

Account Number	Account Description	2024 Budget	2024 YTD	2024 - 2025 % Variation	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2025 Budget Comments
1-00-00-110	GEN - Residential Taxes	-2,574,482.00	-2,576,446.10	8%	-2,776,700.00	-2,887,768.00	-3,003,278.72	-3,093,377.08	Adjusted as per Council's direction & 4% 2026/27 & 3% 2028 (includes RCMP funding model)
1-00-00-111	GEN - Non-Residential Taxes	-683,235.00	-681,078.00	11%	-759,377.00	-782,158.31	-805,623.06	-829,791.75	Adjusted as per Council's direction & 3% subsequent (includes RCMP funding model)
1-00-00-112	Minimum Tax Levy	-6,000.00	-6,460.08	3%	-6,200.00	-6,000.00	-6,000.00	-6,000.00	Minimum taxes payable for all properties @ \$500. This is based on 2024 calculations
1-00-00-115	GEN - Special Tax (Tangible Asset Purposes)	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No budgeted for
1-00-00-116	GEN - Allowance for Uncollected Taxes	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Adjusted to be closer to 2024 actual
1-00-00-130	GEN - Franchise Agreements	-624,000.00	-700,469.00	10%	-685,000.00	-715,000.00	-730,000.00	-750,000.00	Calculation is based on an average of 57,500 x 12 months
1-00-00-510	GEN - Penalties & Costs	-120,000.00	-177,801.00	-25%	-90,000.00	-90,000.00	-90,000.00	-90,000.00	Tax Notification Filing Fees
1-00-00-515	GEN - Tax Recovery Costs	-2,000.00	-1,200.00	-20%	-1,600.00	-1,000.00	-1,000.00	-1,000.00	Based closer to 2024 actual and in anticipation of interest rates dropping
1-00-00-550	GEN - Investment Return	-80,000.00	-162,359.54	50%	-120,000.00	-100,000.00	-100,000.00	-100,000.00	\$2/bill for printed water bill, NSF fee, etc
1-12-00-490	ADMIN - Administration Costs Recovered	-6,000.00	-8,161.75	33%	-8,000.00	-7,000.00	-6,000.00	-5,000.00	Fees are collected only if an assessment appeal is requested
1-12-00-495	ADMIN - Assessment Appeals	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	This revenue is only realized if the tax forfeiture exceeds 15 years of holding
1-12-00-551	ADMIN - Tax Recovery Properties - Property Revenue	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Miscellaneous revenue for general purposes
1-12-00-590	ADMIN - Other Revenue - Administration	-2,500.00	-50,616.84	-80%	-500.00	-500.00	-500.00	-500.00	LGFF Operating Grant
1-12-00-840	ADMIN - Provincial Conditional Grants	-54,680.00	-54,684.00	0%	-54,690.00	-54,690.00	-54,690.00	-54,690.00	No other government contributions are expected
1-12-00-850	ADMIN - Conditional Grants - Other Governments	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	
1-12-00-920	ADMIN - Drawn from Reserves	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	
1-12-01-540	ADMIN - EV Charging Revenue	-200.00	-254.62	0%	-200.00	-200.00	-200.00	-200.00	Reallocated to 1-00-00-110 & 111 as per MA
1-21-00-590	POLICING - Other Revenue	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No other revenue is anticipated
1-23-00-590	FIRE - Other General Revenue-Protective Services	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No projects are planned for this year
1-23-00-920	FIRE - Drawn from Reserves	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No other revenue is anticipated
1-24-00-590	DISASTER - Other General Revenues	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No Grants are planned for this year
1-24-00-840	DISASTER - Provincial Grant	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No projects are planned for this year
1-24-00-920	DISASTER - Drawn from Reserves	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	50% of 2nd CPD & associated costs as per agreement
1-26-00-350	ENFORCEMENT - Contract with Other Local Government	-44,500.00	-52,947.39	0%	-44,500.00	-44,500.00	-44,500.00	-44,500.00	Anticipated revenue from weed enforcement to offset expense
1-26-00-410	ENFORCEMENT - Municipal Fines - Weeds & Grass	-15,000.00	-16,196.53	0%	-15,000.00	-15,000.00	-15,000.00	-15,000.00	Based on anticipated ticket generation
1-26-00-510	ENFORCEMENT - Provincial Fines	-30,000.00	-12,634.00	-50%	-15,000.00	-16,000.00	-16,000.00	-16,000.00	Based on 3 year average (after cost decreased)
1-26-00-520	ENFORCEMENT - Animal License Fee's	-1,000.00	-1,350.00	0%	-1,000.00	-1,000.00	-1,000.00	-1,000.00	Based on 5 year average (will review cost with user fee review)
1-26-00-521	ENFORCEMENT - Business License Fee	-18,400.00	-21,470.00	6%	-19,500.00	-20,000.00	-20,000.00	-20,000.00	Based on 2023 Actual
1-26-00-522	ENFORCEMENT - Regional Business License	-50.00	-200.00	0%	-50.00	-50.00	-50.00	-50.00	
1-26-00-590	ENFORCEMENT - Other General Revenue	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No projects are planned for this year
1-26-00-840	ENFORCEMENT - Provincial Conditional Grants	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No projects are planned for this year
1-26-00-920	ENFORCEMENT - Drawn from Reserves	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Anticipated revenue from snow removal enforcement to offset expense
1-26-01-410	ENFORCEMENT - Municipal Fines - Snow Removal	-15,000.00	-921.39	0%	-15,000.00	-15,000.00	-15,000.00	-15,000.00	Not a budget item
1-32-00-410	PUB WRKS - Cost Recovered	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Cost recovery for service provided to individuals and organizations
1-32-00-590	PUB WORKS - Other General Revenue	-5,000.00	-137,536.48	0%	-5,000.00	-5,000.00	-5,000.00	-5,000.00	No projects are planned for this year
1-32-00-920	PUB WORKS - Drawn from Reserves	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Water distribution - All accounts thru regular billing process. Budget dollars are based on 2024 budget with 2% increase
1-41-00-410	WATER - Sale of Water	-643,500.00	-645,372.46	2%	-656,400.00	-659,500.00	-670,000.00	-676,000.00	Cost of connecting the water meter (estimate of 15 to 20 new buildings)
1-41-00-490	WATER - Water Connection Fees	-8,000.00	-2,855.00	-75%	-2,000.00	-2,000.00	-2,500.00	-2,500.00	Increase due to decommissioning of the bulk water station and alternative purchase agreement. Administration to follow with service provider to adjust for 2026 and beyond.
1-41-00-500	WATER - Sale of Bulk Water	-15,000.00	-71,519.54	233%	-50,000.00	-52,000.00	-54,000.00	-55,000.00	Based on 2024 actual
1-41-00-510	WATER - Penalties and Costs	-5,000.00	-4,278.92	-20%	-4,000.00	-4,000.00	-4,000.00	-4,000.00	No projects are planned for this year
1-41-00-590	WATER - Other Revenue Water	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Sewer collection and treatment - All accounts thru regular billing process. Budget dollars are based on 2023 actual
1-41-00-920	WATER - Drawn from Reserves	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	
1-42-00-410	SEWER - Sanitary Sewer Fees	-415,000.00	-421,464.31	1%	-418,000.00	-422,000.00	-425,000.00	-428,000.00	



