,800.00	-7,800.00	-7,800.00	
1-61-00-411	MUNI DEV - Subdivision Fees	-1,000.00	150%	-2,500.00	-1,000.00	-3,000.00	-3,000.00	-3,000.00	-3,000.00	-3,000.00	-3,000.00	Subdivision Fees are based on developer activities. Small amount recognized in anticipation of some movement (about 4 lots)
1-61-00-510	MUNI DEV - Safety Codes Council	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No Revenue Projected
1-61-00-520	MUNI DEV - Development Permits	-4,200.00	12%	-4,700.00	-5,000.00	-5,250.00	-5,250.00	-5,250.00	-5,250.00	-5,250.00	-5,250.00	Development Permits budget based on past few years and current and anticipated stages of development.
1-61-00-530	MUNI DEV - Building Permits	-55,000.00	40%	-77,000.00	-79,000.00	-79,000.00	-79,000.00	-79,000.00	-79,000.00	-79,000.00	-79,000.00	Building Permits revenue is based on 5 year average
1-61-00-590	MUNI DEV - Other General Revenue	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Construction deposits retained & other misc revenue. This should be negligible as we have eliminated most deposit requirements.
1-61-00-840	MUNI DEV - Conditional Grants - Provincial	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No Grants are planned for this year
1-61-00-900	MUNI DEV - Off Site Levies	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Offsite Levies are subject to new stages being initiated. \$0 revenue in previous 5 years. Any funds received is transferred to the corresponding levy reserve.
1-61-00-920	MUNI DEV - Contributed from Reserves	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No projects are planned for this year
1-62-00-410	EC DEVELOPMENT - Promotional Revenue	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No Revenue Projected
1-62-00-590	EC DEVELOPMENT - Other General Revenue	-1,000.00	0%	-1,000.00	-1,000.00	-1,000.00	-1,000.00	-1,000.00	-1,000.00	-1,000.00	-1,000.00	Sponsorship related to Ec Dev - all others are tracked in other departments
1-62-00-840	EC DEVELOPMENT - Conditional Grant - Provincial	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No Revenue Projected
1-62-00-920	Transfer From Reserves	-35,000.00	-100%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Incentive Reserve Grant transfer
1-72-00-590	REC FAC - Other General Revenues	-7,000.00	0%	-7,000.00	-7,500.00	-8,000.00	-8,000.00	-8,000.00	-8,000.00	-8,000.00	-8,000.00	Sponsorship for events
1-72-00-591	REC FAC - Fair Revenue - Calmar Days	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Remove GL - Duplicated below 1-72-03-591
1-72-00-592	REC FAC - Program Center Rental	-4,000.00	0%	-4,000.00	-4,500.00	-4,500.00	-4,500.00	-4,500.00	-4,500.00	-4,500.00	-4,500.00	Administration will promote the asset
1-72-00-850	REC FAC - Other Local Government Grants	-190,000.00	38%	-261,500.00	-220,000.00	-220,000.00	-220,000.00	-220,000.00	-220,000.00	-220,000.00	-220,000.00	County Cost Sharing (schedule B less capital & library portion) Formula to change for 2026 and 2027.
1-72-00-860	REC FAC - Grants from Others	-4,000.00	0%	-4,000.00	-4,000.00	-4,000.00	-4,000.00	-4,000.00	-4,000.00	-4,000.00	-4,000.00	Canada Day grant



2-11-00-110	COUNCIL - Wages & Salaries	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No budgeted expense	
2-11-00-115	Overtime	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No budgeted expense
2-11-00-130	COUNCIL - Employer's Contributions	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No budgeted expense
2-11-00-136	COUNCIL - Workers' Compensation Board Fees	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No budgeted expense
2-11-00-148	COUNCIL - Training & Development	7,150.00	2%	7,300.00	7,500.00	7,700.00	7,900.00	8,100.00	8,300.00	8,500.00	8,700.00	8,900.00	9,100.00	9,300.00	9,500.00	9,700.00	9,900.00	10,100.00	10,300.00	10,500.00	This budget line is for shared training sessions and not specific to individual Council members. Would include RMA, FCM, and other initiatives.
2-11-00-215	COUNCIL - Freight & Postage	700.00	0%	700.00	700.00	700.00	700.00	700.00	700.00	700.00	700.00	700.00	700.00	700.00	700.00	700.00	700.00	700.00	700.00	700.00	percentage of postage
2-11-00-217	COUNCIL - Telephone	8,500.00	0%	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	Council Land Line \$1,200 Council Phone Allowance \$6,000 Internet \$1,000
2-11-00-220	COUNCIL - Advertising	2,100.00	-62%	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	Ad-Remembrance Day, Sponsor Ad-Holiday Season, Other Advertisements
2-11-00-222	COUNCIL - Memberships & Subscriptions	12,000.00	7%	12,875.00	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00	AB Munis Basic Membership fee \$3,500 39/20 Membership \$3,500 (currently suspended not included) Chamber Membership \$263.10 FCM Membership \$700 RMA Membership \$250
2-11-00-223	COUNCIL - Special Projects	20,000.00	-50%	10,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	nothing identified at this time e-Scribe \$7,300 \$1,500 Leduc & District Food Bank \$1,490.40 NSWA
2-11-00-224	COUNCIL - Other Projects	14,500.00	3%	15,000.00	15,500.00	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	\$10,000 grant to other organizations
2-11-00-231	COUNCIL - Audit Fees	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
2-11-00-230	COUNCIL - Building Repairs & Maintenance	1,000.00	-50%	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	has been \$0 for last 5 years
2-11-00-270	COUNCIL - Insurance	3,800.00	8%	4,100.00	4,100.00	4,300.00	4,300.00	4,300.00	4,300.00	4,300.00	4,300.00	4,300.00	4,300.00	4,300.00	4,300.00	4,300.00	4,300.00	4,300.00	4,300.00	4,300.00	Council Chambers Insurance
2-11-00-510	COUNCIL - Printing & Stationery	1,200.00	-33%	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	Based on 5 year average
2-11-00-511	COUNCIL - Special Events Hosting	3,000.00	233%	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	Regional Municipal Meetings, Collaboration & Networking based on 5 year average (+ interaction with eastern municipalities)
2-11-00-520	Equipment, Parts, Repairs & Maintenance	1,000.00	0%	1,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	\$0 for previous 5 years, slowly start replacing laptops in 2027
2-11-00-540	COUNCIL - Power	1,900.00	32%	2,500.00	2,500.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	Council Chambers allocation
2-11-00-541	COUNCIL - Natural Gas	1,300.00	8%	1,400.00	1,500.00	1,550.00	1,550.00	1,550.00	1,550.00	1,550.00	1,550.00	1,550.00	1,550.00	1,550.00	1,550.00	1,550.00	1,550.00	1,550.00	1,550.00	1,550.00	Council Chambers allocation
2-11-00-590	COUNCIL - Other General Expenses-Legislative	8,000.00	-66%	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	Budget based on prior year expenses (adjusted in 2029 for election)
2-11-01-110	COUNCIL - Councillor Faulkner - Remuneration & Fee	20,100.00	5%	21,100.00	20,100.00	20,100.00	20,100.00	20,100.00	20,100.00	20,100.00	20,100.00	20,100.00	20,100.00	20,100.00	20,100.00	20,100.00	20,100.00	20,100.00	20,100.00	20,100.00	Monthly Remuneration 12 @ \$ 750.19 60 -0-3 Hour Meetings @ \$ 85.00 32 -3-5 Hour Meetings @ \$ 135.00
2-11-01-130	COUNCIL - Councillor Faulkner - Benefits	1,000.00	0%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Calculated at % of earnings (CPP & benefits @ \$14.95/month)
2-11-01-140	COUNCIL - Councillor Faulkner - Meals & Lodging	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Out of Town Travel (combined with training)
2-11-01-148	COUNCIL - Councillor Faulkner - Training & Dev	3,700.00	35%	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	Conferences: AUMA, RMA etc. Monthly Remuneration 12 @ \$ 750.19 60 -0-3 Hour Meetings @ \$ 85.00 32 -3-5 Hour Meetings @ \$ 135.00
2-11-01-212	COUNCIL - Councillor Faulkner - Mileage	1,000.00	0%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Out of Town Travel
2-11-13-110	COUNCIL - Councillor Gardner - Remuneration & Fee	20,100.00	70%	34,150.00	29,150.00	29,150.00	29,150.00	29,150.00	29,150.00	29,150.00	29,150.00	29,150.00	29,150.00	29,150.00	29,150.00	29,150.00	29,150.00	29,150.00	29,150.00	29,150.00	Monthly Remuneration 12 @ \$ 750.19 60 -0-3 Hour Meetings @ \$ 85.00 32 -3-5 Hour Meetings @ \$ 135.00
2-11-13-130	COUNCIL - Councillor Gardner - Benefits	1,000.00	35%	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	Calculated at % of earnings (CPP & benefits @ \$14.95/month)
2-11-13-140	COUNCIL - Councillor Gardner - Meals & Lodging	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Out of Town Travel (combined with training)
2-11-13-148	COUNCIL - Councillor Gardner - Training & Dev	3,700.00	35%	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	Conferences: AUMA, RMA etc. Monthly Remuneration 12 @ \$ 750.19 60 -0-3 Hour Meetings @ \$ 85.00 32 -3-5 Hour Meetings @ \$ 135.00
2-11-13-212	COUNCIL - Councillor Gardner - Mileage	1,000.00	0%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Out of Town Travel
2-11-13-148	COUNCIL - Councillor Gardner - Training & Dev	3,700.00	35%	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	Conferences: AUMA, RMA etc. Monthly Remuneration 12 @ \$ 750.19 60 -0-3 Hour Meetings @ \$ 85.00 32 -3-5 Hour Meetings @ \$ 135.00
2-11-13-212	COUNCIL - Councillor Gardner - Mileage	1,000.00	0%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Out of Town Travel







2-26-00-520	ENFORCEMENT - Equipment Parts, Repairs & Maintenance	6,000.00	3%	6,200.00	6,400.00	6,400.00	6,400.00	6,400.00	6,400.00	6,400.00	6,400.00	6,400.00	6,400.00	6,400.00	6,400.00	6,400.00	6,400.00	CPO Only - Uniforms, kits, boots, etc.