1-42-00-500	SEWER - Water & Sewer Infrastructure	-90,000.00	-101,262.02	0%	-90,000.00	-90,000.00	-90,000.00	-90,000.00	-90,000.00	-90,000.00	Regular billing fee for infrastructure dollars intended to cover maintenance of lines, reservoir and lagoons. Budget Dollars are based on 2023 actual
1-42-00-590	SEWER - Other General Revenue	-85,000.00	-312,518.94	0%	-85,000.00	-85,000.00	-85,000.00	-85,000.00	-85,000.00	-85,000.00	No projects are planned for this year
1-42-00-920	SEWER - Drawn from Reserves	0.00		HDIV/01	0.00	0.00	0.00	0.00	0.00	0.00	Regular billing to cover weekly garbage pickup and disposal. Budget Dollars are based on 2023 Actual. Contract ends in September 2025.
1-43-00-410	GARBAGE - Garbage Service Fees	-190,000.00	-194,105.40	0%	-190,000.00	-190,000.00	-190,000.00	-190,000.00	-190,000.00	-190,000.00	Town will do RFP process.
1-43-00-500	GARBAGE - Recycling Fees	-92,000.00	-89,529.00	-73%	-25,000.00	-10,000.00	-10,000.00	-10,000.00	-10,000.00	-10,000.00	Circular Material is taking service over as of April 2025
1-43-00-590	GARBAGE - Other General Revenue	0.00	-8,612.89	HDIV/01	0.00	0.00	0.00	0.00	0.00	0.00	No Revenue Projected
1-43-00-920	GARBAGE - Drawn from Reserves	0.00		HDIV/01	0.00	0.00	0.00	0.00	0.00	0.00	No projects are planned for this year
1-51-00-410	FAMILY SERV - Fees & Programs	-500.00		0%	-500.00	-500.00	-500.00	-500.00	-500.00	-500.00	miscellaneous revenues for programs (i.e. volunteer appreciation tickets)
1-51-00-590	FAMILY SERV - Other General Revenue	-600.00	-360.00	0%	-600.00	-600.00	-600.00	-600.00	-600.00	-600.00	Volunteer Alberta Grant
1-51-00-840	Provincial Grant	0.00		HDIV/01	0.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	grant application was not successful for 2025
1-51-00-850	FAMILY SERV - Regional ICSS Grant	-37,500.00	-37,548.00	0%	-37,500.00	-37,500.00	-37,500.00	-37,500.00	-37,500.00	-37,500.00	Leduc County distribution
1-51-01-590	FAMILY SERV - Christmas Elves Program Revenues	-3,500.00	-8,779.24	0%	-3,500.00	-3,500.00	-3,500.00	-3,500.00	-3,500.00	-3,500.00	Christmas elves charitable donations
1-61-00-400	MUNI DEV - Land Sales	0.00		HDIV/01	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-61-00-410	MUNI DEV - Service Fees	-7,000.00	-6,455.00	-7%	-6,500.00	-7,000.00	-7,000.00	-7,000.00	-7,000.00	-7,000.00	Tax Certificates
1-61-00-411	MUNI DEV - Subdivision Fees	-1,000.00	-8,250.00	0%	-1,000.00	-1,000.00	-1,000.00	-1,000.00	-1,000.00	-1,000.00	Zoning Compliance Certificates
1-61-00-510	MUNI DEV - Safety Codes Council	0.00		HDIV/01	0.00	0.00	0.00	0.00	0.00	0.00	Subdivision Fees are based on developer activities. Small amount recognized in anticipation of some movement (about 4 lots)
1-61-00-520	MUNI DEV - Development Permits	-3,000.00	-7,772.50	40%	-4,200.00	-4,700.00	-5,000.00	-5,000.00	-5,250.00	-5,250.00	Development Permits budget based on past few years and current and anticipated stages of development.
1-61-00-530	MUNI DEV - Building Permits	-40,000.00	-93,777.91	38%	-55,000.00	-57,000.00	-59,000.00	-59,000.00	-59,000.00	-59,000.00	Building Permits revenue is based on 5 year average
1-61-00-590	MUNI DEV - Other General Revenue	-1,000.00		-100%	0.00	0.00	0.00	0.00	0.00	0.00	Construction deposits retained & other misc revenue. This should be negligible as we have eliminated most deposit requirements.
1-61-00-840	MUNI DEV - Conditional Grants - Provincial	0.00		HDIV/01	0.00	0.00	0.00	0.00	0.00	0.00	No Grants are planned for this year
1-61-00-900	MUNI DEV - Off Site Levies	0.00		HDIV/01	0.00	0.00	0.00	0.00	0.00	0.00	Offsite Levies are subject to new stages being initiated. 50 revenue in previous 5 years. Any funds received is transferred to the corresponding levy reserve.
1-61-00-920	MUNI DEV - Contributed from Reserves	0.00		HDIV/01	0.00	0.00	0.00	0.00	0.00	0.00	No projects are planned for this year
1-62-00-410	COMM SER - Promotional Revenue	0.00		HDIV/01	0.00	0.00	0.00	0.00	0.00	0.00	No Revenue Projected
1-62-00-590	COMM SER - Other General Revenue	-1,000.00		0%	-1,000.00	-1,000.00	-1,000.00	-1,000.00	-1,000.00	-1,000.00	Sponsorship related to Ec Dev - all others are tracked in other departments
1-62-00-840	COMM SER - Conditional Grant - Provincial	0.00	-45,309.46	HDIV/01	0.00	0.00	0.00	0.00	0.00	0.00	No Revenue Projected
1-62-00-920	Transfer From Reserves	-72,000.00	-11,413.75	-51%	-35,000.00	-7,000.00	-7,500.00	-8,000.00	-8,000.00	-8,000.00	Grants to others
1-72-00-590	REC FAC - Other General Revenues	-10,000.00		HDIV/01	0.00	0.00	0.00	0.00	0.00	0.00	Sponsorship for events
1-72-00-591	REC FAC - Fair Revenue - Calendar Days	0.00	-7,492.50	60%	-4,000.00	-4,000.00	-4,500.00	-4,500.00	-4,500.00	-4,500.00	Remove GL - Duplicated below 1-72-03-591
1-72-00-592	REC FAC - Program Center Rental	-2,500.00			-4,000.00	-4,000.00	-4,500.00	-4,500.00	-4,500.00	-4,500.00	Administration will promote the asset
1-72-00-850	REC FAC - Other Local Government Grants	-261,320.00	-139,329.00	-27%	-190,000.00	-225,720.00	-205,000.00	-205,000.00	-205,000.00	-205,000.00	County Cost Sharing (schedule B less capital & library portion) Formula to change for 2025, 2026 and 2027.
1-72-00-860	REC FAC - Grants from Others	-4,000.00		0%	-4,000.00	-4,000.00	-4,000.00	-4,000.00	-4,000.00	-4,000.00	Canada Day Grant (received 2024 confirmation)
1-72-00-920	Transfer From Reserve	0.00		HDIV/01	0.00	0.00	0.00	0.00	0.00	0.00	No projects are planned for this year
1-72-01-410	REC FAC - Rental Fees	-9,000.00	-7,343.00	0%	-9,000.00	-9,500.00	-10,000.00	-10,000.00	-10,000.00	-10,000.00	Diamond Rental
1-72-01-860	REC FAC - Grants from Others	-10,500.00	-10,500.00	-5%	-10,000.00	-10,000.00	-10,000.00	-10,000.00	-10,000.00	-10,000.00	CSJ Grant (confirmation for only 2024)
1-72-02-410	REC FAC - Ice Rental Fees	-150,000.00	-184,180.53	20%	-180,000.00	-180,000.00	-190,000.00	-200,000.00	-200,000.00	-200,000.00	Ice Rental
1-72-02-510	REC FAC - Arena-Concession Sales	0.00	0.00	HDIV/01	0.00	0.00	0.00	0.00	0.00	0.00	
1-72-02-590	REC FAC - General Revenue	-10,000.00	-9,900.00	10%	-11,000.00	-12,000.00	-13,000.00	-13,000.00	-13,000.00	-13,000.00	Non Ice Arena Rental (advertising revenue, summer rental)
1-72-02-920	REC FAC - Drawn from Reserves	0.00	0.00	HDIV/01	0.00	0.00	0.00	0.00	0.00	0.00	No projects are planned for this year
1-72-03-591	Fair Revenue - Calendar Days	-500.00	-4,442.00	0%	-500.00	-500.00	-500.00	-500.00	-500.00	-500.00	Misc. Revenue
1-74-00-410	CULTURE - Fines & Membership Fees	0.00	0.00	HDIV/01	0.00	0.00	0.00	0.00	0.00	0.00	REMOVE GL
1-74-00-490	CULTURE - General Revenue	-2,108.00	-1,109.61	-62%	-800.00	-800.00	-800.00	-800.00	-800.00	-800.00	Miscellaneous revenue for general purposes
1-74-00-590	CULTURE - Book Sales	0.00		HDIV/01	0.00	0.00	0.00	0.00	0.00	0.00	REMOVE GL
1-74-00-840	CULTURE - Provincial Library Operating Grant	-21,477.00	-21,477.00	0%	-21,477.00	-21,477.00	-21,477.00	-21,477.00	-21,477.00	-21,477.00	Alberta Libraries Grant
1-74-00-841	CULTURE - Other Grants	-9,000.00	-13,610.00	0%	-9,000.00	-9,000.00	-9,000.00	-9,000.00	-9,000.00	-9,000.00	Leduc County distribution
1-74-00-850	CULTURE - Other Local Government Contributions	-84,977.50	-34,443.00	0%	-85,000.00	-86,000.00	-87,000.00	-87,000.00	-87,000.00	-87,000.00	Leduc County cost share
1-74-01-850	CULTURE - Other Local Government Contributions	-2,600.00	0.00	0%	-2,600.00	-2,600.00	-2,600.00	-2,600.00	-2,600.00	-2,600.00	Leduc County cost share
1-97-00-745	REQUISITION - Education Levy - Residential	-617,919.00	-617,798.92	9%	-672,650.53	-686,083.45	-699,805.12	-713,801.22	-713,801.22	-713,801.22	Based on last year plus 2%
1-97-00-750	REQUISITION - Education Levy - Non-Residential	-187,037.00	-187,036.98	12%	-210,387.10	-214,594.84	-218,886.74	-223,264.47	-223,264.47	-223,264.47	Based on last year plus 2%
1-97-00-755	REQUISITION - Leduc Foundation Levy	-7,866.00	-7,863.60	374%	-37,321.00	-38,000.00	-38,000.00	-38,000.00	-38,000.00	-38,000.00	As per requisition
1-97-00-757	REQUISITION - Rural Policing Levy	0.00		HDIV/01	0.00	0.00	0.00	0.00	0.00	0.00	Reallocated
		-7,383,451.50	-7,904,397.20		-7,737,232.93	-7,904,441.00	-8,086,710.63	-8,259,701.52			