2-26-00-521	ENFORCEMENT - Fuel & Oil	6,400.00	6%	6,800.00	7,000.00	7,000.00	7,200.00	7,200.00	7,200.00	7,200.00	7,200.00	7,200.00	7,200.00	7,200.00	7,200.00	7,200.00	7,200.00	Handcuffs
2-26-00-522	ENFORCEMENT - Vehicle Parts, Repairs & Maintenance	6,000.00	3%	6,200.00	6,400.00	6,400.00	6,500.00	6,500.00	6,500.00	6,500.00	6,500.00	6,500.00	6,500.00	6,500.00	6,500.00	6,500.00	6,500.00	Baton/Body Armour
2-26-00-540	ENFORCEMENT - Power	1,600.00	88%	3,000.00	3,000.00	3,000.00	3,200.00	3,200.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	Speed & safety related equipment
2-26-00-541	ENFORCEMENT - Natural Gas	2,700.00	-22%	2,100.00	2,100.00	2,100.00	2,100.00	2,100.00	2,100.00	2,100.00	2,100.00	2,100.00	2,100.00	2,100.00	2,100.00	2,100.00	2,100.00	2nd AFFRS/radio
2-26-00-590	ENFORCEMENT - Other General Expenses	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Cost of operating Peace Officer vehicle and cruiser
2-26-00-761	ENFORCEMENT - Transfer to Reserves	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Cost of operating and maintaining 2 CPO vehicles
2-26-01-240	ENFORCEMENT - Bylaw Enforcement - Snow Removal	30,000.00	-67%	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	Annual allocation for distributed costs - corrected distribution
2-32-00-110	ROADS - Wages & Salaries	169,065.91	13%	190,414.00	195,000.00	195,000.00	199,000.00	199,000.00	205,000.00	205,000.00	205,000.00	205,000.00	205,000.00	205,000.00	205,000.00	205,000.00	205,000.00	Annual allocation for distributed costs - corrected distribution
2-32-00-115	ROADS - Overtime	5,200.00	-17%	4,300.00	4,300.00	4,300.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	Offset for municipal fire revenue for weeds & snow removal and bring closer to 2025 actual
2-32-00-116	ROADS - On Call	8,000.00	69%	13,500.00	13,500.00	13,500.00	13,500.00	13,500.00	13,500.00	13,500.00	13,500.00	13,500.00	13,500.00	13,500.00	13,500.00	13,500.00	13,500.00	Per distribution
2-32-00-117	ROADS - Casual Labour	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Based on 2024 actuals
2-32-00-130	ROADS - Employer Contributions	26,890.55	23%	33,130.00	33,150.00	33,150.00	33,830.00	33,830.00	34,850.00	34,850.00	34,850.00	34,850.00	34,850.00	34,850.00	34,850.00	34,850.00	34,850.00	Split between roads, water & sewer
2-32-00-136	ROADS - Worker's Compensation Board Fees	1,820.00	165%	4,820.00	4,820.00	4,820.00	4,820.00	4,820.00	4,820.00	4,820.00	4,820.00	4,820.00	4,820.00	4,820.00	4,820.00	4,820.00	4,820.00	No budget allocation for the line
2-32-00-140	ROADS - Meals & Lodging	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Percentage of salary allocated to this cost center
2-32-00-148	ROADS - Training & Development	5,000.00	10%	5,500.00	6,000.00	6,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	10% of \$49k premium based on wage distribution
2-32-00-210	ROADS - Vehicle Allowance	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00 reallocated to training and development
2-32-00-212	ROADS - Mileage	500.00	-100%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Commercial truck training, loader, grader, skidsteer certificates, etc.
2-32-00-215	ROADS - Freight & Postage	600.00	0%	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	\$0 for previous 5 years
2-32-00-217	ROADS - Telephone	5,000.00	-10%	4,500.00	4,500.00	4,500.00	4,700.00	4,700.00	4,700.00	4,700.00	4,700.00	4,700.00	4,700.00	4,700.00	4,700.00	4,700.00	4,700.00	Based on 5 year average
2-32-00-220	ROADS - Advertising	500.00	0%	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	Internet (connection with Fiber)and phones
2-32-00-230	ROADS - Engineering Fees	22,000.00	9%	24,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	Advertising equipment sales, bylaws etc. based on 5 year average
2-32-00-231	ROADS - Audit Fees	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Survey, geotechnical investigation, project planning
2-32-00-250	ROADS - Building Repairs & Maintenance	18,000.00	4%	18,750.00	19,000.00	19,000.00	19,500.00	19,500.00	19,500.00	19,500.00	19,500.00	19,500.00	19,500.00	19,500.00	19,500.00	19,500.00	19,500.00	hvac, gas system calibration, overhead door insp, pressure wash system
2-32-00-252	ROADS - R/R Ditch Maintenance	0.00	#DIV/0!	0.00	10,000.00	10,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	annual, lift inspection
2-32-00-253	ROADS - Roadway Maintenance	58,000.00	0%	58,000.00	58,000.00	58,000.00	58,000.00	58,000.00	58,000.00	58,000.00	58,000.00	58,000.00	58,000.00	58,000.00	58,000.00	58,000.00	58,000.00	No expenses in the last 5 years in this GL (activity needed every 5 years,
2-32-00-254	ROADS - Sidewalk Maintenance	35,000.00	-57%	15,000.00	15,000.00	17,000.00	17,000.00	17,000.00	17,000.00	17,000.00	17,000.00	17,000.00	17,000.00	17,000.00	17,000.00	17,000.00	17,000.00	gravel, pothole materials, winter salt/sand
2-32-00-260	ROADS - Equipment Lease & Rental	2,500.00	20%	3,000.00	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00	annual third party inspection, grinding program, spot repairs
2-32-00-270	ROADS - Insurance	22,000.00	5%	23,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	Lift rentals
2-32-00-510	ROADS - Painting & Stationary	600.00	0%	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	Allocation distributed to this department
2-32-00-511	ROADS - Shop Supplies & Miscellaneous Supplies	15,000.00	7%	16,000.00	16,500.00	16,500.00	16,500.00	16,500.00	16,500.00	16,500.00	16,500.00	16,500.00	16,500.00	16,500.00	16,500.00	16,500.00	16,500.00	Allocation distributed to this department
2-32-00-513	ROADS - Contracted Services	17,500.00	3%	18,000.00	18,500.00	18,500.00	18,500.00	18,500.00	18,500.00	18,500.00	18,500.00	18,500.00	18,500.00	18,500.00	18,500.00	18,500.00	18,500.00	griggs, hayduks, shop consumables, bolts, cleaning supplies, garbage
2-32-00-516	ROADS - Alarm	100.00	0%	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	bags, bulbs, etc.