2-11-00-110	COUNCIL - Wages & Salaries	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No budgeted expense
2-11-00-115	Overtime	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No budgeted expense
2-11-00-130	COUNCIL - Employer's Contributions	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No budgeted expense
2-11-00-136	COUNCIL - Workers' Compensation Board Fees	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	No budgeted expense
2-11-00-148	COUNCIL - Training & Development	7,000.00	2%	7,150.00	7,300.00	7,500.00	7,700.00	7,900.00	8,100.00	8,300.00	This budget line is for shared training sessions and not specific to individual Council members. Would include RMA, FCM, and other initiatives.
2-11-00-215	COUNCIL - Freight & Postage	700.00	0%	700.00	700.00	700.00	700.00	700.00	700.00	700.00	percentage of postage
2-11-00-217	COUNCIL - Telephone	7,500.00	13%	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	Council Land Line \$1,200 Council Phone Allowance \$6,000 Internet \$1,000
2-11-00-220	COUNCIL - Advertising	2,000.00	5%	2,100.00	2,200.00	2,200.00	2,200.00	2,200.00	2,200.00	2,300.00	Tax Assess, Mailout, Ad-Regional Maple Leaf, Ad-Salure to Farmers, Sponsor Ad-Fire Dept, Sponsor Ad-Remembrance Day, Sponsor Ad-Holiday Season, Remembrance Day, Other Advertisements
2-11-00-222	COUNCIL - Memberships & Subscriptions	15,100.00	-21%	12,000.00	12,500.00	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00	AB Munis Basic Membership fee \$3,500 39/20 Membership \$3,500 (currently suspended not included) Chamber Membership \$263.10 FCM Membership \$700 Kings Printer Subscription \$125.00 RMA Membership \$250 e-Scribe \$7,000 nothing identified at this time
2-11-00-223	COUNCIL - Special Projects	10,000.00	100%	20,000.00	20,000.00	21,000.00	21,000.00	21,000.00	21,000.00	21,000.00	\$1,500 Leduc & District Food Bank \$1,490.40 NSWA \$10,000 grant to other organizations
2-11-00-224	COUNCIL - Other Projects	14,000.00	4%	14,500.00	15,000.00	15,500.00	16,000.00	16,000.00	16,000.00	16,000.00	has been \$0 for last 5 years
2-11-00-231	COUNCIL - Audit Fees	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2-11-00-250	COUNCIL - Building Repairs & Maintenance	1,000.00	0%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Council Chambers Insurance
2-11-00-270	COUNCIL - Insurance	3,700.00	3%	3,800.00	3,900.00	4,000.00	4,000.00	4,000.00	4,200.00	4,200.00	Based on 5 year average
2-11-00-510	COUNCIL - Printing & Stationery	1,200.00	0%	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	Regional Municipal Meetings, Collaboration & Networking based on 5 year average (+ interaction with eastern municipalities)
2-11-00-511	COUNCIL - Special Events Hosting	3,000.00	0%	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	\$0 for previous 5 years, slowly start replacing laptops in 2027
2-11-00-520	Equipment, Parts, Repairs & Maintenance	1,000.00	0%	1,000.00	1,500.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	Council Chambers allocation
2-11-00-540	COUNCIL - Power	1,800.00	6%	1,800.00	2,000.00	2,100.00	2,300.00	2,300.00	2,300.00	2,300.00	Budget based on prior year expenses (adjusted in 2025 for election)
2-11-00-541	COUNCIL - Natural Gas	1,200.00	8%	1,300.00	1,400.00	1,500.00	1,650.00	1,650.00	1,650.00	1,650.00	Monthly Remuneration 12 @ \$ 750.19 60 - 0.3 Hour Meetings @ \$ 85.00 32 - 3.5 Hour Meetings @ \$ 135.00 10 - 5 Hours or More Meetings @ \$ 185.00 Calculated at % of earnings (CPR & benefits @ \$14.95/month)
2-11-00-590	COUNCIL - Other General Expenses-Legislative	2,700.00	196%	8,000.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	Monthly Remuneration 12 @ \$ 750.19 60 - 0.3 Hour Meetings @ \$ 85.00 32 - 3.5 Hour Meetings @ \$ 135.00 10 - 5 Hours or More Meetings @ \$ 185.00 Calculated at % of earnings (CPR & benefits @ \$14.95/month)
2-11-01-110	COUNCIL - Councilor Faulkner - Remuneration & Fee	20,100.00	0%	20,100.00	21,300.00	20,100.00	20,100.00	20,100.00	20,100.00	20,100.00	Out of Town Travel (combined with training)
2-11-01-130	COUNCIL - Councilor Faulkner - Benefits	1,000.00	0%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Conferences: AUMA, RMA etc.
2-11-01-140	COUNCIL - Councilor Faulkner - Meals & Lodging	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Monthly Remuneration 12 @ \$ 750.19 60 - 0.3 Hour Meetings @ \$ 85.00 32 - 3.5 Hour Meetings @ \$ 135.00 10 - 5 Hours or More Meetings @ \$ 185.00 Calculated at % of earnings (CPR & benefits @ \$14.95/month)
2-11-01-148	COUNCIL - Councilor Faulkner - Training & Dev	3,700.00	0%	3,700.00	3,700.00	3,700.00	3,700.00	3,700.00	3,700.00	3,700.00	Conferences: AUMA, RMA etc.
2-11-01-212	COUNCIL - Councilor Faulkner - Mileage	1,000.00	0%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Monthly Remuneration 12 @ \$ 750.19 60 - 0.3 Hour Meetings @ \$ 85.00 32 - 3.5 Hour Meetings @ \$ 135.00 10 - 5 Hours or More Meetings @ \$ 185.00 Calculated at % of earnings (CPR & benefits @ \$14.95/month)
2-11-13-110	COUNCIL - Councilor Gardner - Remuneration & Fee	20,100.00	0%	20,100.00	20,100.00	21,300.00	20,100.00	20,100.00	20,100.00	20,100.00	Out of Town Travel (combined with training)
2-11-13-130	COUNCIL - Councilor Gardner - Benefits	1,000.00	0%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Conferences: AUMA, RMA etc.
2-11-13-140	COUNCIL - Councilor Gardner - Meals & Lodging	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Monthly Remuneration 12 @ \$ 750.19 60 - 0.3 Hour Meetings @ \$ 85.00 32 - 3.5 Hour Meetings @ \$ 135.00 10 - 5 Hours or More Meetings @ \$ 185.00 Calculated at % of earnings (CPR & benefits @ \$14.95/month)
2-11-13-148	COUNCIL - Councilor Gardner - Training & Dev	3,700.00	0%	3,700.00	3,700.00	3,700.00	3,700.00	3,700.00	3,700.00	3,700.00	Conferences: AUMA, RMA etc.
2-11-13-212	COUNCIL - Councilor Gardner - Mileage	1,000.00	0%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Monthly Remuneration 12 @ \$ 750.19 60 - 0.3 Hour Meetings @ \$ 85.00 32 - 3.5 Hour Meetings @ \$ 135.00 10 - 5 Hours or More Meetings @ \$ 185.00 Calculated at % of earnings (CPR & benefits @ \$14.95/month)
2-11-17-110	COUNCIL - Mayor Carnahan - Remuneration & Fees	29,150.00	0%	29,150.00	29,150.00	29,150.00	29,150.00	29,150.00	29,150.00	29,150.00	Out of Town Travel
2-11-17-130	COUNCIL - Mayor Carnahan - Benefits	1,350.00	0%	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00	Conferences: AUMA, RMA etc.
2-11-17-140	COUNCIL - Mayor Carnahan - Meals & Lodging	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Monthly Remuneration 12 @ \$ 750.19 60 - 0.3 Hour Meetings @ \$ 85.00 32 - 3.5 Hour Meetings @ \$ 135.00 10 - 5 Hours or More Meetings @ \$ 185.00 Calculated at % of earnings (CPR & benefits @ \$14.95/month)
2-11-17-148	COUNCIL - Mayor Carnahan - Training & Dev	3,700.00	0%	3,700.00	3,700.00	3,700.00	3,700.00	3,700.00	3,700.00	3,700.00	Conferences: AUMA, RMA etc.
2-11-17-212	COUNCIL - Mayor Carnahan - Mileage	1,000.00	0%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Monthly Remuneration 12 @ \$ 750.19 60 - 0.3 Hour Meetings @ \$ 85.00 32 - 3.5 Hour Meetings @ \$ 135.00 10 - 5 Hours or More Meetings @ \$ 185.00 Calculated at % of earnings (CPR & benefits @ \$14.95/month)

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2-12-00-810	ADMIN - Bank Charges & Fees	11,000.00	13,351.61	-18%	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	adjusted for credit card payments for taxes and utilities
2-12-00-831	ADMIN - Debiture Principle	0.00		HDIV/01	0.00	0.00	0.00	0.00	0.00	No debentures anticipated
2-12-00-832	ADMIN - Debiture Interest	0.00		HDIV/01	0.00	0.00	0.00	0.00	0.00	No debentures anticipated
2-12-00-910	ADMIN - Tax Cancellations	0.00	1,505.19	HDIV/01	0.00	0.00	0.00	0.00	0.00	No tax cancellations included in budget
2-12-00-920	ADMIN - Bad Debts	0.00		HDIV/01	0.00	0.00	0.00	0.00	0.00	No budget for bad debts
2-12-00-999	ADMIN - Contingency Fund	50,000.00	23,967.21	0%	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	Annual operating contingency for unexpected expenses
2-12-01-148	All Staff Training & Development	1,000.00	1,172.70	0%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Training to meet requirements of sitting on the OH&S Committee
2-12-01-540	EV Power	5,000.00	3,914.46	20%	6,000.00	6,500.00	7,200.00	7,200.00	7,200.00	Power to EV charger using new rates
2-21-00-745	POLICING - Provincial Policing	132,108.00	130,939.00	-13%	114,544.00	160,000.00	185,000.00	205,000.00	205,000.00	RCMP cost funding model, province to absorb the 39% increase for 2025, future years adjusted to reflect the potential 39% increase
2-23-00-250	FIRE - Building Repairs & Maintenance	0.00	0.00	HDIV/01	0.00	0.00	0.00	0.00	0.00	No budget as this service is contracted out to regional service provider
2-23-00-270	FIRE - Insurance	2,900.00	2,829.81	3%	3,000.00	3,100.00	3,200.00	3,200.00	3,200.00	Old fire hall insurance allocation
2-23-00-514	FIRE - Contracted Services & Communications	180,000.00	78,036.45	3%	185,000.00	190,000.00	195,000.00	210,000.00	210,000.00	Regional Fire Fee for Service
2-23-00-540	FIRE - Power	0.00	0.00	HDIV/01	0.00	0.00	0.00	0.00	0.00	Correct distribution
2-23-00-541	FIRE - Natural Gas	0.00	0.00	HDIV/01	0.00	0.00	0.00	0.00	0.00	Correct distribution
2-24-00-110	DISASTER - Wages & Salaries	48,867.79	49,315.28	3%	50,215.30	50,000.00	53,000.00	55,000.00	55,000.00	Per distribution
2-24-00-115	DISASTER - Other General Expenses	0.00	0.00	HDIV/01	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	Minimal allowance for overtime
2-24-00-130	DISASTER - Employer Contributions	8,307.52	8,179.17	3%	8,536.60	8,500.00	9,010.00	9,350.00	9,350.00	Percentage of salary allocated to this cost center
2-24-00-136	DISASTER - Workers Compensation Board Fees	1,200.00	1,015.38	-35%	780.00	800.00	800.00	800.00	800.00	3% of \$26k premium based on wage distribution
2-24-00-140	DISASTER - Meals & Lodging	0.00		HDIV/01	0.00	0.00	0.00	0.00	0.00	reallocated to training and development
	Disaster Services \$4,000									
	OH&S \$2,000									
2-24-00-148	DISASTER - Training & Development	10,500.00	9,557.88	5%	11,000.00	11,500.00	12,000.00	12,500.00	12,500.00	EOC training- DSS/CS/EOC Management
	Basic Emergency Management - \$900									
2-24-00-217	DISASTER - Disaster Services Emergency Line	1,000.00	927.24	180%	2,800.00	2,800.00	2,800.00	2,800.00	2,800.00	Internet and based on porting to VOIP system once fibre is available
2-24-00-231	DISASTER - Audit Fees	0.00	0.00	HDIV/01	0.00	0.00	0.00	0.00	0.00	Allocation changed to be 100% through Administration
	Build designated area for OH&S equipment & JS Equipment (shelving/cabinet)									
	Disaster \$1,000									
	OH&S \$1,000									
	Plus regular annual expenses									
2-24-00-250	DISASTER - Building Repairs & Maintenance OH&S	4,000.00	2,387.00	0%	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	Stationary- Inspections forms/meetings/scribe log/PPE
	Disaster \$1,500 / Table Top exercises									
	OH&S \$1,500									
	New AIMS system requires more joint exercises, therefore need to purchase more equipment									
2-24-00-520	DISASTER - Equipment Parts, Repairs & Maintenance	3,000.00	2,723.94	67%	5,000.00	5,200.00	5,400.00	5,600.00	5,600.00	Vehicle maintenance for course trips
2-24-00-522	DISASTER - Vehicle Parts, Repairs & Maintenance	500.00	0.00	0%	500.00	500.00	500.00	500.00	500.00	Vehicle maintenance for course trips
2-24-00-540	DISASTER - Power	1,000.00	741.72	10%	1,100.00	1,200.00	1,300.00	1,450.00	1,450.00	Vehicle maintenance for course trips
2-24-00-541	DISASTER - Natural Gas	1,660.00	1,158.93	6%	1,760.00	1,860.00	1,960.00	2,100.00	2,100.00	Live EM Exercise in 2024, then every 2 years
2-24-00-590	DISASTER - Other General Expenses	15,000.00	1,859.94	-19%	12,200.00	14,000.00	13,000.00	14,000.00	14,000.00	No budget is anticipated
2-24-00-761	DISASTER - Transfer to Reserves	0.00	0.00	HDIV/01	0.00	0.00	0.00	0.00	0.00	As per distribution and enhanced services
2-26-00-110	ENFORCEMENT - Wages & Salaries	177,229.49	181,470.99	5%	186,013.70	182,000.00	185,000.00	190,000.00	190,000.00	Minimal allowance for overtime
2-26-00-115	ENFORCEMENT - Overtime	0.00	0.00	HDIV/01	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	Percentage of salary allocated to this cost center
2-26-00-130	ENFORCEMENT - Employer Contributions	31,901.31	28,613.26	5%	33,482.47	32,760.00	33,300.00	34,200.00	34,200.00	6% of \$26k premium based on wage distribution
2-26-00-136	ENFORCEMENT - Workers Compensation Board Fees	2,400.00	2,425.49	-35%	1,560.00	1,700.00	1,700.00	1,700.00	1,700.00	reallocated to training and development
2-26-00-140	ENFORCEMENT - Meals & Lodging	0.00	0.00	HDIV/01	0.00	0.00	0.00	0.00	0.00	AACPO Conference (1.5) + CAO for 2025
	Recertification Baton/O/C/PPCT									
	E-Ticketing Training									
	Possible Rapid Force Training									
2-26-00-148	ENFORCEMENT - Training & Development	10,000.00	6,000.74	10%	11,000.00	11,750.00	12,500.00	13,250.00	13,250.00	Mental Health Training
2-26-00-210	ENFORCEMENT - Vehicle Expense	300.00	0.00	0%	300.00	300.00	300.00	300.00	300.00	Vehicle maintenance for course trips
2-26-00-211	ENFORCEMENT - Vehicle Allowance	0.00	0.00	HDIV/01	0.00	0.00	0.00	0.00	0.00	
2-26-00-215	ENFORCEMENT - Freight & Postage	1,200.00	828.90	0%	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	Monthly charge for 2 cell phones
2-26-00-217	ENFORCEMENT - Telephone	2,800.00	2,674.60	7%	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	Based on prior year actual (\$200 Crime Report Publication)
2-26-00-220	ENFORCEMENT - Advertising	500.00	641.50	0%	500.00	500.00	500.00	500.00	500.00	Radio License \$280
	CPO Program License \$650									
2-26-00-222	ENFORCEMENT - Memberships & Subscriptions	4,000.00	5,993.66	63%	6,500.00	6,500.00	6,800.00	6,800.00	6,800.00	Report Exec (additional licensing for second CPO)
2-26-00-223	ENFORCEMENT - Victims Services	2,400.00	2,400.00	-100%	0.00	0.00	0.00	0.00	0.00	Leduc & District Victim Services has been dissolved into a Regional Model
2-26-00-225	ENFORCEMENT - Citizens on Patrol	0.00	0.00	HDIV/01	0.00	0.00	0.00	0.00	0.00	No expenses allocated for this line

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2-32-00-530	ROADS - Road Materials	50,000.00	46,101.62	-10%	45,000.00	46,500.00	48,000.00	50,000.00	Gravel for Lanes Industrial Parks (Calcium) Winter Salt/Sand based on anticipated increases
2-32-00-531	ROADS - Safety Equipment	5,000.00	4,891.63	10%	5,500.00	6,000.00	6,200.00	6,200.00	Construction Signs, Barricades, vests, boots, etc.
2-32-00-540	ROADS - Power	19,250.00	13,845.75	5%	20,250.00	21,250.00	22,250.00	22,250.00	Safety Fence based on 5 year average
2-32-00-541	ROADS - Natural Gas	8,070.00	5,901.79	12%	9,070.00	11,070.00	11,070.00	11,070.00	Allocation distributed to this department
2-32-00-542	ROADS - Power - Street Lights	160,000.00	141,412.32	2%	163,000.00	166,000.00	169,000.00	169,000.00	Allocation distributed to this department
2-32-00-590	ROADS - Other General Expense	5,000.00	0.00	0%	5,000.00	5,000.00	5,000.00	5,000.00	Allocation distributed to this department
2-32-00-761	ROADS - Transfer to Reserves	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No allocation budgeted
2-32-00-831	ROADS - Debtenture Principle	171,728.00	171,727.48	3%	176,756.00	181,950.00	187,290.00	192,810.00	Streets & Sewer (4000900) Public Works Shop (4002615)
2-32-00-832	ROADS - Debtenture Interest	73,798.00	51,970.60	-7%	68,770.00	63,590.00	58,240.00	52,720.00	Streets & Sewer (4000900) Public Works Shop (4002615)
2-41-00-110	WATER - Wages & Salaries	124,513.26	115,162.93	35%	168,065.91	180,000.00	183,000.00	187,000.00	Per distribution
2-41-00-115	WATER - Overtime	5,000.00	3,096.85	0%	5,000.00	5,000.00	5,000.00	5,000.00	4% of Wages and salaries used for calculation
2-41-00-116	WATER - On Call	0.00	0.00	0%	16,000.00	16,000.00	16,000.00	16,000.00	Adjusted base on 40% on calls to water and the balance in roads and sanitary.
2-41-00-130	WATER - Employer Contributions	19,922.12	20,767.64	35%	26,890.55	28,800.00	29,280.00	29,920.00	Percentage of salary allocated to this cost center
2-41-00-136	WATER - Workers' Compensation Board Fees	2,800.00	2,829.73	-35%	1,820.00	1,950.00	1,950.00	1,950.00	7% of \$26k premium based on wage distribution
2-41-00-140	WATER - Meals & Lodging	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00 reallocated to training and development
2-41-00-148	WATER - Training & Development	7,000.00	4,685.59	7%	7,500.00	8,000.00	8,000.00	8,000.00	AWWOA Conference & Misc.
2-41-00-210	WATER - Vehicle Allowance	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00
2-41-00-212	WATER - Mileage	500.00	0.00	0%	500.00	500.00	500.00	500.00	no expenses in this GL in the previous 5 years
2-41-00-215	WATER - Freight & Postage	800.00	376.64	0%	800.00	800.00	800.00	800.00	Based on 5 year average
2-41-00-217	WATER - Telephone	5,500.00	5,212.60	11%	6,100.00	6,250.00	6,400.00	6,600.00	Internet and phones
2-41-00-220	WATER - Advertising	500.00	0.00	0%	500.00	500.00	500.00	500.00	Water shut off, water bans, spray park, etc.
2-41-00-222	WATER - Memberships & Subscriptions	700.00	359.28	7%	750.00	825.00	875.00	875.00	AWWOA, Water magazines etc.
2-41-00-231	WATER - Audit Fees	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Allocation changed to be 100% through Administration
2-41-00-250	WATER - Building Repairs & Maintenance	1,000.00	531.94	25%	1,250.00	1,500.00	1,750.00	1,750.00	paint, pump/house maintenance, roof etc.
2-41-00-253	WATER - Infrastructure Maintenance	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Combined with 2-41-00-522
2-41-00-260	WATER - Equipment Lease & Rental	250.00	11,672.95	8%	250.00	250.00	250.00	250.00	no expenses in this GL in the previous 5 years
2-41-00-270	WATER - Insurance	12,000.00	11,672.95	8%	13,000.00	14,000.00	15,000.00	15,000.00	Allocation distributed to this department
2-41-00-300	WATER - Water Purchases	375,000.00	367,930.72	2%	382,000.00	391,000.00	406,000.00	406,000.00	Water purchased for resale and distribution
2-41-00-510	WATER - Printing & Stationary	4,000.00	2,428.29	0%	4,000.00	4,000.00	4,000.00	4,000.00	Allocation distributed to this department
2-41-00-511	WATER - Household Goods & Miscellaneous Supplies	2,000.00	64.79	0%	2,000.00	2,000.00	2,000.00	2,000.00	Hydrant Antifreeze Chlorine packets for water testing etc.
2-41-00-513	WATER - Contracted Services	5,000.00	4,633.48	0%	5,000.00	6,000.00	6,000.00	6,000.00	Water gun Handheld Support Service Water testing lab costs
2-41-00-516	WATER - Alarm	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	no expense in this GL since 2019
2-41-00-520	WATER - Equipment Parts, Repairs & Maintenance	30,000.00	15,647.93	-13%	26,000.00	26,500.00	27,000.00	27,800.00	Hydrant repairs/repairs to pump station, calibration on analyzer, other misc.
2-41-00-521	WATER - Fuel & Oil	3,000.00	1,106.45	13%	3,400.00	3,800.00	4,200.00	4,200.00	Allocation distributed to this department
2-41-00-522	WATER - Infrastructure Repairs	60,000.00	71,838.27	7%	64,000.00	65,000.00	67,000.00	67,000.00	Water line breaks, valve replacements, hydrant replacements etc. (to cover potentially 3-4 events)
2-41-00-523	WATER - Small Tools	500.00	318.00	0%	500.00	500.00	500.00	500.00	metal detectors, shovels, hammers, saws etc.
2-41-00-530	WATER - Water Meters	40,000.00	39,246.40	0%	40,000.00	50,000.00	55,000.00	55,000.00	almost \$800 per meter and many are going to be replaced in near future. Need to plan to change them all.
2-41-00-540	WATER - Power	25,750.00	21,152.62	4%	26,750.00	27,750.00	28,750.00	28,750.00	Allocation distributed to this department
2-41-00-541	WATER - Natural Gas	16,875.00	15,833.40	6%	17,875.00	18,875.00	19,875.00	19,875.00	Allocation distributed to this department
2-41-00-761	WATER - Transfer to Reserves	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No allocation budgeted
2-41-00-831	WATER - Debtenture Principle	68,660.00	68,190.43	-52%	32,971.00	33,970.00	35,000.00	36,055.00	51 St Water Line (4001773) Reservoir (4002118)
2-41-00-832	WATER - Debtenture Interest	14,691.00	14,010.65	-16%	12,295.00	11,298.00	10,271.00	9,214.00	51 St Water Line (4001773) Reservoir (4002118)
2-41-00-920	SEWER - Bad Debts	0.00	55.12	#DIV/0!	0.00	0.00	0.00	0.00	No budget for bad debts
2-42-00-110	SEWER - Wages & Salaries	124,513.26	115,165.84	35%	168,065.91	180,000.00	183,000.00	187,000.00	As per distribution
2-42-00-115	SEWER - Overtime	3,000.00	3,097.28	10%	3,300.00	3,600.00	4,000.00	4,600.00	Anticipated OT based on previous years
2-42-00-116	SEWER - On Call	0.00	0.00	0%	16,000.00	16,000.00	16,000.00	16,000.00	Adjusted base on 40% on calls to sewer and the balance in water and roads.
2-42-00-130	SEWER - Employer Contributions	19,922.12	20,769.11	35%	26,890.55	28,800.00	29,280.00	29,920.00	Percentage of salary allocated to this cost center
2-42-00-136	SEWER - Workers' Compensation Board Fees	2,800.00	3,027.07	-35%	1,820.00	1,950.00	1,950.00	1,950.00	7% of \$26k premium based on wage distribution
2-42-00-140	SEWER - Meals & Lodging	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	AWWOA, AWWMA
2-42-00-148	SEWER - Training & Development	4,000.00	2,643.70	13%	4,500.00	4,800.00	5,000.00	5,000.00	AWWOA, AWWMA (new staff training)
2-42-00-210	SEWER - Vehicle Allowance	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Removed