2-32-00-520	ROADS - Equipment Maintenance & Repair	41,000.00	1%	41,500.00	42,000.00	42,000.00	42,000.00	42,000.00	42,000.00	42,000.00	42,000.00	42,000.00	42,000.00	42,000.00	42,000.00	42,000.00	42,000.00	heavy equ maintenance parts, truck CVIP, grader blades, tires, filters,
2-32-00-521	ROADS - Fuel & Oil	36,000.00	3%	37,000.00	38,000.00	38,000.00	38,000.00	38,000.00	38,000.00	38,000.00	38,000.00	38,000.00	38,000.00	38,000.00	38,000.00	38,000.00	38,000.00	wear parts, mechanic support.
2-32-00-522	ROADS - Vehicle Parts, Repairs & Maintenance	10,000.00	8%	10,750.00	11,000.00	11,000.00	11,500.00	11,500.00	11,500.00	11,500.00	11,500.00	11,500.00	11,500.00	11,500.00	11,500.00	11,500.00	11,500.00	Varies based on all equipment, vehicles and machinery. Agreement with
2-32-00-523	ROADS - Small Tools	4,500.00	2%	4,600.00	4,700.00	4,700.00	4,700.00	4,700.00	4,700.00	4,700.00	4,700.00	4,700.00	4,700.00	4,700.00	4,700.00	4,700.00	4,700.00	Co-op to achieve cost savings, based on fuel anticipated increases
2-32-00-524	ROADS - Traffic Safety Devices	4,600.00	4%	4,800.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	light duty trucks filters, tires, glass, misc parts, mechanic support.

Handwritten initials/signature.

2-32-00-530	ROADS - Road Materials	45,000.00	3%	46,500.00	48,000.00	50,000.00	50,000.00	50,000.00	Winter salt/sand based on anticipated increases
2-32-00-531	ROADS - Safety Equipment	5,500.00	9%	6,000.00	6,200.00	6,200.00	6,200.00	6,200.00	brooks, vests, first aid stock
2-32-00-540	ROADS - Power	20,250.00	5%	21,250.00	22,250.00	22,250.00	22,250.00	22,250.00	Allocation distributed to this department
2-32-00-541	ROADS - Natural Gas	9,070.00	11%	10,070.00	11,070.00	11,070.00	11,070.00	11,070.00	Allocation distributed to this department
2-32-00-542	ROADS - Power - Street Lights	163,000.00	2%	166,000.00	169,000.00	169,000.00	169,000.00	169,000.00	Allocation distributed to this department
2-32-00-590	ROADS - Other General Expense	5,000.00	0%	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	Allocation distributed to this department
2-32-00-761	ROADS - Transfer to Reserves	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	No allocation budgeted
2-32-00-831	ROADS - Debenture Principle	176,756.00	3%	181,950.00	187,290.00	192,810.00	192,810.00	192,810.00	Streets & Sewer (4000900)
2-32-00-832	ROADS - Debenture Interest	68,770.00	-8%	63,590.00	58,240.00	52,720.00	52,720.00	52,720.00	Public Works Shop (4002615)
2-41-00-110	WATER - Wages & Salaries	168,065.91	13%	190,415.00	195,000.00	199,000.00	205,000.00	205,000.00	Per distribution
2-41-00-115	WATER - Overtime	5,000.00	0%	4,300.00	4,300.00	4,500.00	4,500.00	4,500.00	4% of Wages and Salaries used for calculation
2-41-00-116	WATER - On Call	16,000.00	0%	13,500.00	13,500.00	13,500.00	13,500.00	13,500.00	Split between roads, water & sewer
2-41-00-130	WATER - Employer Contributions	26,890.55	23%	33,130.00	33,150.00	33,830.00	34,850.00	34,850.00	Percentage of salary allocated to this cost center
2-41-00-136	WATER - Workers' Compensation Board Fees	1,820.00	165%	4,820.00	4,820.00	4,820.00	4,820.00	4,820.00	10% of \$49k premium based on wage distribution
2-41-00-140	WATER - Meals & Lodging	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	reallocated to training and development
2-41-00-148	WATER - Training & Development	7,500.00	7%	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	water certification CEU upkeep, ground disturbance, etc.
2-41-00-210	WATER - Vehicle Allowance	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	
2-41-00-212	WATER - Mileage	800.00	-100%	0.00	0.00	0.00	0.00	0.00	no expenses in this GL in the previous 5 years
2-41-00-215	WATER - Freight & Postage	800.00	0%	800.00	800.00	800.00	800.00	800.00	Based on 5 year average
2-41-00-217	WATER - Telephone	6,100.00	-10%	5,500.00	5,500.00	5,700.00	5,700.00	5,700.00	Internet and phones
2-41-00-220	WATER - Advertising	500.00	0%	500.00	500.00	500.00	500.00	500.00	Water shut off, water bars, spray park etc.
2-41-00-222	WATER - Memberships & Subscriptions	750.00	10%	825.00	875.00	875.00	875.00	875.00	AMWCA
2-41-00-231	WATER - Audit Fees	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	Allocation changed to be 100% through Administration
2-41-00-250	WATER - Building Repairs & Maintenance	1,250.00	20%	1,500.00	1,750.00	1,750.00	1,750.00	1,750.00	paint, pump/pneumose maintenance, roof etc.
2-41-00-253	WATER - Infrastructure Maintenance	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	Combined with 2-41-00-522
2-41-00-260	WATER - Equipment Lease & Rental	250.00	-100%	0.00	0.00	0.00	0.00	0.00	no expenses in this GL in the previous 5 years
2-41-00-270	WATER - Insurance	13,000.00	8%	14,000.00	15,000.00	15,000.00	15,000.00	15,000.00	Allocation distributed to this department
2-41-00-300	WATER - Water Purchases	382,000.00	2%	391,000.00	406,000.00	406,000.00	406,000.00	406,000.00	Water purchased for resale and distribution
2-41-00-510	WATER - Piping & Stationary	4,000.00	0%	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	Allocation distributed to this department
2-41-00-511	WATER - Household Goods & Miscellaneous Supplies	2,000.00	0%	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	Hydrant antifreeze
2-41-00-513	WATER - Contracted Services	5,000.00	20%	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	Chlorine packets for water testing etc.
2-41-00-516	WATER - Alarm	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	no expense in this GL since 2019
2-41-00-520	WATER - Equipment Parts, Repairs & Maintenance	26,000.00	2%	26,500.00	27,000.00	27,800.00	27,800.00	27,800.00	reservoir equ main, PLC, call out system, vibration analysis on VSP
2-41-00-521	WATER - Fuel & Oil	3,400.00	12%	3,800.00	4,200.00	4,200.00	4,200.00	4,200.00	Allocation distributed to this department
2-41-00-522	WATER - Infrastructure Repairs	64,000.00	2%	65,000.00	67,000.00	67,000.00	67,000.00	67,000.00	line breaks, valves, hydrants, cc's
2-41-00-523	WATER - Small Tools	500.00	0%	500.00	500.00	500.00	500.00	500.00	metal detectors, shovels, hammers, saws etc.
2-41-00-530	WATER - Water Meters	40,000.00	25%	50,000.00	55,000.00	55,000.00	55,000.00	55,000.00	almost \$800 per meter and many are going to be replaced in near future.
2-41-00-540	WATER - Power	26,750.00	4%	27,750.00	28,750.00	28,750.00	28,750.00	28,750.00	Need to plan to change them all.
2-41-00-541	WATER - Natural Gas	17,875.00	6%	18,875.00	19,875.00	19,875.00	19,875.00	19,875.00	Allocation distributed to this department
2-41-00-761	WATER - Transfer to Reserves	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	No allocation budgeted
2-41-00-831	WATER - Debenture Principle	32,971.00	3%	33,970.00	35,000.00	36,055.00	36,055.00	36,055.00	51 St Water Line (4001773)
2-41-00-832	WATER - Debenture Interest	12,295.00	-8%	11,298.00	10,271.00	9,214.00	9,214.00	9,214.00	51 St Water Line (4001773)
2-41-00-920	WATER - Bad Debts	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	No budget for bad debts
2-42-00-110	SEWER - Wages & Salaries	168,065.91	13%	190,415.00	195,000.00	199,000.00	205,000.00	205,000.00	As per distribution
2-42-00-115	SEWER - Overtime	3,300.00	21%	4,000.00	4,000.00	4,600.00	5,200.00	5,200.00	Anticipated OT based on previous years

Gravel for lanes  
Industrial Parks (Calcium)

KCB



2-51-00-130	FAMILY SERV - Employer Contributions	4,165.00	19%	4,960.00	5,000.00	5,400.00	5,400.00	5,400.00	Percentage of salary allocated to this cost center
2-51-00-136	FAMILY SERV - Workers's Compensation Board Fees	1,040.00	-52%	500.00	500.00	500.00	500.00	500.00	1% of \$49k premium based on wage distribution
2-51-00-140	FAMILY SERV - Meals & Lodging	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00 reallocated to training and development
2-51-00-148	FAMILY SERV - Training & Development	2,200.00	5%	2,300.00	2,400.00	2,400.00	2,400.00	2,400.00	Conferences, training etc (combined with meals and lodging)
2-51-00-210	FAMILY SERV - Vehicle Allowance	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	No budget is anticipated
2-51-00-212	FAMILY SERV - Mileage	500.00	0%	500.00	500.00	500.00	500.00	500.00	Conferences, training etc
2-51-00-215	FAMILY SERV - Freight & Postage	500.00	10%	550.00	550.00	550.00	550.00	550.00	Based on 5 year average