2-42-00-215	SEWER - Freight & Postage	1,000.00	376.64	0%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	based on 5 year average
2-42-00-217	SEWER - Telephone	2,500.00	2,075.31	24%	3,100.00	3,200.00	3,300.00	3,400.00	Internet and phones	
2-42-00-230	SEWER - Engineering Fees	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	no expenses to this GL in previous 5 years	
2-42-00-231	SEWER - Audit Fees	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Allocation changed to be 100% through Administration	
2-42-00-253	SEWER - Infrastructure Repair & Maintenance	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	combined GL with 2-42-00-520	
2-42-00-254	SEWER - Weed Control	1,500.00	0.00	0%	1,500.00	2,000.00	2,000.00	2,000.00	Lagoon Weed Control only a 2021 expense in previous 5 years	
2-42-00-260	SEWER - Equipment Lease & Rental	1,000.00	0.00	25%	1,250.00	1,500.00	1,750.00	1,750.00	Rent equipment we don't own or need to own	
2-42-00-270	SEWER - Insurance	13,500.00	12,852.05	7%	14,500.00	15,500.00	16,500.00	16,500.00	Allocation distributed to this department	
2-42-00-510	SEWER - Printing & Stationary	500.00	518.15	0%	500.00	500.00	500.00	500.00	Allocation distributed to this department	
2-42-00-511	SEWER - Household Goods & Miscellaneous Supplies	600.00	542.69	8%	650.00	700.00	750.00	750.00	Enzymes etc.	
2-42-00-513	SEWER - Contracted Services	17,000.00	19,586.85	6%	18,000.00	18,500.00	62,000.00	19,000.00	Effluent sampling, weed harvesting in 2027	
2-42-00-516	SEWER - Alarm	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No alarms budgeted	
2-42-00-520	SEWER - Equipment Parts, Repairs & Maintenance	15,000.00	15,787.47	0%	15,000.00	15,750.00	16,250.00	17,500.00	Lift station pumps, alarms, etc.	
2-42-00-521	SEWER - Fuel & Oil	2,350.00	1,510.73	2%	2,400.00	2,500.00	2,600.00	2,600.00	Allocation distributed to this department	
2-42-00-522	SEWER - Vehicles Parts, Repairs & Maintenance	1,500.00	0.00	7%	1,600.00	1,700.00	1,800.00	1,800.00	Allocation distributed to this department	
2-42-00-523	SEWER - Small Tools	500.00	349.93	0%	500.00	500.00	500.00	500.00	shovels, hammers, picks etc.	
2-42-00-525	SEWER - Water & Sewer Infrastructure	35,000.00	11,728.93	0%	35,000.00	38,000.00	38,000.00	38,000.00	video inspections, etc.	
2-42-00-530	SEWER - Chemical Supplies	12,000.00	12,089.25	8%	13,000.00	13,600.00	14,000.00	14,000.00	about 15K per event (major)	
2-42-00-540	SEWER - Power	75,000.00	49,735.62	1%	76,000.00	77,000.00	78,000.00	78,000.00	Live Bacteria, Degreaser, Etc. based on 5 year average	
2-42-00-761	SEWER - Transfer to Reserves	85,000.00	85,000.00	0%	85,000.00	85,000.00	85,000.00	85,000.00	Allocation distributed to this department	
2-42-00-831	SEWER - Debtenture Principle	86,520.00	86,063.83	-39%	53,047.00	55,390.00	0.00	0.00	Transfer of lagoon water sales to reserve	
2-42-00-832	SEWER - Debtenture Interest	7,795.00	7,404.14	-47%	4,161.00	1,820.00	0.00	0.00	50 St Widening (4000150)	
2-42-00-920	SEWER - Bad Debts	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No budget for bad debts	
2-43-00-110	GARBAGE - salaries & Wages	82,562.53	73,223.22	-27%	60,179.75	63,000.00	67,000.00	70,000.00	As per distribution	
2-43-00-115	GARBAGE - Overtime	2,000.00	1,660.19	15%	2,300.00	2,600.00	3,100.00	3,500.00	Anticipated OT based on previous years	
2-43-00-116	GARBAGE - On Call	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00		
2-43-00-130	GARBAGE - Employer Contributions	13,210.00	13,736.61	-27%	9,628.76	10,080.00	10,720.00	11,200.00	Percentage of salary allocated to this cost center	
2-43-00-136	GARBAGE - Workers' Compensation Board Fees	2,800.00	2,823.73	-35%	1,820.00	1,950.00	1,950.00	1,950.00	7% of \$26k premium based on wage distribution	
2-43-00-215	GARBAGE - Freight & Postage	800.00	376.64	0%	800.00	800.00	800.00	800.00	Based on 5 year average	
2-43-00-231	GARBAGE - Audit Fees	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Allocation changed to 100% through Administration	
2-43-00-270	GARBAGE - Insurance	4,200.00	3,890.97	5%	4,400.00	4,600.00	4,800.00	4,800.00	Allocation distributed to this department	
2-43-00-300	GARBAGE - landfill Fees & Charges	22,000.00	15,855.45	0%	22,000.00	22,000.00	22,000.00	22,000.00	Garbage disposal at Leduc Regional Landfill based on 5 year average	
2-43-00-510	GARBAGE - Printing & Stationary	500.00	318.16	0%	500.00	500.00	500.00	500.00	Allocation distributed to this department	
2-43-00-513	GARBAGE - Contracted Services	28,000.00	23,295.34	5%	29,500.00	31,000.00	33,000.00	33,000.00	GFL- grass based on 5 year average (Contract ends in 2025)	
2-43-00-514	GARBAGE - Garbage Service Contract	100,000.00	102,884.89	5%	105,000.00	112,000.00	118,000.00	118,000.00	GFL- waste based on 5 year average	
2-43-00-515	GARBAGE - Recycling Service Contract	41,500.00	38,287.21	-52%	20,000.00	10,000.00	10,000.00	10,000.00	Circular Material taking over as of April 2025, special properties will need service separately	
2-43-00-540	GARBAGE - Power	950.00	0.00	11%	1,050.00	1,150.00	1,250.00	1,250.00	Allocation distributed to this department	
2-43-00-541	GARBAGE - Natural Gas	5,100.00	4,540.17	2%	5,200.00	5,300.00	5,400.00	5,400.00	Allocation distributed to this department	
2-43-00-761	GARBAGE - Transfer to Reserves	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No budget allocation for the line	
2-49-00-513	RECYCLING - Contracted Services	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	eliminate for 2023 (created in 2022 and never used)	
2-49-00-515	RECYCLING - Recycling Service Contract	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	eliminate for 2023 (created in 2022 and never used)	
2-51-00-110	FAMILY SERV - Wages & Salaries	19,344.00	22,108.68	27%	24,500.00	26,000.00	27,000.00	28,500.00	Per distribution	
2-51-00-115	FAMILY SERV - Overtime	500.00	682.05	0%	500.00	500.00	500.00	500.00	Estimated overtime to be paid. Will be adjusted once the new programs/events are identified.	
2-51-00-130	FAMILY SERV - Employer Contributions	3,288.48	2,249.79	27%	4,165.00	4,420.00	4,590.00	4,845.00	Percentage of salary allocated to this cost center	
2-51-00-136	FAMILY SERV - Workers' Compensation Board Fees	1,600.00	1,617.01	-35%	1,040.00	1,200.00	1,200.00	1,200.00	4% of \$26k premium based on wage distribution	
2-51-00-140	FAMILY SERV - Meals & Lodging	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	reallocated to training and development	
2-51-00-148	FAMILY SERV - Training & Development	2,000.00	0.00	10%	2,200.00	2,300.00	2,400.00	2,400.00	Conferences, training etc (combined with meals and lodging)	
2-51-00-210	FAMILY SERV - Vehicle Allowance	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated	
2-51-00-212	FAMILY SERV - Mileage	500.00	90.82	0%	500.00	500.00	500.00	500.00	Conferences, training etc	
2-51-00-215	FAMILY SERV - Freight & Postage	500.00	376.64	0%	500.00	550.00	550.00	550.00	Based on 5 year average	
2-51-00-217	FAMILY SERV - Telephone	550.00	480.06	0%	550.00	550.00	550.00	550.00	Landline expense only	
2-51-00-220	FAMILY SERV - Advertising	1,100.00	195.00	-55%	500.00	500.00	600.00	600.00	Departmental program promotional materials Awareness campaign materials	

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2-51-00-221	FAMILY SERV - Program Hosting Expense	12,000.00	9,422.96	0%	12,000.00	14,000.00	14,000.00	14,000.00	14,000.00	14,000.00	Miscellaneous Other Programming
2-51-00-222	FAMILY SERV - FCSS Municipal Cost Share Portion	14,000.00	13,645.94	1%	14,200.00	14,200.00	14,200.00	14,200.00	14,200.00	14,200.00	Town of Calmar 20% share of regional service
2-51-00-225	FAMILY SERV - Volunteer Recognition	2,500.00	2,300.00	0%	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	Volunteer honorariums
2-51-00-231	FAMILY SERV - Audit Fees	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	Allocation changed to be 100% through Admin
2-51-00-260	FAMILY SERV - Office Rental	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	Allocation changed to be 100% through Admin
2-51-00-270	FAMILY SERV - Insurance	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	Allocation changed to be 100% through Admin
2-51-00-510	FAMILY SERV - Printing & Stationary	800.00	424.26	0%	800.00	800.00	800.00	800.00	800.00	800.00	Allocation distributed to this department
2-51-00-511	FAMILY SERV - Household & Miscellaneous Goods	300.00	0.00	0%	300.00	300.00	300.00	300.00	300.00	300.00	General supplies
2-51-00-520	FAMILY SERV - Equipment Parts, Repairs & Main	400.00	0.00	0%	400.00	400.00	400.00	400.00	400.00	400.00	Office Equipment
2-51-00-540	FAMILY SERV - Power	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	Changed distribution to be Administration
2-51-00-541	FAMILY SERV - Natural Gas	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	Changed distribution to be Administration
2-51-00-590	FAMILY SERV - Other General Expenses	500.00	20.00	0%	500.00	500.00	500.00	500.00	500.00	500.00	Allocation distributed to this department
2-51-01-511	FAMILY SERV - Christmas Elves Prog. Donation Exp.	4,000.00	80.95	0%	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	Christmas Elves expenses combined
2-51-01-512	FAMILY SERV - Christmas Elves Prog. Hosting Exp.	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	Christmas Elves expenses combined
2-61-00-110	MUNI DEV - Wages & Salaries	135,348.40	60,598.62	-29%	96,089.00	102,000.00	105,000.00	112,000.00	112,000.00	112,000.00	Per distribution
2-61-00-115	MUNI DEV - Overtime	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	no overtime budgeted
2-61-00-130	MUNI DEV - Employer Contributions	20,302.26	10,087.76	-29%	14,413.35	15,300.00	15,750.00	16,800.00	16,800.00	16,800.00	Percentage of salary allocated to this cost center
2-61-00-136	MUNI DEV - Workers' Compensation Board Fees	1,600.00	1,617.01	-35%	1,040.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	4% of \$26k premium based on wage distribution
2-61-00-140	MUNI DEV - Meals & Lodging	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	reallocated to training and development
2-61-00-148	MUNI DEV - Training & Development	3,000.00	1,104.19	33%	5,500.00	5,750.00	5,900.00	6,000.00	6,000.00	6,000.00	APPI/CIP/ADOA
2-61-00-150	MUNI DEV - S.D.A.B. Meeting Fees	3,000.00	405.00	0%	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	To cover expenses if Subdivision/Development is appealed
2-61-00-210	MUNI DEV - Vehicle Allowance	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	No budget is anticipated
2-61-00-215	MUNI DEV - Freight & Postage	1,500.00	789.84	0%	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	Based on 5 year average
2-61-00-217	MUNI DEV - Telephone	1,200.00	377.76	0%	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	Based on 5 year average
2-61-00-220	MUNI DEV - Advertising	2,000.00	0.00	-45%	1,100.00	1,150.00	1,000.00	1,000.00	1,000.00	1,000.00	Subdivision, bylaws and open houses. This considers Council's advertising bylaw.
2-61-00-221	MUNI DEV - Title & Land Searches	1,000.00	454.00	0%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Information gathering for developments based on 5 year average
2-61-00-222	MUNI DEV - Memberships & Subscriptions	2,000.00	5,926.67	5%	2,100.00	2,250.00	2,250.00	2,250.00	2,300.00	2,300.00	CPAA, CIP, APPI
2-61-00-223	MUNI DEV - Subdivision & Development Costs	0.00	5,500.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	Planning consultation (\$0 the last 5 years)
2-61-00-230	MUNI DEV - Engineering Fees	35,000.00	6,428.61	-9%	32,000.00	33,250.00	34,000.00	35,000.00	35,000.00	35,000.00	Review drawings and consultation on development
2-61-00-231	MUNI DEV - Audit Fees	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	Inspections for FAC, CCC, sub. and dev. review
2-61-00-232	MUNI DEV - Inspection Fees	19,000.00	28,404.45	5%	20,000.00	21,000.00	22,000.00	22,850.00	22,850.00	22,850.00	Allocation changed to 100% Administration
2-61-00-233	MUNI DEV - Legal Fees	12,500.00	1,283.70	-20%	10,000.00	10,500.00	11,000.00	12,000.00	12,000.00	12,000.00	Building, Electrical, Plumbing Inspections
2-61-00-234	MUNI DEV - Planning Fees	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	Consultation for agreements, MGA, appeals, etc.
2-61-00-510	MUNI DEV - Printing & Stationary	800.00	444.26	-6%	750.00	775.00	800.00	800.00	800.00	800.00	No budget is anticipated
2-61-00-513	MUNI DEV - Contracted Services	34,000.00	23,008.29	3%	35,000.00	36,200.00	30,000.00	31,000.00	31,000.00	31,000.00	Using various communication tools aiming at increasing visibility and reducing cost.
2-61-00-515	MUNI DEV - Other Contracted Services	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	GIS annual fee + asset management + planning support as needed
2-61-00-520	MUNI DEV - Cost of Land Sold	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	2024 - 2026 redo LUB
2-61-00-540	MUNI DEV - Admin Power	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	No budget is anticipated
2-61-00-761	MUNI DEV - Transfer to Reserves	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	No budget is anticipated
2-62-00-110	COMM SER - Wages & Salaries	111,738.24	112,017.76	1%	112,538.24	121,000.00	125,000.00	129,000.00	129,000.00	129,000.00	Per distribution
2-62-00-115	COMM SER - Overtime	2,450.00	0.00	4%	2,550.00	2,550.00	2,550.00	2,550.00	2,550.00	2,550.00	2% of Wages and salaries used for calculation
2-62-00-130	COMM SER - Employer Contributions	16,760.74	19,663.41	1%	16,880.74	18,150.00	18,750.00	19,350.00	19,350.00	19,350.00	Percentage of salary allocated to this cost center
2-62-00-136	COMM SER - Workers' Compensation Board Fees	3,200.00	3,233.87	-35%	2,080.00	2,200.00	2,200.00	2,200.00	2,200.00	2,200.00	8% of \$26k premium based on wage distribution
2-62-00-140	COMM SER - Meals & Lodging	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	reallocated to training and development
2-62-00-148	COMM SER - Training & Development	2,500.00	1,921.47	72%	4,300.00	3,000.00	3,200.00	3,200.00	3,200.00	3,200.00	EDAC Conference and/or sectorial training (targeted industry)
2-62-00-210	COMM SER - Vehicle Allowance	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	No budget is anticipated
2-62-00-212	COMM SER - Mileage	2,000.00	120.70	-50%	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	For business visits / Conference / - only when the cruiser is unavailable
2-62-00-215	COMM SER - Freight & Postage	700.00	376.64	0%	700.00	700.00	700.00	700.00	700.00	700.00	Based on 5 year average
2-62-00-217	COMM SER - Telephone	600.00	600.00	0%	600.00	600.00	600.00	600.00	600.00	600.00	\$50 x 12 months
2-62-00-220	COMM SER - Advertising	15,000.00	2,942.75	7%	16,000.00	17,000.00	18,000.00	18,000.00	18,000.00	18,000.00	Developing marketing & advertising material
2-62-00-222	COMM SER - Memberships & Subscriptions	8,500.00	4,999.90	-53%	4,000.00	4,200.00	4,200.00	4,500.00	4,500.00	4,500.00	Chamber (may need to increase if the 39/20 Alliance comes back)

National Volunteer Week
Seniors Week
Community Connections Event
Indigenous Awareness Event
Good Neighbour Program
Terry Fox Run