2-51-00-217	FAMILY SERV - Telephone	550.00	0%	550.00	550.00	550.00	550.00	550.00	Landline expense only
2-51-00-220	FAMILY SERV - Advertising	500.00	0%	500.00	600.00	600.00	600.00	600.00	Departmental program promotional materials Awareness campaign materials
2-51-00-221	FAMILY SERV - Program Hosting Expense	12,000.00	67%	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	Miscellaneous Other Programming \$3000 Terry Fox Run \$1000
2-51-00-222	FAMILY SERV - FCSS Municipal Cost Share Portion	14,200.00	-100%	0.00	0.00	0.00	0.00	0.00	2025 re-negotiation of the FCSS agreement w/Leduc County
2-51-00-225	FAMILY SERV - Volunteer Recognition	2,500.00	0%	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	Volunteer honorariums
2-51-00-231	FAMILY SERV - Audit Fees	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	Allocation changed to be 100% through Admin
2-51-00-260	FAMILY SERV - Office Rental	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	Allocation changed to be 100% through Admin
2-51-00-270	FAMILY SERV - Insurance	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	Allocation changed to be 100% through Admin
2-51-00-510	FAMILY SERV - Printing & Stationary	800.00	63%	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00	Allocation distributed to this department
2-51-00-511	FAMILY SERV - Household & Miscellaneous Goods	300.00	0%	300.00	300.00	300.00	300.00	300.00	General supplies
2-51-00-520	FAMILY SERV - Equipment Parts, Repairs & Main	400.00	0%	400.00	400.00	400.00	400.00	400.00	Office Equipment
2-51-00-540	FAMILY SERV - Power	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	Changed distribution to be Administration
2-51-00-541	FAMILY SERV - Neutral Gas	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	Changed distribution to be Administration
2-51-00-590	FAMILY SERV - Other General Expenses	500.00	0%	500.00	500.00	500.00	500.00	500.00	Allocation distributed to this department
2-51-01-511	FAMILY SERV - Christmas Elves Prog. Donation Exp.	4,000.00	0%	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	0.00 Christmas Elves expenses combined
2-51-01-512	FAMILY SERV - Christmas Elves Prog. Hosting Exp.	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	Per distribution
2-61-00-110	MUNI DEV - Wages & Salaries	96,099.00	3%	99,380.00	102,000.00	105,000.00	105,000.00	112,000.00	0.00 no overtime budgeted
2-61-00-115	MUNI DEV - Overtime	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00 no overtime budgeted
2-61-00-130	MUNI DEV - Employer Contributions	14,413.35	54%	22,260.00	22,440.00	23,100.00	24,640.00	24,640.00	Percentage of salary allocated to this cost center
2-61-00-136	MUNI DEV - Workers Compensation Board Fees	1,040.00	132%	2,410.00	2,410.00	2,410.00	2,410.00	2,410.00	5% of \$49k premium based on wage distribution
2-61-00-140	MUNI DEV - Meals & Lodging	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00 reallocated to training and development
2-61-00-148	MUNI DEV - Training & Development	5,500.00	5%	5,750.00	5,900.00	6,000.00	6,000.00	6,000.00	APP/CP/ADDA
2-61-00-150	MUNI DEV - S.D.A.B. Meeting Fees	3,000.00	0%	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	To cover expenses if Subdivision/Development is appealed
2-61-00-210	MUNI DEV - Vehicle Allowance	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	No budget is anticipated
2-61-00-215	MUNI DEV - Freight & Postage	1,500.00	0%	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	Based on 5 year average
2-61-00-217	MUNI DEV - Telephone	1,200.00	0%	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	Based on 5 year average
2-61-00-220	MUNI DEV - Advertising	1,100.00	-9%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Subdivision, bylaws and open houses. This considers Council's advertising bylaw.
2-61-00-221	MUNI DEV - Title & Land Searches	1,000.00	0%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Information gathering for developments based on 5 year average
2-61-00-222	MUNI DEV - Memberships & Subscriptions	2,100.00	7%	2,250.00	2,250.00	2,300.00	2,300.00	2,300.00	CPAA, CIP, APPI
2-61-00-223	MUNI DEV - Subdivision & Development Costs	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	Planning consultation (\$0 the last 5 years)
2-61-00-230	MUNI DEV - Engineering Fees	32,000.00	-19%	26,000.00	26,500.00	27,000.00	27,000.00	27,000.00	Inspections for FAC, CCC, sub. and dev. review
2-61-00-231	MUNI DEV - Audit Fees	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	Allocation changed to 100% Administration
2-61-00-232	MUNI DEV - Inspection Fees	20,000.00	50%	30,000.00	30,000.00	32,000.00	32,000.00	32,000.00	Building, Electrical, Plumbing Inspections
2-61-00-233	MUNI DEV - Legal Fees	10,000.00	5%	10,500.00	11,000.00	12,000.00	12,000.00	12,000.00	Consultation for agreements, MGA, appeals, etc.