Be

2-62-00-223	COMM SER - Promotion & Research	20,000.00	14,593.38	0%	20,000.00	22,000.00	23,500.00	25,500.00	Council, admin, and new business swag, welcome bags, new advertising plans, and finalizing Attraction Guide.
2-62-00-231	COMM SER - Audit Fees	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Allocation changed to be 100% Administration
2-62-00-510	COMM SER - Printing & Stationary	900.00	879.75	0%	900.00	900.00	900.00	900.00	Based on 5 year average
2-62-00-511	COMM SER - Miscellaneous	600.00	48.29	0%	600.00	600.00	600.00	600.00	Committee meeting hosting - This may have to go up if we get an Ec Dev Committee (meetings, swag, promo items) or start the Ambassador Program (meetings, swag, promo documents)
2-62-00-513	COMM SER - Contracted Services	0.00	1,335.00	#DIV/0!	0.00	0.00	0.00	0.00	New business welcome letter
2-62-00-540	COMM SER - Power	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Way finding signage / Posters
2-62-00-761	COMM SER - Transfer to Reserves	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00 reallocated to promotion
2-62-00-900	COMM SER - Grants to Others	80,000.00	45,309.46	-56%	35,000.00	0.00	0.00	0.00	0.00 Changed allocation
2-72-00-110	REC FAC - Admin - Wages & Salaries	112,980.38	98,744.43	7%	120,385.06	120,000.00	122,000.00	124,000.00	New home build on an existing vacant lot / Tear down existing home and build a duplex (densify Cairn) / add a legal basement suite, etc. Grants to Others could be added to promotion and research when we do not have programs.
2-72-00-112	REC FAC - Admin - Getaway Supervisors Contract	20,000.00	33,148.72	-100%	0.00	0.00	0.00	0.00	Per distribution
2-72-00-115	REC FAC - Overtime	2,300.00	9,917.95	335%	10,000.00	10,000.00	10,000.00	10,000.00	No planned Getaway. Potentially a program as a pilot project in 2025
2-72-00-130	REC FAC - Employer Contributions	19,947.06	15,528.98	-9%	18,057.76	18,000.00	18,300.00	18,600.00	Adjusted closer to actual
2-72-00-136	REC FAC - Workers' Compensation Board Fees	3,200.00	3,233.97	-35%	2,080.00	2,200.00	2,200.00	2,200.00	Percentage of salary allocated to this cost center
2-72-00-140	REC FAC - Meals & Lodging	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	8% of \$26k premium based on wage distribution
2-72-00-148	REC FAC - Training & Development	4,500.00	632.53	-17%	3,750.00	3,750.00	4,000.00	4,000.00	2,200.00 8% of \$26k premium based on wage distribution
2-72-00-210	REC FAC - Vehicle Allowance	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00 reallocated to training and development
2-72-00-212	REC FAC - Mileage	1,100.00	0.00	9%	1,200.00	1,200.00	1,200.00	1,200.00	ARPA or sports and recreation conferences as well as recreation course at UoA
2-72-00-215	REC FAC - Freight & Postage	800.00	398.32	0%	800.00	800.00	800.00	800.00	No budget is anticipated
2-72-00-217	REC FAC - Telephone	1,700.00	2,889.00	59%	2,700.00	2,700.00	2,700.00	2,700.00	Allocation distributed to this department
2-72-00-220	REC FAC - Advertising	1,500.00	0.00	0%	1,500.00	1,500.00	1,500.00	1,500.00	Based on 5 year average
2-72-00-221	REC FAC - Promotions & Hosting	8,000.00	7,726.84	63%	13,000.00	14,000.00	14,750.00	15,500.00	Various medium (Town will use their own medium mainly)
2-72-00-222	REC FAC - Memberships & Subscriptions	1,000.00	820.38	10%	1,100.00	1,100.00	1,100.00	1,100.00	Misc events (youth activities, movies, events, etc.)
2-72-00-225	REC FAC - Volunteer Recognition	1,200.00	0.00	-58%	500.00	500.00	500.00	500.00	1,100.00 Alberta Recreation & Parks Association etc
2-72-00-231	REC FAC - Audit Fees	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	500.00 Volunteer honours
2-72-00-250	REC FAC - Facility Maintenance	4,200.00	1,171.26	2%	4,300.00	6,300.00	4,400.00	4,400.00	Changed to be expensed 100% through Admin
2-72-00-270	REC FAC - Insurance	3,700.00	3,551.98	8%	4,000.00	4,000.00	4,600.00	4,600.00	Program Centre general maintenance with 3 year cycle painting (next time is 2026)
2-72-00-510	REC FAC - Printing & Stationary	3,100.00	2,121.17	3%	3,200.00	3,200.00	3,200.00	3,200.00	Allocation distributed to this department
2-72-00-511	REC FAC - Household & Miscellaneous Supplies	1,000.00	439.98	0%	1,000.00	1,000.00	1,000.00	1,000.00	Based on 5 year average
2-72-00-513	REC FAC - Contracted Services	1,000.00	736.26	100%	2,000.00	2,000.00	2,000.00	2,000.00	Parks appreciation week, office supplies, staff BBQ, etc
2-72-00-540	REC FAC - Power	3,200.00	3,494.49	3%	3,300.00	3,400.00	3,500.00	3,500.00	Internet at Program Centre
2-72-00-541	REC FAC - Natural Gas	2,400.00	2,241.95	4%	2,500.00	2,600.00	2,700.00	2,700.00	Allocation distributed to this department
2-72-00-590	REC FAC - Communities in Bloom Expenses	30,000.00	40,587.00	40%	42,000.00	45,000.00	45,000.00	45,000.00	Allocation distributed to this department
2-72-00-761	REC FAC - Transfer to Reserves	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	2,700.00 Allocation distributed to this department
2-72-00-823	Financing - Solar Panels on Arena	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	45,000.00 CIB \$30,000 + \$12,000 wages - based on 2024 actual
2-72-01-110	REC FAC - Wages & Salaries	112,537.10	121,941.41	0%	112,537.10	115,000.00	121,000.00	125,000.00	No budget is anticipated
2-72-01-115	REC FAC - Overtime	6,000.00	8,202.40	42%	8,500.00	8,500.00	8,500.00	8,500.00	0.00 As per distribution
2-72-01-116	REC FAC - On Call	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Estimated OT based on previous years
2-72-01-117	REC FAC - Casual Labour-Parks	40,000.00	42,463.08	13%	45,000.00	45,000.00	45,000.00	45,000.00	0.00
2-72-01-130	REC FAC - Employer Contributions	20,256.68	30,237.16	40%	28,356.68	28,800.00	29,880.00	30,600.00	based on 2024 amount
2-72-01-136	REC FAC - Workers' Compensation Board Fees	2,400.00	2,423.49	-35%	1,560.00	1,700.00	1,700.00	1,700.00	Percentage of salary allocated to this cost center
2-72-01-140	REC FAC - Meals & Lodging	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	29,880.00 6% of \$26k premium based on wage distribution
2-72-01-148	REC FAC - Training & Development	4,900.00	4,462.38	8%	5,300.00	5,500.00	5,700.00	5,700.00	1,700.00 Combined into Training & Development
2-72-01-220	REC FAC - Advertising	500.00	0.00	0%	500.00	500.00	500.00	500.00	0.00 Pesticide Applicator Course
2-72-01-231	REC FAC - Audit Fees	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Turf Management Course
2-72-01-250	REC FAC - Facility Maintenance	50,000.00	42,015.90	2%	51,000.00	52,000.00	53,000.00	53,000.00	AA&RP Courses
2-72-01-260	REC FAC - Equipment Lease & Rental	2,100.00	1,644.28	5%	2,200.00	2,300.00	2,400.00	2,400.00	500.00 Advertisement mainly in-house
2-72-01-270	REC FAC - Insurance	12,000.00	6,013.33	8%	13,000.00	14,000.00	15,000.00	15,000.00	Changed to be expensed 100% through Admin
2-72-01-511	REC FAC - Miscellaneous Supplies	10,000.00	8,651.62	0%	10,000.00	10,000.00	10,000.00	10,000.00	General Misc.