2-72-02-215	REC FAC - Freight & Postage	800.00	3%	820.00	850.00	850.00	850.00	850.00	850.00	850.00	Based on 5 year average
2-72-02-217	REC FAC - Telephone	2,700.00	0%	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	Based on 5 year average
2-72-02-222	REC FAC - Memberships	1,150.00	9%	1,250.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	Music license, AARFP, Regional Conference etc
2-72-02-231	REC FAC - Audit Fees	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Changed to be expensed 100% through Admin
2-72-02-250	REC FAC - Facility Maintenance	23,000.00	2%	23,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	Hvac, gas system calibration, building upkeep
2-72-02-270	REC FAC - Insurance	39,000.00	3%	40,000.00	41,000.00	41,000.00	41,000.00	41,000.00	41,000.00	41,000.00	Allocation distributed to this department
2-72-02-510	REC FAC - Printing & Stationary	750.00	0%	750.00	750.00	750.00	750.00	750.00	750.00	750.00	Based on 5 year average
2-72-02-511	REC FAC - Household & Miscellaneous Supplies	13,000.00	3%	13,400.00	14,000.00	14,000.00	14,000.00	14,000.00	14,000.00	14,000.00	Janitorial supply, ice plant
2-72-02-513	REC FAC - Contracted Services	15,000.00	3%	15,400.00	16,000.00	16,500.00	16,500.00	16,500.00	16,500.00	16,500.00	Cimco maintenance contract, plumbers, electricians, ice plant service
2-72-02-516	REC FAC - Alarm	500.00	0%	500.00	500.00	500.00	500.00	500.00	500.00	500.00	start up and shutdown Allocation distributed to this department
2-72-02-520	REC FAC - Equipment Parts, Repairs & Maintenance	30,000.00	-48%	15,500.00	16,250.00	16,250.00	16,250.00	16,250.00	16,250.00	16,250.00	Zamboni annual maintenance, blades, de humidifier repairs, ice plant service calls.
2-72-02-521	REC FAC - Fuel & Oil	1,900.00	0%	1,900.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	Based on 5 year average
2-72-02-523	REC FAC - Small Tools	700.00	0%	700.00	700.00	700.00	700.00	700.00	700.00	700.00	hammers, screw drivers, flashlights etc
2-72-02-540	REC FAC - Power	49,000.00	8%	53,000.00	53,000.00	53,000.00	53,000.00	53,000.00	53,000.00	53,000.00	Allocation distributed to this department
2-72-02-541	REC FAC - Natural Gas	34,300.00	3%	35,300.00	36,300.00	36,300.00	36,300.00	36,300.00	36,300.00	36,300.00	Allocation distributed to this department fire extinguishers, ammonia gas monitor, scba annual maintenance and inspection.
2-72-02-590	REC FAC - Safety Equipment	3,000.00	0%	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	inspection.
2-72-02-591	REC FAC - Donations	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No budget is anticipated
2-72-02-761	REC FAC - Transfer to Reserves	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No budget is anticipated
2-72-02-821	Solar Panel Loan Interest	5,228.00	0%	5,228.00	5,228.00	5,228.00	5,228.00	5,228.00	5,228.00	5,228.00	As per debenture schedule
2-72-02-822	Solar Panel Loan Principle	12,547.00	0%	12,547.00	12,547.00	12,547.00	12,547.00	12,547.00	12,547.00	12,547.00	As per debenture schedule
2-72-02-920	REC FAC - Bad Debts	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No budget for bad debts
2-72-03-221	Calmar Fall Days	33,000.00	0%	33,000.00	35,000.00	37,000.00	37,000.00	37,000.00	37,000.00	37,000.00	expecting increase in cost of fireworks and moving street hockey tournament to Calmar Days from Canada Day
2-72-04-221	Farmer's Day/Canada Day	2,500.00	100%	5,000.00	5,500.00	6,200.00	6,200.00	6,200.00	6,200.00	6,200.00	
2-72-05-221	Christmas In the Park	5,000.00	10%	5,500.00	6,200.00	6,200.00	6,200.00	6,200.00	6,200.00	6,200.00	
2-72-06-221	First Night	14,000.00	6%	14,800.00	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	Small Canada Day event (pancake breakfast)
2-74-00-110	CULTURE - Wages & Salaries	129,220.00	9%	140,900.00	142,000.00	143,000.00	143,000.00	143,000.00	144,000.00	144,000.00	request for programmer and to open 1 more evening
2-74-00-115	CULTURE - Overtime	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No budget is anticipated
2-74-00-130	CULTURE - Employer Contributions	12,000.00	13%	13,500.00	14,500.00	15,500.00	15,500.00	16,500.00	16,500.00	16,500.00	Percentage of salary allocated to this cost center
2-74-00-136	CULTURE - Workers' Compensation Board Fees	3,000.00	13%	3,380.00	3,380.00	3,380.00	3,380.00	3,380.00	3,380.00	3,380.00	7% of \$49k premium based on wage distribution
2-74-00-148	CULTURE - Meals	300.00	0%	300.00	300.00	300.00	300.00	300.00	300.00	300.00	Conferences and Training
2-74-00-150	CULTURE - Training & Development	1,000.00	100%	2,000.00	2,100.00	2,200.00	2,200.00	2,200.00	2,300.00	2,300.00	Conferences and Training for staff and board members
2-74-00-212	CULTURE - Honorariums	1,000.00	0%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Board & Program Honorariums
2-74-00-215	CULTURE - Mileage	400.00	0%	400.00	500.00	500.00	500.00	500.00	500.00	500.00	Meetings, training, supplies, conferences
2-74-00-217	CULTURE - Freight & Postage	100.00	0%	100.00	100.00	100.00	100.00	100.00	100.00	100.00	Mailing of invoices and other material
2-74-00-220	CULTURE - Telephone	2,100.00	5%	2,200.00	2,200.00	2,200.00	2,200.00	2,200.00	2,200.00	2,200.00	Allocation distributed to this department
2-74-00-222	CULTURE - Advertising & Promotions	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	no advertising budget
2-74-00-223	CULTURE - Memberships	600.00	0%	600.00	600.00	600.00	600.00	600.00	600.00	600.00	Professional organizational memberships, advertising tools
2-74-00-224	CULTURE - Special Projects	2,000.00	65%	3,300.00	3,300.00	3,300.00	3,300.00	2,500.00	2,500.00	2,500.00	Program materials & supplies following Plan of Service and new programmer hours
2-74-00-231	CULTURE - Audit Fees	3,500.00	-43%	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	Magazine subscriptions
2-74-00-233	CULTURE - Legal Fees	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No budget is anticipated
2-74-00-250	CULTURE - Building Repairs & Maintenance	100.00	0%	100.00	100.00	100.00	100.00	100.00	100.00	100.00	limited building repairs
2-74-00-270	CULTURE - Insurance	1,680.00	1%	1,700.00	1,800.00	1,900.00	1,900.00	1,900.00	1,900.00	1,900.00	renewal in late fall not informed of any changes
2-74-00-510	CULTURE - Printing & Stationary	1,500.00	0%	1,500.00	1,600.00	1,700.00	1,700.00	1,800.00	1,800.00	1,800.00	Office supplies and promotional material
2-74-00-511	CULTURE - Household & Miscellaneous Supplies	400.00	50%	600.00	600.00	600.00	600.00	600.00	600.00	600.00	Cleaning and bathroom Supplies
2-74-00-512	CULTURE - Janitor Contract	3,000.00	0%	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	Cleaning contract
2-74-00-520	CULTURE - Equipment Parts, Repairs & Maint.	500.00	100%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	computer and printer repairs
2-74-00-521	CULTURE - Furnishings	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	replace furniture as needed

Handwritten initials or signature.

Account Number	Description	Amount	%	Amount	Amount	Amount	Amount	Amount	Amount	Notes
2-74-00-523	CULTURE - Books & Videos	5,000.00	0%	5,000.00	5,200.00	5,200.00	5,200.00	5,200.00	5,200.00	Purchase of items for lending following Plan of Service & LSB Best Practices
2-74-00-540	CULTURE - Power	4,600.00	7%	4,900.00	4,900.00	4,900.00	4,900.00	4,900.00	4,900.00	Allocation distributed to this department - have not been informed of any
2-74-00-541	CULTURE - Natural Gas	5,900.00	7%	6,300.00	6,300.00	6,300.00	6,300.00	6,300.00	6,300.00	Allocation distributed to this department - changes
2-74-00-590	CULTURE - Other General Expenses	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	Council budget adjustment
2-74-00-761	CULTURE - Transfer to Reserves	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	No budget is anticipated
2-74-01-222	CULTURE - Yellowhead Membership Fees	11,000.00	0%	11,000.00	11,000.00	11,000.00	11,000.00	11,000.00	11,000.00	Per capita calculation varies year over year paid by Town
2-74-01-231	CULTURE - Audit Fees	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	Audit fees to be paid by Administration
2-74-01-250	CULTURE - Building Repairs & Maintenance	1,000.00	0%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	No large repairs anticipated
2-74-01-270	CULTURE - Insurance	3,200.00	6%	3,400.00	3,600.00	3,600.00	3,600.00	3,600.00	3,600.00	Allocation distributed to this department
2-74-01-520	CULTURE - Equipment Repairs & Maintenance	500.00	0%	500.00	500.00	500.00	500.00	500.00	500.00	Office Equipment
2-97-00-745	REQUISITION - Education - Residential	672,630.83	16%	778,325.00	793,891.50	809,769.33	825,964.72	841,849.55	857,734.28	Expense GL to offset Revenue collected on behalf of Alberta School Foundation
2-97-00-750	REQUISITION - Education - Non-Residential	210,387.10	7%	224,134.00	228,616.68	233,189.01	237,852.79	242,506.57	247,160.35	Expense GL to offset Revenue collected on behalf of Alberta School Foundation
2-97-00-755	REQUISITION - Leduc Foundation	37,321.00	3%	38,420.00	39,000.00	39,000.00	39,000.00	39,000.00	39,000.00	Expense GL to offset Revenue collected on behalf of the Leduc Regional Housing Authority
2-97-00-757	REQUISITION - Rural Policing Levy	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	Reallocated
	<b>Total Operating (Revenue) Shortfall</b>	<b>7,737,123.56</b>	<b>8.5%</b>	<b>8,395,002.00</b>	<b>8,317,158.18</b>	<b>8,474,340.34</b>	<b>8,574,114.51</b>	<b>8,673,958.75</b>	<b>8,773,783.26</b>	
				<b>-178.00</b>	<b>-150.02</b>	<b>-768.51</b>	<b>-588.02</b>	<b>(SURPLUS)/DEFICIT</b>		

Beginning Accumulated Surplus 29,677,198.00 27,747,980.00 27,747,829.98 27,747,061.47  
 Contributions to Capital Projects from Reserves -1,929,040.00  
 Ending Accumulated / (Deficit) 27,747,980.00 27,747,829.98 27,747,061.47 27,746,473.45

Mayor: 