2-72-01-513	REC FAC - Contracted Services	27,500.00	28,322.13	-4%	26,500.00	27,500.00	28,500.00	28,500.00	Porta-Potties, Tree Pruning Services	Weed control contracted services
2-72-01-520	REC FAC - Equipment Parts, Repairs & Maint.	16,300.00	17,111.06	2%	16,600.00	17,000.00	17,500.00	17,500.00	lights, batteries, mower blades, belts etc	
2-72-01-521	REC FAC - Fuel & Oil	9,600.00	9,960.45	1%	9,700.00	9,800.00	9,900.00	9,900.00	Allocation distributed to this department	
2-72-01-522	REC FAC - Vehicle Parts, Repairs & Maint.	2,800.00	2,668.91	4%	2,900.00	3,000.00	3,200.00	3,200.00	filters, batteries, mirror, tires etc	
2-72-01-523	REC FAC - Small tools	1,400.00	356.85	7%	1,500.00	1,550.00	1,625.00	1,625.00	Shovels, hammers, garden tools etc.	
2-72-01-761	REC FAC - Transfer to Reserves	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated	
2-72-02-110	REC FAC - Wages & Salaries	112,537.10	112,965.02	0%	112,537.10	115,000.00	118,000.00	121,000.00	As per distribution	
2-72-02-115	REC FAC - Overtime	6,000.00	8,119.72	42%	8,500.00	8,500.00	8,500.00	8,500.00	Estimated OT based on previous years	
2-72-02-116	REC FAC - On Call	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00		0.00
2-72-02-117	REC FAC - Arena - Casual Labour	17,000.00	36,813.67	118%	37,000.00	40,000.00	40,000.00	40,000.00	Arena casual hours	
2-72-02-130	REC FAC - Employer Contributions	19,131.31	26,475.79	33%	25,421.31	26,350.00	26,860.00	27,370.00	Percentage of salary allocated to this cost center	
2-72-02-136	REC FAC - Workers' Compensation Board Fees	2,400.00	2,425.49	-35%	1,560.00	1,700.00	1,700.00	1,700.00	6% of \$26k premium based on wage distribution	
2-72-02-140	REC FAC - Meals & Lodging	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Combined with Training & Development	
2-72-02-148	REC FAC - Training & Development	5,800.00	1,046.54	3%	6,000.00	6,400.00	6,800.00	6,800.00	AARFP Coursas & Training for all involved staff	
2-72-02-215	REC FAC - Freight & Postage	750.00	376.59	7%	800.00	820.00	850.00	850.00	Based on 5 year average	
2-72-02-217	REC FAC - Telephone	2,600.00	1,803.48	4%	2,700.00	2,700.00	2,700.00	2,700.00	Based on 5 year average	
2-72-02-222	REC FAC - Memberships	1,000.00	441.00	15%	1,150.00	1,250.00	1,350.00	1,350.00	Music license, AARFP, Regional Conference etc	
2-72-02-231	REC FAC - Audit Fees	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Changed to be expensed 100% through Admin	
2-72-02-250	REC FAC - Facility Maintenance	22,500.00	20,283.57	2%	23,000.00	23,500.00	24,000.00	24,000.00	Floors, General, Cleaning	
2-72-02-270	REC FAC - Insurance	36,000.00	36,787.50	3%	39,000.00	40,000.00	41,000.00	41,000.00	Allocation distributed to this department	
2-72-02-510	REC FAC - Printing & Stationary	650.00	328.92	15%	750.00	750.00	750.00	750.00	Based on 5 year average	
2-72-02-511	REC FAC - Household & Miscellaneous Supplies	12,000.00	10,662.51	8%	13,000.00	13,400.00	14,000.00	14,000.00	Paper towel, floor finish, decorations etc, based on 5 year average	
2-72-02-513	REC FAC - Contracted Services	15,300.00	15,252.94	-2%	15,000.00	15,400.00	16,000.00	16,000.00	Garbage pickup, internet, etc	
2-72-02-516	REC FAC - Alarm	500.00	0.00	0%	500.00	500.00	500.00	500.00	Allocation distributed to this department	
2-72-02-520	REC FAC - Equipment Parts, Repairs & Maintenance	30,000.00	27,939.79	0%	30,000.00	15,500.00	16,250.00	16,250.00	Compressor maint starting 2024/25 on a 4 year cycle	
2-72-02-521	REC FAC - Fuel & Oil	1,700.00	1,937.27	12%	1,900.00	1,900.00	2,000.00	2,000.00	Based on 5 year average	
2-72-02-523	REC FAC - Small Tools	600.00	165.24	17%	700.00	700.00	700.00	700.00	hammers, screw drivers, flashlights etc	
2-72-02-540	REC FAC - Power	47,000.00	52,741.09	4%	49,000.00	51,000.00	53,000.00	53,000.00	Allocation distributed to this department	
2-72-02-541	REC FAC - Natural Gas	33,300.00	25,659.19	3%	34,300.00	35,300.00	36,300.00	36,300.00	Allocation distributed to this department	
2-72-02-590	REC FAC - Safety Equipment	3,000.00	1,157.54	0%	3,000.00	3,000.00	3,000.00	3,000.00	eye wash station, first aid kits, gas calibration, etc	
2-72-02-591	REC FAC - Donations	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated	
2-72-02-761	REC FAC - Transfer to Reserves	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated	
2-72-02-821	Solar Panel loan Interest	5,598.00	5,089.22	-7%	5,228.00	5,228.00	5,228.00	5,228.00	As per debenture schedule	
2-72-02-822	Solar Panel loan Principle	12,177.00	11,203.21	3%	12,547.00	12,547.00	12,547.00	12,547.00	As per debenture schedule	
2-72-02-920	REC FAC - Bad Debts	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No budget for bad debts	
2-72-03-221	Calmar Fair Days	26,000.00	30,167.92	27%	33,000.00	33,000.00	35,000.00	37,000.00	expecting increase in cost of fireworks and moving street hockey	
2-72-04-221	Farmer's Day/Canada Day	15,000.00	18,854.50	-83%	2,500.00	2,500.00	3,500.00	3,500.00	tournament to Calmar Days from Canada Day	
2-72-05-221	Christmas in the Park	13,500.00	10,361.11	-63%	5,000.00	5,500.00	6,200.00	6,200.00	Small Canada Day event (pancake breakfast)	
2-72-06-221	First Night	12,500.00	10,587.43	12%	14,000.00	14,800.00	16,000.00	16,000.00	expecting increase in cost of sleigh rides, light tunnel paid off.	
2-74-00-110	CULTURE - Wages & Salaries	121,900.00	106,647.53	6%	129,220.00	131,000.00	132,000.00	133,000.00	expecting increase in cost of fireworks	
2-74-00-115	CULTURE - Overtime	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated	
2-74-00-130	CULTURE - Employer Contributions	18,000.00	12,740.18	-33%	12,000.00	19,500.00	19,500.00	19,500.00	Percentage of salary allocated to this cost center	
2-74-00-136	CULTURE - Workers Compensation Board Fees	2,000.00	2,425.49	50%	3,000.00	3,000.00	3,000.00	3,000.00	Percentage of salary allocated to this cost center.	
2-74-00-140	CULTURE - Meals	300.00	123.20	0%	300.00	400.00	400.00	400.00	Conferences and Training	
2-74-00-148	CULTURE - Training & Development	1,500.00	25.66	-33%	1,000.00	1,500.00	1,600.00	1,700.00	Conferences and Training for staff and board members	
2-74-00-150	CULTURE - Honariums	1,000.00	743.50	0%	1,000.00	1,000.00	1,000.00	1,000.00	Board & Program Honariums	
2-74-00-212	CULTURE - Mileage	400.00	1,118.82	0%	400.00	500.00	500.00	500.00	Meetings, training, supplies, conferences	
2-74-00-215	CULTURE - Freight & Postage	100.00	68.47	0%	100.00	100.00	100.00	100.00	Mailing of invoices and other material	
2-74-00-217	CULTURE - Telephone	1,920.00	1,863.58	9%	2,100.00	2,100.00	2,100.00	2,000.00	Allocation distributed to this department - library to look into internet phone	
2-74-00-220	CULTURE - Advertising & Promotions	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No advertising budget	
2-74-00-222	CULTURE - Memberships	600.00	835.66	0%	600.00	600.00	600.00	600.00	Professional organizational memberships, advertising tools	
2-74-00-223	CULTURE - Special Projects	3,408.00	3,998.14	-41%	2,000.00	2,500.00	2,500.00	2,500.00	Program materials & supplies following Plan of Service (carry over from LC in 2024)	
2-74-00-224	CULTURE - Subscriptions	800.00	533.12	-25%	600.00	600.00	600.00	600.00	Magazine subscriptions	
2-74-00-231	CULTURE - Audit Fees	2,100.00	-3,500.00	67%	3,500.00	3,500.00	3,500.00	3,500.00	limited building repairs	0.00
2-74-00-233	CULTURE - Legal Fees	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated	
2-74-00-250	CULTURE - Building Repairs & Maintenance	100.00	0.00	0%	100.00	100.00	100.00	100.00	renewal in late fall not informed of any changes	
2-74-00-270	CULTURE - Insurance	1,680.00	1,532.81	0%	1,680.00	1,700.00	1,800.00	1,900.00	Office supplies and promotional material	
2-74-00-510	CULTURE - Printing & Stationary	3,000.00	2,445.12	-50%	1,500.00	2,200.00	2,300.00	2,400.00	Cleaning and bathroom Supplies	
2-74-00-511	CULTURE - Household & Miscellaneous Supplies	400.00	349.31	0%	400.00	500.00	500.00	500.00	Cleaning contract.	
2-74-00-512	CULTURE - Janitor Contract	3,000.00	2,808.00	0%	3,000.00	3,000.00	3,000.00	3,000.00		

2-74-00-520	CULTURE - Equipment Parts, Repairs & Maint.	500.00	6,519.54	0%	500.00	600.00	600.00	600.00	computer and printer repairs
2-74-00-521	CULTURE - Furnishings	0.00	170.08	#DIV/0!	0.00	0.00	0.00	0.00	replace furniture as needed
2-74-00-523	CULTURE - Books & Videos	6,000.00	8,328.00	-17%	5,000.00	6,500.00	6,500.00	6,500.00	Purchase of items for lending following Plan of Service & PLSB Best Practices
2-74-00-540	CULTURE - Power	4,000.00	4,673.74	15%	4,600.00	4,600.00	4,600.00	4,600.00	Allocation distributed to this department -
2-74-00-541	CULTURE - Natural Gas	3,600.00	4,536.65	64%	5,900.00	5,900.00	5,900.00	5,900.00	Allocation distributed to this department - have not been informed of any changes
2-74-00-590	CULTURE - Other General Expenses	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Council budget adjustment
2-74-00-761	CULTURE - Transfer to Reserves	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated
2-74-01-222	CULTURE - Yellowhead Membership Fees	11,000.00	11,559.30	0%	11,000.00	11,000.00	11,000.00	11,000.00	Per capita calculation varies year over year paid by Town
2-74-01-231	CULTURE - Audit Fees	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Audit fees to be paid by Administration
2-74-01-250	CULTURE - Building Repairs & Maintenance	1,000.00	337.50	0%	1,000.00	1,000.00	1,000.00	1,000.00	No large repairs anticipated
2-74-01-270	CULTURE - Insurance	3,000.00	2,829.84	7%	3,200.00	3,400.00	3,600.00	3,600.00	Allocation distributed to this department
2-74-01-520	CULTURE - Equipment Repairs & Maintenance	500.00	4,330.66	0%	500.00	500.00	500.00	500.00	Office Equipment
2-97-00-745	REQUISITION - Education - Residential	617,919.00	612,752.31	9%	672,630.83	686,083.45	699,805.12	713,801.22	Expense GL to offset Revenue collected on behalf of Alberta School Foundation
2-97-00-750	REQUISITION - Education - Non-Residential	187,037.00	193,500.73	12%	210,387.10	214,594.84	218,886.74	223,264.47	Expense GL to offset Revenue collected on behalf of Alberta School Foundation
2-97-00-755	REQUISITION - Leduc Foundation	7,866.00	7,866.00	374%	37,321.00	38,000.00	38,000.00	38,000.00	Expense GL to offset Revenue collected on behalf of the Leduc Regional Housing Authority
2-97-00-757	REQUISITION - Rural Policing Levy	0.00	0.00	#DIV/0!	0.00	0.00	0.00	0.00	Reallocated
		7,383,262.04	6,096,976.49		7,737,123.56	7,904,356.29	8,086,072.85	8,259,359.69	

-189,46

-109,37

-85,31

-637,78

-341,83 (SURPLUS)/DEFICIT

Approved this 05th day of May, 2025

Mayor Carahan:


