

AGENDA

**TOWN OF CALMAR SPECIAL MEETING OF COUNCIL TO BE HELD
IN-PERSON ON WEDNESDAY NOVEMBER 13th, 2024,
COMMENCING AT 5:30 PM**

- | ITEM | SOURCE |
|-------------|--|
| 1. | Call to Order |
| 2. | Adoption of Agenda |
| 3. | Financial a) 2025 – 2028 Operating Budget b) 2025 – 2035 Capital Budget |
| 4. | Clarification of Agenda Business – (Open mic) |
| 5. | Adjournment |



| Account Number | Account Description | 2024 Budget | 2024 YTD | 2024 - 2025 % Variation | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2025 Budget Comments |
|----------------|--|---------------|---------------|-------------------------|---------------|---------------|---------------|---------------|--|
| 1-00-00-110 | GEN - Residential Taxes | -2,574,482.00 | -2,576,446.10 | 5% | -2,704,206.10 | -2,812,374.34 | -2,924,869.32 | -3,041,864.09 | 5% for 2025 & 4% subsequent (includes RCMP funding model) |
| 1-00-00-111 | GEN - Non-Residential Taxes | -683,235.00 | -681,078.00 | 4% | -710,564.40 | -731,881.33 | -753,837.77 | -776,452.91 | 4% for 2025 & 3% subsequent (included RCMP funding model) |
| 1-00-00-112 | Minimum Tax Levy | -6,000.00 | -6,460.08 | 0% | -6,000.00 | -6,000.00 | -6,000.00 | -6,000.00 | Minimum taxes payable for all properties @ \$500. This is based on 2024 calculations |
| 1-00-00-115 | GEN - Special Tax (Tangible Asset Purposes) | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | |
| 1-00-00-116 | GEN - Allowance for Uncollected Taxes | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budgeted for Adjusted to be based on actual Fortis \$19,000 x 12 Months |
| 1-00-00-130 | GEN - Franchise Agreements | -624,000.00 | -521,496.64 | 1% | -630,000.00 | -635,000.00 | -642,000.00 | -647,000.00 | Apex \$33,000 x 12 Months Calculation is based on an average of \$7,500 x 12 months (2025 auction outcome) |
| 1-00-00-510 | GEN - Penalties & Costs | -120,000.00 | -161,152.31 | -25% | -90,000.00 | -90,000.00 | -90,000.00 | -90,000.00 | Tax Notification Filing Fees |
| 1-00-00-515 | GEN - Tax Recovery Costs | -2,000.00 | -1,200.00 | -50% | -1,000.00 | -1,000.00 | -1,000.00 | -1,000.00 | Based closer to 2023 actual and in anticipation of interest rates dropping |
| 1-00-00-550 | GEN - Investment Return | -80,000.00 | -123,094.75 | -38% | -50,000.00 | -50,000.00 | -50,000.00 | -50,000.00 | \$2/bill for printed water bill, NSF fee, etc |
| 1-12-00-490 | ADMIN - Administration Costs Recovered | -6,000.00 | -6,384.75 | 0% | -6,000.00 | -5,500.00 | -5,000.00 | -4,000.00 | |
| 1-12-00-495 | ADMIN - Assessment Appeals | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Fees are collected only if an assessment appeal is requested This revenue is only realized if the tax forfeiture exceeds 15 years of holding |
| 1-12-00-551 | ADMIN - Tax Recovery Properties - Property Revenue | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | |
| 1-12-00-590 | ADMIN - Other Revenue - Administration | -2,500.00 | -1,265.56 | -80% | -500.00 | -500.00 | -500.00 | -500.00 | Miscellaneous revenue for general purposes |
| 1-12-00-840 | ADMIN - Provincial Conditional Grants | -54,680.00 | -54,684.00 | 0% | -54,690.00 | -54,690.00 | -54,690.00 | -54,690.00 | LGFF Operating Grant |
| 1-12-00-850 | ADMIN - Conditional Grants - Other Governments | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No other government contributions are expected |
| 1-12-00-920 | ADMIN - Drawn from Reserves | 0.00 | | #DIV/0! | -20,000.00 | 0.00 | 0.00 | 0.00 | |
| 1-12-01-540 | ADMIN - EV Charging Revenue | -200.00 | -213.21 | 0% | -200.00 | -200.00 | -200.00 | -200.00 | |
| 1-21-00-590 | POLICING - Other Revenue | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Reallocated to 1-00-00-110 & 111 as per MA |
| 1-23-00-590 | FIRE - Other General Revenue-Protective Services | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No other revenue is anticipated |
| 1-23-00-920 | FIRE - Drawn from Reserves | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No projects are planned for this year |
| 1-24-00-590 | DISASTER - Other General Revenues | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No other revenue is anticipated |
| 1-24-00-840 | DISASTER - Provincial Grant | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No Grants are planned for this year |
| 1-24-00-920 | DISASTER - Drawn from Reserves | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No projects are planned for this year |
| 1-26-00-350 | ENFORCEMENT - Contract with Other Local Government | -44,500.00 | -38,905.39 | 0% | -44,500.00 | -44,500.00 | -44,500.00 | -44,500.00 | 50% of 2nd CPO & associated costs as per agreement |
| 1-26-00-410 | ENFORCEMENT - Municipal Fines - Weeds & Grass | -15,000.00 | -17,032.04 | 0% | -15,000.00 | -15,000.00 | -15,000.00 | -15,000.00 | Anticipated revenue from weed enforcement to offset expense |
| 1-26-00-510 | ENFORCEMENT - Provincial Fines | -30,000.00 | -11,979.00 | -50% | -15,000.00 | -16,000.00 | -16,000.00 | -18,000.00 | Based on anticipated ticket generation |
| 1-26-00-520 | ENFORCEMENT - Animal License Fee's | -1,000.00 | -1,160.00 | 0% | -1,000.00 | -1,000.00 | -1,000.00 | -1,000.00 | Based on 3 year average (after cost decreased) Based on 5 year average (we are charging twice the amount of other similar mun.) |
| 1-26-00-521 | ENFORCEMENT - Business License Fee | -18,400.00 | -21,185.00 | 6% | -19,500.00 | -20,000.00 | -20,000.00 | -21,000.00 | |
| 1-26-00-522 | ENFORCEMENT - Regional Business License | -50.00 | -200.00 | 0% | -50.00 | -50.00 | -50.00 | -50.00 | Based on 2023 Actual |
| 1-26-00-590 | ENFORCEMENT - Other General Revenue | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 1-26-00-840 | ENFORCEMENT - Provincial Conditional Grants | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No projects are planned for this year |
| 1-26-00-920 | ENFORCEMENT - Drawn from Reserves | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No projects are planned for this year |
| 1-26-01-410 | ENFORCEMENT - Municipal Fines - Snow Removal | -15,000.00 | -921.39 | 0% | -15,000.00 | -15,000.00 | -15,000.00 | -15,000.00 | Anticipated revenue from snow removal enforcement to offset expense |
| 1-32-00-410 | PUB WRKS - Cost Recovered | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Not a budget item |
| 1-32-00-590 | PUB WORKS - Other General Revenue | -5,000.00 | -137,636.48 | 0% | -5,000.00 | -5,000.00 | -5,000.00 | -5,000.00 | Cost recovery for service provided to individuals and organizations |
| 1-32-00-920 | PUB WORKS - Drawn from Reserves | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No projects are planned for this year |
| 1-41-00-410 | WATER - Sale of Water | -643,500.00 | -537,777.25 | 2% | -656,400.00 | -659,500.00 | -670,000.00 | -676,000.00 | Water distribution - All accounts thru regular billing process. Budget dollars are based on 2024 budget with 2% increase |
| 1-41-00-490 | WATER - Water Connection Fees | -8,000.00 | -3,105.00 | -75% | -2,000.00 | -2,000.00 | -2,500.00 | -2,500.00 | Cost of connecting the water meter (estimate of 15 to 20 new buildings) |

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|-------------|--|-------------|-------------|---------|-------------|-------------|-------------|-------------|---|
| 1-41-00-500 | WATER - Sale of Bulk Water | -15,000.00 | -57,054.21 | 167% | -40,000.00 | -42,000.00 | -44,000.00 | -45,000.00 | Increase due to decommissioning of the bulk water station and alternative purchase agreement. Administration to follow with service provider to adjust for 2026 and beyond. |
| 1-41-00-510 | WATER - Penalties and Costs | -5,000.00 | -3,539.48 | -20% | -4,000.00 | -4,000.00 | -4,000.00 | -4,000.00 | Based on 2024 actual |
| 1-41-00-590 | WATER - Other Revenue Water | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | |
| 1-41-00-920 | WATER - Drawn from Reserves | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No projects are planned for this year |
| 1-42-00-410 | SEWER - Sanitary Sewer Fees | -415,000.00 | -351,116.72 | 1% | -418,000.00 | -422,000.00 | -425,000.00 | -428,000.00 | Sewer collection and treatment - All accounts thru regular billing process. Budget dollars are based on 2023 actual |
| 1-42-00-500 | SEWER - Water & Sewer Infrastructure | -90,000.00 | -84,061.96 | 0% | -90,000.00 | -90,000.00 | -90,000.00 | -90,000.00 | Regular billing fee for Infrastructure dollars intended to cover maintenance of lines, reservoir and lagoons. Budget Dollars are based on 2023 actual |
| 1-42-00-590 | SEWER - Other General Revenue | -85,000.00 | -86,546.55 | 0% | -85,000.00 | -85,000.00 | -85,000.00 | -85,000.00 | Sale of lagoon water |
| 1-42-00-920 | SEWER - Drawn from Reserves | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No projects are planned for this year |
| 1-43-00-410 | GARBAGE - Garbage Service Fees | -190,000.00 | -161,317.80 | 0% | -190,000.00 | -190,000.00 | -190,000.00 | -190,000.00 | Regular billing to cover weekly garbage pickup and disposal. Budget Dollars are based on 2023 Actual. Contract ends in September 2025. Town will do RFP process. |
| 1-43-00-500 | GARBAGE - Recycling Fees | -92,000.00 | -74,434.50 | -46% | -50,000.00 | -10,000.00 | -10,000.00 | -10,000.00 | Circular Material is taking service over as of May 2025 |
| 1-43-00-590 | GARBAGE - Other General Revenue | 0.00 | -8,612.89 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No Revenue Projected |
| 1-43-00-920 | GARBAGE - Drawn from Reserves | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No projects are planned for this year |
| 1-51-00-410 | FAMILY SERV - Fees & Programs | -500.00 | | 0% | -500.00 | -500.00 | -500.00 | -500.00 | miscellaneous revenues for programs (i.e. volunteer appreciation tickets) |
| 1-51-00-590 | FAMILY SERV - Other General Revenue | -600.00 | -360.00 | 0% | -600.00 | -600.00 | -600.00 | -600.00 | Volunteer Alberta Grant |
| 1-51-00-840 | Provincial Grant | 0.00 | | #DIV/0! | -5,000.00 | -5,000.00 | -5,000.00 | -5,000.00 | no planed RMH projects for 2024 |
| 1-51-00-850 | FAMILY SERV - Regional FCSS Grant | -37,500.00 | -37,548.00 | 0% | -37,500.00 | -37,500.00 | -37,500.00 | -37,500.00 | Leduc County distribution |
| 1-51-01-590 | FAMILY SERV - Christmas Elves Program Revenues | -3,500.00 | -2,547.92 | 0% | -3,500.00 | -3,500.00 | -3,500.00 | -3,500.00 | Christmas elves charitable donations |
| 1-61-00-400 | MUNI DEV - Land Sales | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | |
| 1-61-00-410 | MUNI DEV - Service Fees | -7,000.00 | -5,745.00 | -7% | -6,500.00 | -7,000.00 | -7,200.00 | -7,800.00 | Tax Certificates Zoning Compliance Certificates |
| 1-61-00-411 | MUNI DEV - Subdivision Fees | -1,000.00 | -5,500.00 | 0% | -1,000.00 | -1,000.00 | -1,000.00 | -1,000.00 | Subdivision Fees are based on developer activities. Small amount recognized in anticipation of some movement (about 4 lots) |
| 1-61-00-510 | MUNI DEV - Safety Codes Council | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No Revenue Projected |
| 1-61-00-520 | MUNI DEV - Development Permits | -3,000.00 | -7,625.00 | 40% | -4,200.00 | -4,700.00 | -5,000.00 | -5,250.00 | Development Permits budget based on past few years and current and antipated stages of development. |
| 1-61-00-530 | MUNI DEV - Building Permits | -40,000.00 | -89,340.31 | 38% | -55,000.00 | -57,000.00 | -59,000.00 | -59,000.00 | Building Permits revenue is based on 5 year average |
| 1-61-00-590 | MUNI DEV - Other General Revenue | -1,000.00 | | -100% | 0.00 | 0.00 | 0.00 | 0.00 | Construction deposits retained & other misc revenue. This should be negligible as we have eliminated most deposit requirements. |
| 1-61-00-840 | MUNI DEV - Conditional Grants - Provincial | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No Grants are planned for this year |
| 1-61-00-900 | MUNI DEV - Off Site Levies | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Offsite Levies are subject to new stages being intiated. \$0 revenue in previous 5 years. Any funds received is transferred to the corresponding levy reserve. |
| 1-61-00-920 | MUNI DEV - Contributed from Reserves | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No projects are planned for this year |
| 1-62-00-410 | COMM SER - Promotional Revenue | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No Revenue Projected |
| 1-62-00-590 | COMM SER - Other General Revenue | -1,000.00 | | 0% | -1,000.00 | -1,000.00 | -1,000.00 | -1,000.00 | Sponsorship related to Ec Dev - all others are tracked in other departments |
| 1-62-00-840 | COMM SER - Conditional Grant - Provincial | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No Revenue Projected |
| 1-62-00-920 | Transfer From Reserves | -72,000.00 | | -51% | -35,000.00 | 0.00 | 0.00 | 0.00 | Grants to others |
| 1-72-00-590 | REC FAC - Other General Revenues | -10,000.00 | -10,713.75 | 10% | -11,000.00 | -11,500.00 | -12,000.00 | -12,000.00 | Get-a-away based on 2023 actuals and sponsorship for events |
| 1-72-00-591 | REC FAC - Fair Revenue - Calmar Days | 0.00 | -442.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Remove GL - Duplicated below 1-72-03-591 |
| 1-72-00-592 | REC FAC - Program Center Rental | -2,500.00 | -7,302.50 | 4% | -2,600.00 | -2,700.00 | -2,800.00 | -2,800.00 | Administration will promote the asset |
| 1-72-00-850 | REC FAC - Other Local Government Grants | -261,320.00 | -139,329.00 | -12% | -231,000.00 | -231,000.00 | -231,000.00 | -231,000.00 | County Cost Sharing (schedule B less capital & library portion) Formula to change for 2025. |
| 1-72-00-860 | REC FAC - Grants from Others | -4,000.00 | -4,000.00 | 0% | -4,000.00 | -4,000.00 | -4,000.00 | -4,000.00 | Canada Day grant (received 2024 confirmation) |
| 1-72-00-920 | Transfer From Reserve | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No projects are planned for this year |
| 1-72-01-410 | REC FAC - Rental Fees | -9,000.00 | -7,853.00 | 0% | -9,000.00 | -9,500.00 | -10,000.00 | -10,000.00 | Diamond Rental (based on 2023) |
| 1-72-01-860 | REC FAC - Grants from Others | -10,500.00 | -10,500.00 | -5% | -10,000.00 | -10,000.00 | -10,000.00 | -10,000.00 | CSJ Grant (confirmation for only 2024) |

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| 1-72-02-410 | REC FAC - Ice Rental Fees | -150,000.00 | -179,628.40 | 13% | -170,000.00 | -180,000.00 | -190,000.00 | -200,000.00 | Ice Rental |
| 1-72-02-510 | REC FAC - Arena-Concessiona Sales | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | |
| 1-72-02-590 | REC FAC - General Revenue | -10,000.00 | -9,300.00 | 10% | -11,000.00 | -12,000.00 | -13,000.00 | -13,000.00 | Non Ice Arena Rental (advertising revenue, summer rental) |
| 1-72-02-920 | REC FAC - Drawn from Reserves | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No projects are planned for this year |
| 1-72-03-591 | Fair Revenue - Calmar Days | -500.00 | -4,000.00 | 0% | -500.00 | -500.00 | -500.00 | -500.00 | Misc. Revenue |
| 1-74-00-410 | CULTURE - Fines & Membership Fees | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | REMOVE GL |
| 1-74-00-490 | CULTURE - General Revenue | -2,108.00 | -494.61 | -62% | -800.00 | -800.00 | -800.00 | -800.00 | Miscellaneous revenue for general purposes |
| 1-74-00-590 | CULTURE - Book Sales | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | REMOVE GL |
| 1-74-00-840 | CULTURE - Provincial Library Operating Grant | -21,477.00 | -33,287.00 | 0% | -21,477.00 | -21,477.00 | -21,477.00 | -21,477.00 | Alberta Libraries Grant |
| 1-74-00-841 | CULTURE - Other Grants | -9,000.00 | -1,800.00 | 0% | -9,000.00 | -9,000.00 | -9,000.00 | -9,000.00 | Leduc County distribution |
| 1-74-00-850 | CULTURE - Other Local Government Contibutions | -84,977.50 | -34,443.00 | 0% | -85,000.00 | -86,000.00 | -87,000.00 | -87,000.00 | Leduc County distribution |
| 1-74-01-850 | CULTURE - Other Local Government Contibutions | -2,600.00 | 0.00 | 0% | -2,600.00 | -2,600.00 | -2,600.00 | -2,600.00 | Leduc County distribution |
| 1-97-00-745 | REQUISITION- Education Levy- Residential | -617,919.00 | -617,798.92 | 2% | -630,277.38 | -642,882.93 | -655,740.59 | -668,855.40 | Based on last year plus 2% |
| 1-97-00-750 | REQUISITION - Education Levy - Non-Residential | -187,037.00 | -187,036.98 | 2% | -190,777.74 | -194,593.29 | -198,485.16 | -202,454.86 | Based on last year plus 2% |
| 1-97-00-755 | REQUISITION - Leduc Foundation Levy | -7,866.00 | -7,863.60 | 3% | -8,100.00 | -8,600.00 | -9,100.00 | -9,400.00 | As per requisition |
| 1-97-00-757 | REQUISITION - Rural Policing Levy | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Reallocated |
| | | -7,383,451.50 | -7,134,520.05 | | -7,470,542.62 | -7,553,148.90 | -7,742,949.84 | -7,927,794.26 | |

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| 2-11-00-110 | COUNCIL - Wages & Salaries | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budgeted expense |
| 2-11-00-115 | Overtime | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budgeted expense |
| 2-11-00-130 | COUNCIL - Employer's Contributions | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budgeted expense |
| 2-11-00-136 | COUNCIL - Workers' Compensation Board Fees | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budgeted expense |
| | | | | | | | | | This budget line is for shared training sessions and not specific to individual Council members. Would include RMA, FCM, and other initiatives. |
| 2-11-00-148 | COUNCIL - Training & Development | 7,000.00 | | 2% | 7,150.00 | 7,300.00 | 7,500.00 | 7,700.00 | |
| 2-11-00-215 | COUNCIL - Freight & Postage | 700.00 | 298.90 | 0% | 700.00 | 700.00 | 700.00 | 700.00 | percentage of postage |
| | | | | | | | | | Council Land Line \$1,200 Council Phone Allowance \$6,000 |
| 2-11-00-217 | COUNCIL - Telephone | 7,500.00 | 5,297.28 | 13% | 8,500.00 | 8,500.00 | 8,500.00 | 8,500.00 | Internet \$1,000 |
| | | | | | | | | | Tax Assess. Mailout, Ad-Regional Maple Leaf, Ad-Salute to Farmers, Sponsor Ad-Fire Dept, Sponsor Ad-Remembrance Day, Sponsor Ad-Holiday Season, Remembrance Day, Other Advertisements |
| 2-11-00-220 | COUNCIL - Advertising | 2,000.00 | 2,141.89 | 5% | 2,100.00 | 2,200.00 | 2,200.00 | 2,300.00 | |
| | | | | | | | | | AB Munis Basic Membership fee \$3,500 39/20 Membership \$3,500 (currently suspended not included) Chamber Membership \$263.10 FCM Membership \$700 Kings Printer Subscription \$125.00 RMA Membership \$250 e-Scribe \$5,000 |
| 2-11-00-222 | COUNCIL - Memberships & Subscriptions | 15,100.00 | 4,713.60 | -34% | 10,000.00 | 10,500.00 | 11,000.00 | 11,000.00 | \$10,000 Significant Council project |
| 2-11-00-223 | COUNCIL - Special Projects | 10,000.00 | 2,411.64 | 300% | 40,000.00 | 20,000.00 | 21,000.00 | 21,000.00 | \$1,500 Leduc & District Food Bank \$1,490.40 NSWA |
| 2-11-00-224 | COUNCIL - Other Projects | 14,000.00 | 9,118.38 | 4% | 14,500.00 | 15,000.00 | 15,500.00 | 16,000.00 | \$10,000 grant to other organizations |
| 2-11-00-231 | COUNCIL - Audit Fees | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | \$40,000 initiate utility review |
| 2-11-00-250 | COUNCIL - Building Repairs & Maintenance | 1,000.00 | | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | has been \$0 for last 5 years |
| 2-11-00-270 | COUNCIL - Insurance | 3,700.00 | 3,039.01 | 3% | 3,800.00 | 3,900.00 | 4,000.00 | 4,200.00 | Council Chambers Insurance |
| 2-11-00-510 | COUNCIL - Printing & Stationery | 1,200.00 | 548.85 | 0% | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | Based on 5 year average |
| | | | | | | | | | Regional Municipal Meetings, Collaboration & Networking based on 5 year average (+ interaction with eastern municipalities) |
| 2-11-00-511 | COUNCIL - Special Events Hosting | 3,000.00 | 1,881.45 | 0% | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | |
| 2-11-00-520 | Equipment, Parts, Repairs & Maintenance | 1,000.00 | 1,354.07 | 0% | 1,000.00 | 1,500.00 | 4,000.00 | 4,000.00 | \$0 for previous 5 years, slowly start replacing laptops in 2027 |
| 2-11-00-540 | COUNCIL - Power | 1,800.00 | 1,375.15 | 6% | 1,900.00 | 2,000.00 | 2,100.00 | 2,300.00 | Council Chambers allocation |
| 2-11-00-541 | COUNCIL - Natural Gas | 1,200.00 | 804.51 | 8% | 1,300.00 | 1,400.00 | 1,500.00 | 1,650.00 | Council Chambers allocation |
| 2-11-00-590 | COUNCIL - Other General Expenses-Legislative | 2,700.00 | 147.51 | 122% | 6,000.00 | 2,700.00 | 2,700.00 | 2,700.00 | Budget based on prior year expenses (adjusted in 2025 for election) |
| | | | | | | | | | Monthly Remuneration 12 @ \$ 750.19 60 - 0-3 Hour Meetings @ \$ 85.00 32 - 3-5 Hour Meetings @ \$ 135.00 |
| 2-11-01-110 | COUNCIL - Councillor Faulkner - Remuneration & Fee | 20,100.00 | 12,326.90 | 0% | 20,100.00 | 21,300.00 | 20,100.00 | 20,100.00 | 10 - 5 Hours or More Meetings @ \$ 185.00 |
| 2-11-01-130 | COUNCIL - Councillor Faulkner - Benefits | 1,000.00 | 652.44 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Calculated at % of earnings (CPP & benefits @ \$14.95/month) |
| 2-11-01-140 | COUNCIL - Councillor Faulkner - Meals & Lodging | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Out of Town Travel (combined with training) |
| | | | | | | | | | Conferences: AUMA, RMA etc. |
| 2-11-01-148 | COUNCIL - Councillor Faulkner - Training & Dev | 3,700.00 | 3,993.72 | 0% | 3,700.00 | 3,700.00 | 3,700.00 | 3,700.00 | Training AB Emergency Management, Municipal Courses etc. |
| 2-11-01-212 | COUNCIL - Councillor Faulkner - Mileage | 1,000.00 | 134.00 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Out of Town Travel |
| | | | | | | | | | Monthly Remuneration 12 @ \$ 750.19 60 - 0-3 Hour Meetings @ \$ 85.00 32 - 3-5 Hour Meetings @ \$ 135.00 |
| 2-11-13-110 | COUNCIL - Councillor Gardner - Remuneration & Fee | 20,100.00 | 14,281.90 | 0% | 20,100.00 | 20,100.00 | 21,300.00 | 20,100.00 | 10 - 5 Hours or More Meetings @ \$ 185.00 |
| 2-11-13-130 | COUNCIL - Councillor Gardner - Benefits | 1,000.00 | 762.39 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Calculated at % of earnings (CPP & benefits @ \$14.95/month) |
| 2-11-13-140 | COUNCIL - Councillor Gardner - Meals & Lodging | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Out of Town Travel (combined with training) |

| | | | | | | | | | |
|-------------|---|------------|------------|---------|------------|------------|------------|------------|--|
| 2-11-13-148 | COUNCIL - Councillor Gardner - Training & Dev | 3,700.00 | 1,767.67 | 0% | 3,700.00 | 3,700.00 | 3,700.00 | 3,700.00 | Conferences: AUMA, RMA etc. Training AB Emergency Management, Municipal Courses etc. |
| 2-11-13-212 | COUNCIL - Councillor Gardner - Mileage | 1,000.00 | 949.49 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Out of Town Travel |
| 2-11-17-110 | COUNCIL - Mayor Carnahan- Remuneration & Fees | 29,150.00 | 20,650.00 | 0% | 29,150.00 | 29,150.00 | 29,150.00 | 29,150.00 | Monthly Remuneration 12 @ \$ 1,500 60 - 0-3 Hour Meetings @ \$ 85.00 32 - 3-5 Hour Meetings @ \$ 135.00 10 - 5 Hours or More Meetings @ \$ 185.00 |
| 2-11-17-130 | COUNCIL - Mayor Carnahan - Benefits | 1,350.00 | 1,220.35 | 0% | 1,350.00 | 1,350.00 | 1,350.00 | 1,350.00 | Calculated at % of earnings (CPP & benefits @ \$14.95/month) |
| 2-11-17-140 | COUNCIL - Mayor Carnahan - Meals & Lodging | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Out of Town Travel |
| 2-11-17-148 | COUNCIL - Mayor Carnahan - Training & Dev | 3,700.00 | 2,590.71 | 0% | 3,700.00 | 3,700.00 | 3,700.00 | 3,700.00 | Conferences: AUMA, RMA etc. Training AB Emergency Management, Municipal Courses etc. |
| 2-11-17-212 | COUNCIL - Mayor Carnahan - Mileage | 1,000.00 | 355.28 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Out of Town Travel |
| 2-11-18-110 | COUNCIL - Councillor Benson - Remuneration & Fees | 20,100.00 | 10,416.90 | 6% | 21,300.00 | 20,100.00 | 20,100.00 | 20,100.00 | Monthly Remuneration 12 @ \$ 850.19 60 - 0-3 Hour Meetings @ \$ 85.00 32 - 3-5 Hour Meetings @ \$ 135.00 10 - 5 Hours or More Meetings @ \$ 185.00 |
| 2-11-18-130 | COUNCIL - Councillor Benson - Benefits | 1,000.00 | 611.48 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Calculated at % of earnings (CPP & benefits @ \$14.95/month) |
| 2-11-18-140 | COUNCIL - Councillor Benson - Meals & Lodging | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Out of Town Travel (combined with training) |
| 2-11-18-148 | COUNCIL - Councillor Benson - Training & Dev | 3,700.00 | 1,117.76 | 0% | 3,700.00 | 3,700.00 | 3,700.00 | 3,700.00 | Conferences: AUMA, RMA etc. Training AB Emergency Management, Municipal Courses etc. |
| 2-11-18-212 | COUNCIL - Councillor Benson - Mileage | 1,000.00 | 74.02 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Out of Town Travel |
| 2-11-19-110 | COUNCIL - Councillor McKeag - Remuneration & Fees | 21,300.00 | 14,426.90 | -6% | 20,100.00 | 20,100.00 | 20,100.00 | 21,300.00 | Monthly Remuneration 12 @ \$ 750.19 Deputy Mayor 12 @ \$ 100.00 60 - 0-3 Hour Meetings @ \$ 85.00 32 - 3-5 Hour Meetings @ \$ 135.00 10 - 5 Hours or More Meetings @ \$ 185.00 |
| 2-11-19-130 | COUNCIL - Councillor McKeag - Benefits | 1,000.00 | 871.34 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Calculated at % of earnings (CPP & benefits @ \$14.95/month) |
| 2-11-19-140 | COUNCIL - Councillor McKeag - Meals & Lodging | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Out of Town Travel (combined with training) |
| 2-11-19-148 | COUNCIL - Councillor McKeag - Training & Dev | 3,700.00 | 3,046.36 | 0% | 3,700.00 | 3,700.00 | 3,700.00 | 3,700.00 | Conferences: AUMA, RMA etc. Training AB Emergency Management, Municipal Courses etc. |
| 2-11-19-212 | COUNCIL - Councillor McKeag - Mileage | 1,000.00 | 167.18 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Out of Town Travel |
| 2-12-00-100 | ADMIN - Annual Depreciation | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Annual depreciation is not in the current budget |
| 2-12-00-110 | ADMIN - Wages & Salaries | 352,906.22 | 272,235.64 | -7% | 328,796.16 | 335,000.00 | 360,000.00 | 375,000.00 | Per distribution (including a change in distribution for FCSS) |
| 2-12-00-115 | ADMIN - Overtime | 500.00 | 362.83 | 0% | 500.00 | 500.00 | 500.00 | 500.00 | 0.00 |
| 2-12-00-130 | ADMIN - Employer Contributions | 74,110.31 | 47,842.48 | 1% | 75,047.19 | 76,350.00 | 81,600.00 | 84,750.00 | Percentage of salary allocated to this cost center + \$6000 for self funded health wellness account |
| 2-12-00-136 | ADMIN - Workers' Compensation Board Fees | 8,300.00 | 7,107.78 | 19% | 9,870.00 | 9,900.00 | 9,900.00 | 9,900.00 | 21% of \$47k premium based on wage distribution |
| 2-12-00-140 | ADMIN - Meals & Lodging | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | reallocated to training & development |
| 2-12-00-148 | ADMIN - Training & Development | 10,000.00 | 6,617.12 | -5% | 9,500.00 | 10,000.00 | 10,500.00 | 11,200.00 | GFOA, SLGM, HR MGT x 3 (courses, conferences, meals & rooms) |
| 2-12-00-210 | ADMIN - Vehicle Allowance | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | no budgeted vehicle allowance |
| 2-12-00-212 | ADMIN - Mileage | 1,000.00 | 5.74 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Gas reimbursement only as cruiser is expected to be used |
| 2-12-00-215 | ADMIN - Freight & Postage | 4,000.00 | 2,320.76 | -10% | 3,600.00 | 3,600.00 | 3,800.00 | 3,900.00 | Based on 2023 actuals, reduction based on success of ebilling |
| 2-12-00-217 | ADMIN - Telephone | 7,800.00 | 6,331.91 | -4% | 7,500.00 | 7,750.00 | 8,000.00 | 8,250.00 | Phone, Cells, Toll Free based on approx \$600/month |
| 2-12-00-220 | ADMIN - Advertising | 1,000.00 | 515.80 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,200.00 | Employment Ads |
| 2-12-00-222 | ADMIN - Memberships & Subscriptions | 2,500.00 | 2,157.29 | 0% | 2,500.00 | 2,700.00 | 2,700.00 | 2,700.00 | LGAA - \$300 x 1 SLGM-\$700 x 2 GFOA-\$170 x 1 Subscriptions - \$500 |
| 2-12-00-223 | ADMIN - Recognition & Bonuses | 200.00 | 0.00 | 300% | 800.00 | 500.00 | 500.00 | 500.00 | Long service awards based on 2025 anniversaries |
| 2-12-00-231 | ADMIN - Auditor | 26,000.00 | -4,500.00 | -8% | 24,000.00 | 28,000.00 | 28,000.00 | 28,000.00 | Based on contract (ending March 2026) |

| | | | | | | | | | |
|-------------|--|------------|------------|---------|------------|------------|------------|------------|---|
| 2-12-00-232 | ADMIN - Assessment Services | 19,500.00 | 19,071.80 | 23% | 24,000.00 | 24,000.00 | 26,000.00 | 26,000.00 | Anticipation of contract renewal |
| 2-12-00-233 | ADMIN - Legal Fees | 10,000.00 | 5,292.05 | 0% | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | Based on 5 year average |
| 2-12-00-250 | ADMIN - Building Repairs & Maintenance | 10,000.00 | 2,730.63 | 205% | 30,500.00 | 11,000.00 | 11,500.00 | 11,500.00 | Based on 5 year average (including new flooring/removal of carpets in offices in 2025) |
| 2-12-00-270 | ADMIN - Insurance | 7,800.00 | 7,175.09 | 3% | 8,000.00 | 8,200.00 | 8,400.00 | 8,400.00 | Annual Allocation for insurance cost |
| 2-12-00-290 | ADMIN - Entertainment & Hospitality | 2,000.00 | 79.83 | 0% | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | Social Functions & Recognition |
| 2-12-00-510 | ADMIN - Printing & Stationery | 4,500.00 | 4,791.84 | 0% | 4,500.00 | 4,500.00 | 4,500.00 | 4,500.00 | Based on 5 year average |
| 2-12-00-511 | ADMIN - Household Goods & Misc. Supplies | 4,000.00 | 2,016.92 | 0% | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | misc household |
| 2-12-00-512 | ADMIN - Janitor Contract | 13,200.00 | 7,150.00 | -100% | 0.00 | 0.00 | 0.00 | 0.00 | done in-house |
| | | | | | | | | | IT services \$65,000 / year Internet \$3,000 Postage Machine \$2,000 Photocopier \$5,000 Central Square Support \$25,000 (\$20k annual & \$5k year end updates) OH&S Consultants \$20,000 Software licenses (Adobe) \$2,500 Elite Marketing website hosting/maintenance \$6,000 EV Charger software fee \$1,000 |
| 2-12-00-513 | ADMIN - Equipment Leases & Contracts | 132,000.00 | 104,924.90 | 3% | 135,500.00 | 138,000.00 | 152,000.00 | 155,000.00 | |
| 2-12-00-516 | ADMIN - Alarm Maintenance | 500.00 | 300.00 | 10% | 550.00 | 600.00 | 650.00 | 650.00 | Based on 5 year average |
| 2-12-00-520 | ADMIN - Equipment Parts, Repairs & Maintenance | 5,000.00 | 4,042.48 | 2% | 5,100.00 | 5,200.00 | 5,300.00 | 5,300.00 | Based on 5 year average |
| 2-12-00-540 | ADMIN - Power | 4,600.00 | 4,125.52 | 5% | 4,850.00 | 4,950.00 | 5,050.00 | 5,050.00 | Based on quoted rate with Enmax contract renewal |
| 2-12-00-541 | ADMIN - Natural Gas | 5,300.00 | 4,558.90 | 2% | 5,400.00 | 5,500.00 | 5,600.00 | 5,600.00 | Based on quoted rate with Enmax contract renewal |
| 2-12-00-590 | ADMIN - Other General Expenses | 6,500.00 | 3,314.44 | 0% | 6,500.00 | 6,500.00 | 6,500.00 | 6,500.00 | Based on 5 year average |
| | | | | | | | | | 50% of the revenue raised through franchise fees as per reserve policy |
| 2-12-00-761 | ADMIN - Transfer to Reserves | 438,529.00 | 0.00 | 7% | 470,000.00 | 485,000.00 | 509,000.00 | 625,000.00 | and budgeted transfer to reserve |
| 2-12-00-810 | ADMIN - Bank Charges & Fees | 11,000.00 | 7,510.60 | -18% | 9,000.00 | 9,000.00 | 9,000.00 | 9,000.00 | adjusted for credit card payments for taxes and utilities |
| 2-12-00-831 | ADMIN - Debenture Principle | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No debentures anticipated |
| 2-12-00-832 | ADMIN - Debenture Interest | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No debentures anticipated |
| 2-12-00-910 | ADMIN - Tax Cancellations | 0.00 | 1,505.19 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No tax cancellations included in budget |
| 2-12-00-920 | ADMIN - Bad Debts | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget for bad debts |
| 2-12-00-999 | ADMIN - Contingency Fund | 50,000.00 | 17,057.72 | 0% | 50,000.00 | 50,000.00 | 50,000.00 | 50,000.00 | Annual operating contingency for unexpected expenses |
| 2-12-01-148 | All Staff Training & Development | 1,000.00 | 1,172.70 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Training to meet requirements of sitting on the OH&S Committee |
| 2-12-01-540 | EV Power | 5,000.00 | 3,778.94 | 20% | 6,000.00 | 6,500.00 | 7,200.00 | 7,200.00 | Power to EV charger using new rates |
| | | | | | | | | | RCMP cost funding model, province to absorb the 39% increase for 2025, future years adjusted to reflect the potential 39% increase |
| 2-21-00-745 | POLICING - Provincial Policing | 132,108.00 | 130,939.00 | 0% | 132,108.00 | 184,000.00 | 184,000.00 | 184,000.00 | |
| 2-23-00-250 | FIRE - Building Repairs & Maintenance | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget as this service is contracted out to regional service provider |
| 2-23-00-270 | FIRE - Insurance | 2,900.00 | 2,352.78 | 3% | 3,000.00 | 3,100.00 | 3,200.00 | 3,200.00 | Old fire hall insurance allocation |
| 2-23-00-514 | FIRE - Contracted Services & Communications | 180,000.00 | 78,036.45 | 3% | 185,000.00 | 190,000.00 | 195,000.00 | 200,000.00 | Regional Fire Fee for Service |
| 2-23-00-540 | FIRE - Power | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Correct distribution |
| 2-23-00-541 | FIRE - Natural Gas | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Correct distribution |
| 2-24-00-110 | DISASTER - Wages & Salaries | 48,867.79 | 41,169.62 | 0% | 48,867.79 | 50,000.00 | 53,000.00 | 55,000.00 | Per distribution |
| 2-24-00-115 | DISASTER - Disaster - Overtime Earnings | 0.00 | 0.00 | #DIV/0! | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | Minimal allowance for overtime |
| 2-24-00-130 | DISASTER - Employer Contributions | 8,307.52 | 7,178.45 | 0% | 8,307.52 | 8,500.00 | 9,010.00 | 9,350.00 | Percentage of salary allocated to this cost center |
| 2-24-00-136 | DISASTER - Workers' Compensation Board Fees | 1,200.00 | 1,015.38 | 21% | 1,450.00 | 1,450.00 | 1,450.00 | 1,450.00 | 3% of \$47k premium based on wage distribution |
| 2-24-00-140 | DISASTER - Meals & Lodging | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | reallocated to training and development |
| | | | | | | | | | Disaster Services \$4,000 OH&S \$2,000 EOC training- DSS/ICS/EOC Management Basic Emergency Management - \$900 |
| 2-24-00-148 | DISASTER - Training & Development | 10,500.00 | 6,455.75 | 5% | 11,000.00 | 11,500.00 | 12,000.00 | 12,500.00 | |
| 2-24-00-217 | DISASTER - Disaster Services Emergency Line | 1,000.00 | 772.70 | 180% | 2,800.00 | 2,800.00 | 2,800.00 | 2,800.00 | Internet and based on porting to VOIP system once fibre is available |
| 2-24-00-231 | DISASTER - Audit Fees | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Allocation changed to be 100% through Administration |
| | | | | | | | | | Build designated area for OH&S equipment & DS Equipment (shelving/cabinet) Disaster \$1,000 OH&S \$1,000 Plus regular annual expenses |
| 2-24-00-250 | DISASTER - Building Repairs & Maintenance OH&S | 4,000.00 | 0.00 | 0% | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | |

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|-------------|--|------------|------------|---------|------------|------------|------------|------------|--|
| | | | | | | | | | Stationary- Inspections forms/meetings/scribe log/PPE Disaster \$1,500 / Table Top exercises OH&S \$1,500 New AIMS system requires more joint exercises, therefore need to purchase more equipment |
| 2-24-00-520 | DISASTER - Equipment Parts, Repairs & Maintenance | 3,000.00 | 2,723.94 | 67% | 5,000.00 | 5,200.00 | 5,400.00 | 5,600.00 | |
| 2-24-00-522 | DISASTER - Vehicle Parts, Repairs & Maintenance | 500.00 | 0.00 | 0% | 500.00 | 500.00 | 500.00 | 500.00 | Vehicle maintenance for course trips |
| 2-24-00-540 | DISASTER - Power | 1,000.00 | 663.82 | 10% | 1,100.00 | 1,200.00 | 1,300.00 | 1,450.00 | 0.00 |
| 2-24-00-541 | DISASTER - Natural Gas | 1,660.00 | 1,074.68 | 6% | 1,760.00 | 1,860.00 | 1,960.00 | 2,100.00 | 0.00 |
| 2-24-00-590 | DISASTER - Other General Expenses | 15,000.00 | 1,859.94 | -19% | 12,200.00 | 14,000.00 | 13,000.00 | 14,000.00 | Live EM Exercise in 2024, then every 2 years |
| 2-24-00-761 | DISASTER - Transfer to Reserves | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget is anticipated |
| 2-26-00-110 | ENFORCEMENT - Wages & Salaries | 177,229.49 | 151,442.47 | 1% | 178,347.14 | 182,000.00 | 185,000.00 | 190,000.00 | As per distribution and enhanced services |
| 2-26-00-115 | ENFORCEMENT - Overtime | 0.00 | 0.00 | #DIV/0! | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | Minimal allowance for overtime |
| 2-26-00-130 | ENFORCEMENT - Employer Contributions | 31,901.31 | 25,378.17 | 1% | 32,102.49 | 32,760.00 | 33,300.00 | 34,200.00 | Percentage of salary allocated to this cost center |
| 2-26-00-136 | ENFORCEMENT - Workers' Compensation Board Fees | 2,400.00 | 2,030.80 | 19% | 2,850.00 | 2,850.00 | 2,850.00 | 2,850.00 | 6% of \$47k premium based on wage distribution |
| 2-26-00-140 | ENFORCEMENT - Meals & Lodging | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | reallocated to training and development |
| | | | | | | | | | AACPO Conference (1.5) + CAO for 2025 Recertification Baton/O.C./PPCT E-Ticketing Training Possible Rapid Force Training Mental Health Training |
| 2-26-00-148 | ENFORCEMENT - Training & Development | 10,000.00 | 5,899.53 | 10% | 11,000.00 | 11,750.00 | 12,500.00 | 13,250.00 | |
| 2-26-00-210 | ENFORCEMENT - Vehicle Expense | 300.00 | 0.00 | 0% | 300.00 | 300.00 | 300.00 | 300.00 | Vehicle maintenance for course trips |
| 2-26-00-211 | ENFORCEMENT - Vehicle Allowance | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2-26-00-215 | ENFORCEMENT - Freight & Postage | 1,200.00 | 597.81 | 0% | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | 0.00 |
| 2-26-00-217 | ENFORCEMENT - Telephone | 2,800.00 | 2,139.88 | -50% | 1,400.00 | 1,400.00 | 1,400.00 | 1,400.00 | Monthly charge for 2 cell phones |
| 2-26-00-220 | ENFORCEMENT - Advertising | 500.00 | 641.50 | 0% | 500.00 | 500.00 | 500.00 | 500.00 | Based on prior year actual (\$200 Crime Report Publication) |
| | | | | | | | | | Radio License \$280 CPO Program License \$650 Report Exec (additional licensing for second CPO) |
| 2-26-00-222 | ENFORCEMENT - Memberships & Subscriptions | 4,000.00 | 5,993.66 | 25% | 5,000.00 | 5,400.00 | 5,600.00 | 5,800.00 | |
| 2-26-00-223 | ENFORCEMENT - Victims Services | 2,400.00 | 2,400.00 | -100% | 0.00 | 0.00 | 0.00 | 0.00 | Leduc & District Victim Services has been dissolved into a Regional Model |
| 2-26-00-225 | ENFORCEMENT - Citizens on Patrol | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No expenses allocated for this line |
| 2-26-00-231 | ENFORCEMENT - Audit Fees | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Allocation changed to be 100% through Administration |
| 2-26-00-233 | ENFORCEMENT - Legal Fees | 2,000.00 | 0.00 | 0% | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | Budget dollars are for possible legal advice on bylaw enforcement |
| 2-26-00-235 | ENFORCEMENT - Vet & Pound Fees | 5,300.00 | 2,276.20 | 4% | 5,500.00 | 5,750.00 | 5,900.00 | 6,100.00 | Fees charged by kennels when an animal is picked up |
| 2-26-00-270 | ENFORCEMENT - Insurance | 3,900.00 | 3,137.04 | 3% | 4,000.00 | 4,100.00 | 4,200.00 | 4,300.00 | Annual Allocation for insurance cost |
| 2-26-00-510 | ENFORCEMENT - Printing & Stationary | 1,100.00 | 457.37 | 9% | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | Based on 5 year average |
| 2-26-00-511 | ENFORCEMENT - Household Goods & Miscellaneous Supplies | 1,000.00 | 383.21 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Equipment Cat cages/animal food/leash/carriers/ Dispatch fees \$2,228 License (Program)- \$1,650 Animal Control- \$500 |
| 2-26-00-513 | ENFORCEMENT - Contracted Services | 8,000.00 | 6,503.64 | 0% | 8,000.00 | 8,300.00 | 8,500.00 | 8,800.00 | Body cam and dash cam -not purchased in 2024 CPO Only - Uniforms, kits, boots, etc. Handcuffs Baton/Body Armour Speed & safety related equipment |
| 2-26-00-520 | ENFORCEMENT - Equipment Parts, Repairs & Maintenance | 10,000.00 | 7,301.23 | -40% | 6,000.00 | 6,200.00 | 6,400.00 | 6,400.00 | 2nd AFFRCS radio |
| 2-26-00-521 | ENFORCEMENT - Fuel & Oil | 6,000.00 | 5,892.85 | 7% | 6,400.00 | 6,800.00 | 7,000.00 | 7,200.00 | Cost of operating Peace Officer vehicle and cruiser |
| 2-26-00-522 | ENFORCEMENT - Vehicle Parts, Repairs & Maintenance | 3,000.00 | 4,388.59 | 100% | 6,000.00 | 6,200.00 | 6,400.00 | 6,600.00 | Cost of operating and maintaining 3 CPO vehicles |
| 2-26-00-540 | ENFORCEMENT - Power | 1,500.00 | 2,404.76 | 7% | 1,600.00 | 1,700.00 | 1,800.00 | 1,800.00 | Annual allocation for distributed costs - corrected distribution |
| 2-26-00-541 | ENFORCEMENT - Natural Gas | 2,600.00 | 1,611.75 | 4% | 2,700.00 | 2,800.00 | 2,800.00 | 2,800.00 | Annual allocation for distributed costs - corrected distribution |
| 2-26-00-590 | ENFORCEMENT - Other General Expenses | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | |
| 2-26-00-761 | ENFORCEMENT - Transfer to Reserves | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget allocation for the line |
| 2-26-01-240 | ENFORCEMENT - Bylaw Enforcement - Snow Removal | 30,000.00 | 20,058.71 | 0% | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | Offset for municipal fine revenue for weeds & snow removal |
| 2-32-00-110 | ROADS - Wages & Salaries | 124,513.26 | 96,844.42 | 41% | 175,646.94 | 180,000.00 | 183,000.00 | 187,000.00 | Per distribution |
| 2-32-00-115 | ROADS - Overtime | 5,000.00 | 2,561.87 | 4% | 5,200.00 | 5,400.00 | 5,600.00 | 5,800.00 | Based on 2023 actuals |

| | | | | | | | | | |
|-------------|--|------------|------------|---------|------------|------------|------------|------------|--|
| 2-32-00-116 | ROADS - On Call | 40,000.00 | 7,938.00 | -80% | 8,000.00 | 8,000.00 | 8,000.00 | 8,000.00 | |
| 2-32-00-117 | ROADS - Casual Labour | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget allocation for the line |
| 2-32-00-130 | ROADS - Employer Contributions | 19,922.12 | 17,262.50 | 41% | 28,103.51 | 28,800.00 | 29,280.00 | 29,920.00 | Percentage of salary allocated to this cost center |
| 2-32-00-136 | ROADS - Worker's Compensation Board Fees | 2,800.00 | 2,369.26 | 18% | 3,300.00 | 3,300.00 | 3,300.00 | 3,300.00 | 7% of \$47k premium based on wage distribution |
| 2-32-00-140 | ROADS - Meals & Lodging | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | reallocated to training and development |
| 2-32-00-148 | ROADS - Training & Development | 9,000.00 | 1,939.82 | -44% | 5,000.00 | 5,500.00 | 6,000.00 | 7,000.00 | APWA Courses, Equipment Operating, etc |
| 2-32-00-210 | ROADS - Vehicle Allowance | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2-32-00-212 | ROADS - Mileage | 500.00 | 0.00 | 0% | 500.00 | 500.00 | 500.00 | 500.00 | \$0 for previous 5 years |
| 2-32-00-215 | ROADS - Freight & Postage | 600.00 | 179.35 | 0% | 600.00 | 600.00 | 600.00 | 600.00 | Based on 5 year average |
| 2-32-00-217 | ROADS - Telephone | 3,000.00 | 3,507.65 | 67% | 5,000.00 | 5,200.00 | 5,400.00 | 5,700.00 | Internet (connection with Fiber)and phones |
| 2-32-00-220 | ROADS - Advertising | 500.00 | 0.00 | 0% | 500.00 | 500.00 | 500.00 | 500.00 | Advertising Equipment sales, bylaws etc. based on 5 year average |
| 2-32-00-230 | ROADS - Engineering Fees | 20,000.00 | 5,957.24 | 10% | 22,000.00 | 24,000.00 | 25,000.00 | 25,000.00 | General Engineering for streets, sidewalks, walkways, storm sewer and infrastructure. It also includes tendering process and preparation (move to Capital) |
| 2-32-00-231 | ROADS - Audit Fees | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2-32-00-250 | ROADS - Building Repairs & Maintenance | 20,000.00 | 9,983.26 | -10% | 18,000.00 | 18,750.00 | 19,000.00 | 19,500.00 | Based on 5 year average |
| 2-32-00-252 | ROADS - R/R Ditch Maintenance | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 10,000.00 | 0.00 | No expenses in the last 5 years in this GL (activity needed every 5 years, was done in 2022) |
| 2-32-00-253 | ROADS - Roadway Maintenance | 54,000.00 | 43,812.12 | 7% | 58,000.00 | 58,000.00 | 58,000.00 | 58,000.00 | Crack filling, line painting, pothole patching etc. |
| 2-32-00-254 | ROADS - Sidewalk Maintenance | 35,000.00 | 6,718.29 | 0% | 35,000.00 | 15,000.00 | 15,000.00 | 17,000.00 | Curb repairs, curb crossing,grinding,and general repairs based on 5 year average |
| 2-32-00-260 | ROADS - Equipment Lease & Rental | 2,000.00 | 60.24 | 25% | 2,500.00 | 3,000.00 | 3,200.00 | 3,200.00 | Lift rentals, |
| 2-32-00-270 | ROADS - Insurance | 21,000.00 | 16,469.45 | 5% | 22,000.00 | 23,000.00 | 24,000.00 | 24,000.00 | Allocation distributed to this department |
| 2-32-00-510 | ROADS - Printing & Stationary | 600.00 | 375.05 | 0% | 600.00 | 600.00 | 600.00 | 600.00 | Allocation distributed to this department |
| 2-32-00-511 | ROADS - Shop Supplies & Miscellaneous Supplies | 15,000.00 | 8,791.24 | 0% | 15,000.00 | 16,000.00 | 16,500.00 | 16,500.00 | grinding wheels, ear plugs, garden tools, blades, ladders, other misc. |
| 2-32-00-513 | ROADS - Contracted Services | 17,000.00 | 15,464.38 | 3% | 17,500.00 | 18,000.00 | 18,500.00 | 18,500.00 | Crack filling, other items not possible in house based on 5 year average |
| 2-32-00-516 | ROADS - Alarm | 100.00 | 0.00 | 0% | 100.00 | 100.00 | 100.00 | 100.00 | 0.00 |
| 2-32-00-520 | ROADS - Equipment Maintenance & Repair | 47,000.00 | 27,006.61 | -13% | 41,000.00 | 41,500.00 | 42,000.00 | 42,000.00 | Cutting edges, roller blades, sweeper brooms etc. based on 5 year average |
| 2-32-00-521 | ROADS - Fuel & Oil | 35,000.00 | 25,150.44 | 3% | 36,000.00 | 37,000.00 | 38,000.00 | 38,000.00 | Varies based on all equipment, vehicles and machinery. Agreement with Co-op to achieve cost savings, based on fuel anticipated increases |
| 2-32-00-522 | ROADS - Vehicle Parts, Repairs & Maintenance | 12,000.00 | 5,348.37 | -17% | 10,000.00 | 10,750.00 | 11,000.00 | 11,500.00 | Oil changes, brakes, tires etc., based on 5 year average |
| 2-32-00-523 | ROADS - Small Tools | 5,000.00 | 2,183.31 | -10% | 4,500.00 | 4,600.00 | 4,700.00 | 4,700.00 | shovels, hammers, saws,wrenches,screw drivers,bits, etc. based on 5 year average |
| 2-32-00-524 | ROADS - Traffic Safety Devices | 4,000.00 | 3,904.29 | 15% | 4,600.00 | 4,800.00 | 5,000.00 | 5,000.00 | Traffic signs, barricades, posts etc. based on 5 year average |
| 2-32-00-530 | ROADS - Road Materials | 50,000.00 | 44,511.62 | -10% | 45,000.00 | 46,500.00 | 48,000.00 | 50,000.00 | Gravel for Lanes Industrial Parks (Calcium) Winter Salt/Sand based on anticipated increases |
| 2-32-00-531 | ROADS - Safety Equipment | 5,000.00 | 3,880.38 | 10% | 5,500.00 | 6,000.00 | 6,200.00 | 6,200.00 | Construction Signs, Barricades,vests,boots,etc. Safety Fence based on 5 year average |
| 2-32-00-540 | ROADS - Power | 19,250.00 | 12,095.10 | 5% | 20,250.00 | 21,250.00 | 22,250.00 | 22,250.00 | Allocation distributed to this department |
| 2-32-00-541 | ROADS - Natural Gas | 8,070.00 | 5,428.48 | 12% | 9,070.00 | 10,070.00 | 11,070.00 | 11,070.00 | Allocation distributed to this department |
| 2-32-00-542 | ROADS - Power - Street Lights | 160,000.00 | 128,186.19 | 2% | 163,000.00 | 166,000.00 | 169,000.00 | 169,000.00 | Allocation distributed to this department |
| 2-32-00-590 | ROADS - Other General Expense | 5,000.00 | 0.00 | 0% | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | Allocation distributed to this department |
| 2-32-00-761 | ROADS - Transfer to Reserves | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No allocation budgeted |
| 2-32-00-831 | ROADS - Debenture Principle | 171,728.00 | 171,727.48 | 3% | 176,756.00 | 181,950.00 | 187,290.00 | 192,810.00 | Streets & Sewer (4000900) Public Works Shop (4002615) |
| 2-32-00-832 | ROADS - Debenture Interest | 73,798.00 | 51,970.60 | -7% | 68,770.00 | 63,590.00 | 58,240.00 | 52,720.00 | Streets & Sewer (4000900) Public Works Shop (4002615) |
| 2-41-00-110 | WATER - Wages & Salaries | 124,513.26 | 96,841.89 | 41% | 175,646.94 | 180,000.00 | 183,000.00 | 187,000.00 | Per distribution |
| 2-41-00-115 | WATER - Overtime | 5,000.00 | 2,561.59 | 0% | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 4% of Wages and Salaries used for calculation |
| 2-41-00-116 | WATER - On Call | 0.00 | 7,938.00 | 0% | 16,000.00 | 16,000.00 | 16,000.00 | 16,000.00 | As per actuals |
| 2-41-00-130 | WATER - Employer Contributions | 19,922.12 | 17,261.12 | 41% | 28,103.51 | 28,800.00 | 29,280.00 | 29,920.00 | Percentage of salary allocated to this cost center |
| 2-41-00-136 | WATER - Workers' Compensation Board Fees | 2,800.00 | 2,369.26 | 18% | 3,300.00 | 3,300.00 | 3,300.00 | 3,300.00 | 7% of \$47k premium based on wage distribution |
| 2-41-00-140 | WATER - Meals & Lodging | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | reallocated to training and development |

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|-------------|--|------------|------------|---------|------------|------------|------------|------------|---|
| 2-41-00-148 | WATER - Training & Development | 7,000.00 | 4,685.59 | 7% | 7,500.00 | 8,000.00 | 8,000.00 | 8,000.00 | AWWOA Conference & Misc. |
| 2-41-00-210 | WATER - Vehicle Allowance | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | |
| 2-41-00-212 | WATER - Mileage | 500.00 | | 0% | 500.00 | 500.00 | 500.00 | 500.00 | no expenses in this GL in the previous 5 years |
| 2-41-00-215 | WATER - Freight & Postage | 800.00 | 298.90 | 0% | 800.00 | 800.00 | 800.00 | 800.00 | Based on 5 year average |
| 2-41-00-217 | WATER - Telephone | 5,500.00 | 4,342.12 | 11% | 6,100.00 | 6,250.00 | 6,400.00 | 6,600.00 | Internet and phones |
| 2-41-00-220 | WATER - Advertising | 500.00 | | 0% | 500.00 | 500.00 | 500.00 | 500.00 | Water shut off, water bans, spray park etc. |
| 2-41-00-222 | WATER - Memberships & Subscriptions | 700.00 | 359.28 | 7% | 750.00 | 825.00 | 875.00 | 875.00 | AWWOA, Water magazines etc. |
| 2-41-00-231 | WATER - Audit Fees | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Allocation changed to be 100% through Administration |
| 2-41-00-250 | WATER - Building Repairs & Maintenance | 1,000.00 | 531.94 | 25% | 1,250.00 | 1,500.00 | 1,750.00 | 1,750.00 | paint, pumphouse maintenance, roof etc. |
| 2-41-00-253 | WATER - Infrastructure Maintenance | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Combined with 2-41-00-522 |
| 2-41-00-260 | WATER - Equipment Lease & Rental | 250.00 | | 0% | 250.00 | 250.00 | 250.00 | 250.00 | no expenses in this GL in the previous 5 years |
| 2-41-00-270 | WATER - Insurance | 12,000.00 | 9,705.20 | 8% | 13,000.00 | 14,000.00 | 15,000.00 | 15,000.00 | Allocation distributed to this department |
| 2-41-00-300 | WATER - Water Purchases | 375,000.00 | 279,260.84 | 2% | 382,000.00 | 391,000.00 | 406,000.00 | 406,000.00 | Water purchased for resale and distribution |
| 2-41-00-510 | WATER - Printing & Stationary | 4,000.00 | 2,012.46 | 0% | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | Allocation distributed to this department |
| 2-41-00-511 | WATER - Household Goods & Miscellaneous Supplies | 2,000.00 | 64.79 | 0% | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | Hydrant Antifreeze Chlorine packets for water testing etc. Meter gun Handheld Support Service |
| 2-41-00-513 | WATER - Contracted Services | 5,000.00 | 4,633.48 | 0% | 5,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | Water testing lab costs |
| 2-41-00-516 | WATER - Alarm | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | no expense in this GL since 2019 |
| 2-41-00-520 | WATER - Equipment Parts, Repairs & Maintenance | 30,000.00 | 15,431.50 | -13% | 26,000.00 | 26,500.00 | 27,000.00 | 27,800.00 | Hydrant repairs, repairs to pump station, calibration on analyzer, other misc. |
| 2-41-00-521 | WATER - Fuel & Oil | 3,000.00 | 617.76 | 13% | 3,400.00 | 3,800.00 | 4,200.00 | 4,200.00 | Allocation distributed to this department |
| 2-41-00-522 | WATER - Infrastructure Repairs | 60,000.00 | 71,838.27 | 7% | 64,000.00 | 65,000.00 | 67,000.00 | 67,000.00 | Water line breaks, valve replacements, hydrant replacements etc. (to cover potentially 3-4 events) |
| 2-41-00-523 | WATER - Small Tools | 500.00 | 0.00 | 0% | 500.00 | 500.00 | 500.00 | 500.00 | metal detectors, shovels, hammers, saws etc. |
| 2-41-00-530 | WATER - Water Meters | 40,000.00 | 39,246.40 | 0% | 40,000.00 | 50,000.00 | 55,000.00 | 55,000.00 | almost \$800 per meter and many are going to be replaced in near future. Need to plan to change them all. |
| 2-41-00-540 | WATER - Power | 25,750.00 | 19,062.26 | 4% | 26,750.00 | 27,750.00 | 28,750.00 | 28,750.00 | Allocation distributed to this department |
| 2-41-00-541 | WATER - Natural Gas | 16,875.00 | 14,477.49 | 6% | 17,875.00 | 18,875.00 | 19,875.00 | 19,875.00 | Allocation distributed to this department |
| 2-41-00-761 | WATER - Transfer to Reserves | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No allocation budgeted |
| 2-41-00-831 | WATER - Debenture Principle | 68,660.00 | 52,069.85 | -52% | 32,971.00 | 33,970.00 | 35,000.00 | 36,055.00 | 51 St Water Line (4001773) Reservoir (4002118) |
| 2-41-00-832 | WATER - Debenture Interest | 14,691.00 | 7,498.98 | -16% | 12,295.00 | 11,298.00 | 10,271.00 | 9,214.00 | 51 St Water Line (4001773) Reservoir (4002118) |
| 2-41-00-920 | WATER - Bad Debts | 0.00 | 53.89 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget for bad debts |
| 2-42-00-110 | SEWER - Wages & Salaries | 124,513.26 | 96,844.42 | 41% | 175,646.94 | 180,000.00 | 183,000.00 | 187,000.00 | As per distribution |
| 2-42-00-115 | SEWER - Overtime | 3,000.00 | 2,561.87 | 10% | 3,300.00 | 3,600.00 | 4,000.00 | 4,600.00 | Anticipated OT based on previous years |
| 2-42-00-130 | SEWER - Employer Contributions | 19,922.12 | 7,938.00 | 41% | 28,103.51 | 28,800.00 | 29,280.00 | 29,920.00 | Percentage of salary allocated to this cost center |
| 2-42-00-136 | SEWER - Workers' Compensation Baord Fees | 2,800.00 | 17,262.50 | 18% | 3,300.00 | 3,300.00 | 3,300.00 | 3,300.00 | 7% of \$47k premium based on wage distribution |
| 2-42-00-140 | SEWER - Meals & Lodging | 0.00 | 2,369.26 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | AWWOA, AWWA |
| 2-42-00-148 | SEWER - Training & Development | 4,000.00 | 780.00 | 13% | 4,500.00 | 4,800.00 | 5,000.00 | 5,000.00 | AWWOA, AWWA (new staff training) |
| 2-42-00-210 | SEWER - Vehicle Allowance | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Removed |
| 2-42-00-215 | SEWER - Freight & Postage | 1,000.00 | 298.90 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | based on 5 year average |
| 2-42-00-217 | SEWER - Telephone | 2,500.00 | 1,729.71 | 24% | 3,100.00 | 3,200.00 | 3,300.00 | 3,400.00 | Internet and phones |
| 2-42-00-230 | SEWER - Engineering Fees | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | no expenses to this GL in previous 5 years |
| 2-42-00-231 | SEWER - Audit Fees | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Allocation changed to be 100% through Administration |
| 2-42-00-253 | SEWER - Infrastructure Repair & Maintenance | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | combined GL with 2-42-00-520 |
| 2-42-00-254 | SEWER - Weed Control | 1,500.00 | 0.00 | 0% | 1,500.00 | 2,000.00 | 2,000.00 | 2,000.00 | Lagoon Weed Control only a 2021 expense in previous 5 years |
| 2-42-00-260 | SEWER - Equipment Lease & Rental | 1,000.00 | 0.00 | 25% | 1,250.00 | 1,500.00 | 1,750.00 | 1,750.00 | Rent equipment we don't own or need to own |
| 2-42-00-270 | SEWER - Insurance | 13,500.00 | 10,685.53 | 7% | 14,500.00 | 15,500.00 | 16,500.00 | 16,500.00 | Allocation distributed to this department |
| 2-42-00-510 | SEWER - Printing & Stationary | 500.00 | 274.43 | 0% | 500.00 | 500.00 | 500.00 | 500.00 | Allocation distributed to this department |
| 2-42-00-511 | SEWER - Household Goods & Miscellaneous Supplies | 600.00 | 542.69 | 8% | 650.00 | 700.00 | 750.00 | 750.00 | Enzymes etc. |
| 2-42-00-513 | SEWER - Contracted Services | 17,000.00 | 17,613.94 | 6% | 18,000.00 | 18,500.00 | 62,000.00 | 19,000.00 | Effluent sampling, weed harvesting in 2027 |
| 2-42-00-516 | SEWER - Alarm | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No alarms budgeted |
| 2-42-00-520 | SEWER - Equipment Parts, Repairs & Maintenance | 15,000.00 | 9,559.00 | 0% | 15,000.00 | 15,750.00 | 16,250.00 | 17,500.00 | Lift station pumps, alarms, etc. Aerators |
| 2-42-00-521 | SEWER - Fuel & Oil | 2,350.00 | 1,144.38 | 2% | 2,400.00 | 2,500.00 | 2,600.00 | 2,600.00 | Allocation distributed to this department |
| 2-42-00-522 | SEWER - Vehicles Parts, Repairs & Maintenance | 1,500.00 | 0.00 | 7% | 1,600.00 | 1,700.00 | 1,800.00 | 1,800.00 | Allocation distributed to this department |
| 2-42-00-523 | SEWER - Small Tools | 500.00 | 349.93 | 0% | 500.00 | 500.00 | 500.00 | 500.00 | shovels, hammers, picks etc. |

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| | | | | | | | | | Line breaks, video inspections, etc. |
| 2-42-00-525 | SEWER - Water & Sewer Infrastructure | 35,000.00 | 7,987.28 | 0% | 35,000.00 | 38,000.00 | 38,000.00 | 38,000.00 | about 15K per event (major) |
| 2-42-00-530 | SEWER - Chemical Supplies | 12,000.00 | 9,883.75 | 8% | 13,000.00 | 13,600.00 | 14,000.00 | 14,000.00 | Live Bacteria, Degreaser, Etc. based on 5 year average |
| 2-42-00-540 | SEWER - Power | 75,000.00 | 44,815.22 | 1% | 76,000.00 | 77,000.00 | 78,000.00 | 78,000.00 | Allocation distributed to this department |
| 2-42-00-761 | SEWER - Transfer to Reserves | 85,000.00 | | 0% | 85,000.00 | 85,000.00 | 85,000.00 | 85,000.00 | Transfer of lagoon water sales to reserve |
| 2-42-00-831 | SEWER - Debenture Principle | 86,520.00 | 60,387.06 | -39% | 53,047.00 | 55,390.00 | 0.00 | 0.00 | 50 St Widening (4000150) |
| 2-42-00-832 | SEWER - Debenture Interest | 7,795.00 | 4,477.15 | -47% | 4,161.00 | 1,820.00 | 0.00 | 0.00 | 50 St Widening (4000150) |
| 2-42-00-920 | SEWER - Bad Debts | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget for bad debts |
| 2-43-00-110 | GARBAGE - Salaries & Wages | 82,562.53 | 61,825.22 | -28% | 59,223.70 | 63,000.00 | 67,000.00 | 70,000.00 | As per distribution |
| 2-43-00-115 | GARBAGE - Overtime | 2,000.00 | 1,443.55 | 15% | 2,300.00 | 2,600.00 | 3,100.00 | 3,500.00 | Anticipated OT based on previous years |
| 2-43-00-116 | GARBAGE - On Call | 0.00 | 4,381.00 | #DIV/0! | | 0.00 | 0.00 | 0.00 | 0.00 |
| 2-43-00-130 | GARBAGE - Employer Contributions | 13,210.00 | 11,278.40 | -28% | 9,475.79 | 10,080.00 | 10,720.00 | 11,200.00 | Percentage of salary allocated to this cost center |
| 2-43-00-136 | GARBAGE - Workers' Compensation Board Fees | 2,800.00 | 2,369.26 | 18% | 3,300.00 | 3,300.00 | 3,300.00 | 3,300.00 | 7% of \$47k premium based on wage distribution |
| 2-43-00-215 | GARBAGE - Freight & Postage | 800.00 | 298.90 | 0% | 800.00 | 800.00 | 800.00 | 800.00 | Based on 5 year average |
| 2-43-00-231 | GARBAGE - Audit Fees | 0.00 | | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Allocation changed to 100% through Administration |
| 2-43-00-270 | GARBAGE - Insurance | 4,200.00 | 3,235.06 | 5% | 4,400.00 | 4,600.00 | 4,800.00 | 4,800.00 | Allocation distributed to this department |
| 2-43-00-300 | GARBAGE - Landfill Fees & Charges | 22,000.00 | 14,790.59 | 0% | 22,000.00 | 22,000.00 | 22,000.00 | 22,000.00 | Garbage disposal at Leduc Regional Landfill based on 5 year average |
| 2-43-00-510 | GARBAGE - Printing & Stationary | 500.00 | 274.43 | 0% | 500.00 | 500.00 | 500.00 | 500.00 | Allocation distributed to this department |
| 2-43-00-513 | GARBAGE - Contracted Services | 28,000.00 | 19,812.78 | 5% | 29,500.00 | 31,000.00 | 33,000.00 | 33,000.00 | GFL- grass based on 5 year average (Contract ends in 2025) |
| 2-43-00-514 | GARBAGE - Garbage Service Contract | 100,000.00 | 76,369.46 | 5% | 105,000.00 | 112,000.00 | 118,000.00 | 118,000.00 | GFL- waste based on 5 year average Circular Material taking over as of May 2025, special properties will |
| 2-43-00-515 | GARBAGE - Recycling Service Contract | 41,500.00 | 28,438.51 | -33% | 28,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | need service seperately |
| 2-43-00-540 | GARBAGE - Power | 950.00 | 0.00 | 11% | 1,050.00 | 1,150.00 | 1,250.00 | 1,250.00 | Allocation distributed to this department |
| 2-43-00-541 | GARBAGE - Natural Gas | 5,100.00 | 4,172.16 | 2% | 5,200.00 | 5,300.00 | 5,400.00 | 5,400.00 | Allocation distributed to this department |
| 2-43-00-761 | GARBAGE - Transfer to Reserves | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget allocation for the line |
| 2-49-00-513 | RECYCLING - Contracted Services | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | eliminate for 2023 (created in 2022 and never used) |
| 2-49-00-515 | RECYCLING - Recycling Service Contract | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | eliminate for 2023 (created in 2022 and never used) |
| 2-51-00-110 | FAMILY SERV - Wages & Salaries | 19,344.00 | 17,709.95 | 27% | 24,500.00 | 26,000.00 | 27,000.00 | 28,500.00 | Per distribution Estimated overtime to be paid. Will be adjusted once the new |
| 2-51-00-115 | FAMILY SERV - Overtime | 500.00 | 366.15 | 0% | 500.00 | 500.00 | 500.00 | 500.00 | programs/events are identified. |
| 2-51-00-130 | FAMILY SERV - Employer Contributions | 3,288.48 | 1,902.77 | 27% | 4,165.00 | 4,420.00 | 4,590.00 | 4,845.00 | Percentage of salary allocated to this cost center |
| 2-51-00-136 | FAMILY SERV - Workers's Compensation Board Fees | 1,600.00 | 1,353.88 | 19% | 1,900.00 | 1,900.00 | 1,900.00 | 1,900.00 | 4% of \$47k premium based on wage distribution |
| 2-51-00-140 | FAMILY SERV - Meals & Lodging | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | reallocated to training and development |
| 2-51-00-148 | FAMILY SERV - Training & Development | 2,000.00 | 0.00 | 10% | 2,200.00 | 2,300.00 | 2,400.00 | 2,400.00 | Conferences, training etc (combined with meals and lodging) |
| 2-51-00-210 | FAMILY SERV - Vehicle Allowance | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget is anticipated |
| 2-51-00-212 | FAMILY SERV - Mileage | 500.00 | 90.82 | 0% | 500.00 | 500.00 | 500.00 | 500.00 | Conferences, training etc |
| 2-51-00-215 | FAMILY SERV - Freight & Postage | 500.00 | 298.90 | 0% | 500.00 | 550.00 | 550.00 | 550.00 | Based on 5 year average |
| 2-51-00-217 | FAMILY SERV - Telephone | 550.00 | 398.61 | 0% | 550.00 | 550.00 | 550.00 | 550.00 | Landline expense only, cell phone moved to Dept 26 |
| 2-51-00-220 | FAMILY SERV - Advertising | 1,100.00 | 0.00 | -55% | 500.00 | 500.00 | 600.00 | 600.00 | Departmental program promotional materials Awareness campaign National Volunteer Week Seniors Week Community Connections Event Indigenous Awareness Event Good Neighbour Program Terry Fox Run |
| 2-51-00-221 | FAMILY SERV - Program Hosting Expense | 12,000.00 | 6,047.20 | 0% | 12,000.00 | 14,000.00 | 14,000.00 | 14,000.00 | Miscellaneous Other Programming |
| 2-51-00-222 | FAMILY SERV - FCSS Municipal Cost Share Portion | 14,000.00 | 13,551.00 | 1% | 14,200.00 | 14,200.00 | 14,200.00 | 14,200.00 | Town of Calmar 20% share of regional service |
| 2-51-00-225 | FAMILY SERV - Volunteer Recognition | 2,500.00 | 0.00 | 0% | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | Volunteer honorariums |
| 2-51-00-231 | FAMILY SERV - Audit Fees | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Allocation changed to be 100% through Admin |
| 2-51-00-260 | FAMILY SERV - Office Rental | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | |
| 2-51-00-270 | FAMILY SERV - Insurance | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Allocation changed to be 100% through Admin |
| 2-51-00-510 | FAMILY SERV - Printing & Stationary | 800.00 | 365.92 | 0% | 800.00 | 800.00 | 800.00 | 800.00 | Allocation distributed to this department |
| 2-51-00-511 | FAMILY SERV - Household & Miscellaneous Goods | 300.00 | 0.00 | 0% | 300.00 | 300.00 | 300.00 | 300.00 | General supplies |
| 2-51-00-520 | FAMILY SERV - Equipment Parts, Repairs & Main | 400.00 | 0.00 | 0% | 400.00 | 400.00 | 400.00 | 400.00 | Office Equipment |
| 2-51-00-540 | FAMILY SERV - Power | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Changed distribution to be Administration |
| 2-51-00-541 | FAMILY SERV - Natural Gas | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Changed distribution to be Administration |

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| 2-51-00-590 | FAMILY SERV - Other General Expenses | 500.00 | 20.00 | 0% | 500.00 | 500.00 | 500.00 | 500.00 | |
| 2-51-01-511 | FAMILY SERV - Christmas Elves Prog. Donation Exp. | 4,000.00 | 0.00 | 0% | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | Christmas Elves expenses combined |
| 2-51-01-512 | FAMILY SERV - Christmas Elves Prog. Hosting Exp. | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | |
| 2-61-00-110 | MUNI DEV - Wages & Salaries | 135,348.40 | 46,648.83 | -28% | 97,518.40 | 102,000.00 | 105,000.00 | 112,000.00 | Per distribution |
| 2-61-00-115 | MUNI DEV - Overtime | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | no overtime budgeted |
| 2-61-00-130 | MUNI DEV - Employer Contributions | 20,302.26 | 5,288.92 | -28% | 14,627.76 | 15,300.00 | 15,750.00 | 16,800.00 | Percentage of salary allocated to this cost center |
| 2-61-00-136 | MUNI DEV - Workers' Compensation Board Fees | 1,600.00 | 1,353.88 | 19% | 1,900.00 | 1,900.00 | 1,900.00 | 1,900.00 | 4% of \$47k premium based on wage distribution |
| 2-61-00-140 | MUNI DEV - Meals & Lodging | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | reallocated to training and development |
| 2-61-00-148 | MUNI DEV - Training & Development | 3,000.00 | 1,016.09 | 83% | 5,500.00 | 5,750.00 | 5,900.00 | 6,000.00 | APPI/CIP/ADOA |
| 2-61-00-150 | MUNI DEV - S.D.A.B. Meeting Fees | 3,000.00 | 220.00 | 0% | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | To cover expenses if Subdivision/Development is appealed |
| 2-61-00-210 | MUNI DEV - Vehicle Allowance | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget is anticipated |
| 2-61-00-215 | MUNI DEV - Freight & Postage | 1,500.00 | 634.37 | 0% | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | Based on 5 year average |
| 2-61-00-217 | MUNI DEV - Telephone | 1,200.00 | 314.80 | 0% | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | Based on 5 year average |
| 2-61-00-220 | MUNI DEV - Advertising | 2,000.00 | 0.00 | -45% | 1,100.00 | 1,150.00 | 1,000.00 | 1,000.00 | Subdivision, bylaws and open houses. This considers Council's advertising bylaw. |
| 2-61-00-221 | MUNI DEV - Title & Land Searches | 1,000.00 | 454.00 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Information gathering for developments based on 5 year average |
| 2-61-00-222 | MUNI DEV - Memberships & Subscriptions | 2,000.00 | 6,866.35 | 5% | 2,100.00 | 2,250.00 | 2,250.00 | 2,300.00 | CPAA, CIP, APPI |
| 2-61-00-223 | MUNI DEV - Subdivision & Development Costs | 0.00 | 5,550.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Planning consultation (\$0 the last 5 years) |
| 2-61-00-230 | MUNI DEV - Engineering Fees | 35,000.00 | 3,040.45 | -9% | 32,000.00 | 33,250.00 | 34,000.00 | 35,000.00 | Review drawings and consultation on development Inspections for FAC, CCC, sub. and dev. review |
| 2-61-00-231 | MUNI DEV - Audit Fees | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Allocation changed to 100% Administration |
| 2-61-00-232 | MUNI DEV - Inspection Fees | 19,000.00 | 11,751.00 | 5% | 20,000.00 | 21,000.00 | 22,000.00 | 22,850.00 | Building, Electrical, Plumbing Inspections |
| 2-61-00-233 | MUNI DEV - Legal Fees | 12,500.00 | 1,283.70 | -20% | 10,000.00 | 10,500.00 | 11,000.00 | 12,000.00 | Consultation for agreements, MGA, appeals, etc. |
| 2-61-00-234 | MUNI DEV - Planning Fees | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget is anticipated |
| 2-61-00-510 | MUNI DEV - Printing & Stationary | 800.00 | 385.92 | -6% | 750.00 | 775.00 | 800.00 | 800.00 | Using various communication tools aiming at increasing visibility and reducing cost. |
| 2-61-00-513 | MUNI DEV - Contracted Services | 34,000.00 | 21,162.00 | 3% | 35,000.00 | 36,200.00 | 30,000.00 | 31,000.00 | GIS annual fee + asset management + planning support as needed 2024 - 2026 redo LUB |
| 2-61-00-515 | MUNI DEV - Other Contracted Services | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget is anticipated |
| 2-61-00-520 | MUNI DEV - Cost of Land Sold | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget is anticipated |
| 2-61-00-540 | MUNI DEV - Admin Power | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Changed distribution |
| 2-61-00-761 | MUNI DEV - Transfer to Reserves | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget is anticipated |
| 2-62-00-110 | COMM SER - Wages & Salaries | 111,738.24 | 95,495.56 | 6% | 118,738.24 | 121,000.00 | 125,000.00 | 129,000.00 | Per distribution |
| 2-62-00-115 | COMM SER - Overtime | 2,450.00 | 0.00 | 4% | 2,550.00 | 2,550.00 | 2,550.00 | 2,550.00 | 2% of Wages and Salaries used for calculation |
| 2-62-00-130 | COMM SER - Employer Contributions | 16,760.74 | 17,494.74 | 6% | 17,810.74 | 18,150.00 | 18,750.00 | 19,350.00 | Percentage of salary allocated to this cost center |
| 2-62-00-136 | COMM SER - Workers' Compensation Board Fees | 3,200.00 | 2,707.72 | 19% | 3,800.00 | 3,800.00 | 3,800.00 | 3,800.00 | 8% of \$47k premium based on wage distribution |
| 2-62-00-140 | COMM SER - Meals & Lodging | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | reallocated to training and development |
| 2-62-00-148 | COMM SER - Training & Development | 2,500.00 | 1,921.47 | 160% | 6,500.00 | 3,000.00 | 3,200.00 | 3,200.00 | EDAC Conference (900), lodging (750), Travel (500) = 2150.00 and / or 1-Time training event - Master of Ec Dev Training Course (2334.00) Meals, travel (600.00), & Lodging: (1 week in Kansas) (1320.00) = 4254.00 |
| 2-62-00-210 | COMM SER - Vehicle Allowance | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget is anticipated |
| 2-62-00-212 | COMM SER - Mileage | 2,000.00 | 120.70 | -50% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | For business visits / Conference / - only when the cruiser is unavailable |
| 2-62-00-215 | COMM SER - Freight & Postage | 700.00 | 298.90 | 0% | 700.00 | 700.00 | 700.00 | 700.00 | Based on 5 year average |
| 2-62-00-217 | COMM SER - Telephone | 600.00 | 450.00 | 0% | 600.00 | 600.00 | 600.00 | 600.00 | \$50 x 12 months |
| 2-62-00-220 | COMM SER - Advertising | 15,000.00 | 1,617.75 | 7% | 16,000.00 | 17,000.00 | 18,000.00 | 18,000.00 | Developing marketing & advertising material |
| 2-62-00-222 | COMM SER - Memberships & Subscriptions | 8,500.00 | 2,747.68 | -53% | 4,000.00 | 4,200.00 | 4,200.00 | 4,500.00 | EDA, EDAC Chamber (may need to increase if the 39/20 Alliance comes back) Council, admin, and new business swag, welcome bags, new advertising plans, and Finalizing Attraction Guide. |
| 2-62-00-223 | COMM SER - Promotion & Research | 20,000.00 | 13,851.28 | 0% | 20,000.00 | 22,000.00 | 23,500.00 | 25,500.00 | |
| 2-62-00-231 | COMM SER - Audit Fees | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Allocation changed to be 100% Administration |
| 2-62-00-510 | COMM SER - Printing & Stationary | 900.00 | 806.86 | 0% | 900.00 | 900.00 | 900.00 | 900.00 | Based on 5 year average |

| | | | | | | | | | |
|-------------|--|------------|------------|---------|------------|------------|------------|------------|---|
| | | | | | | | | | Committee meeting hosting. This may have to go up if we get an Ec Dev Committee (meetings, promo items) or start the Ambassador Program (meetings, swag, promo documents) |
| 2-62-00-511 | COMM SER - Miscellaneous | 600.00 | 48.29 | 0% | 600.00 | 600.00 | 600.00 | 600.00 | New business welcome letter |
| 2-62-00-513 | COMM SER - Contracted Services | 0.00 | 1,335.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Way finding signage / Posters |
| 2-62-00-540 | COMM SER - Power | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | reallocated to promotion |
| 2-62-00-761 | COMM SER - Transfer to Reserves | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Changed allocation |
| | | | | | | | | | No budget is anticipated |
| | | | | | | | | | New home build on an existing vacant lot / Tear down existing home and build a duplex (densify Calmar) / add a legal basement suite, etc. |
| 2-62-00-900 | COMM SER - Grants to Others | 80,000.00 | 40,309.46 | -56% | 35,000.00 | 0.00 | 0.00 | 0.00 | Grants to Others could be added to promotion and research when we do not have programs. |
| 2-72-00-110 | REC FAC - Admin - Wages & Salaries | 112,980.38 | 83,892.05 | 0% | 113,248.63 | 120,000.00 | 122,000.00 | 124,000.00 | Per distribution |
| 2-72-00-112 | REC FAC - Admin - Getaway Supervisors Contract | 20,000.00 | 33,148.72 | -100% | 0.00 | 0.00 | 0.00 | 0.00 | No planned Getaway |
| 2-72-00-115 | REC FAC - Overtime | 2,300.00 | 9,917.95 | 117% | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | Adjusted closer to actual |
| 2-72-00-130 | REC FAC - Employer Contributions | 19,947.06 | 13,293.61 | -15% | 16,987.29 | 18,000.00 | 18,300.00 | 18,600.00 | Percentage of salary allocated to this cost center |
| 2-72-00-136 | REC FAC - Workers' Compensation Board Fees | 3,200.00 | 2,707.72 | 19% | 3,800.00 | 3,800.00 | 3,800.00 | 3,800.00 | 8% of \$47k premium based on wage distribution |
| 2-72-00-140 | REC FAC - Meals & Lodging | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | reallocated to training and development |
| | | | | | | | | | ARPA or sports and recreation conferences as well as recreation course at UoA |
| 2-72-00-148 | REC FAC - Training & Development | 4,500.00 | 947.53 | -17% | 3,750.00 | 3,750.00 | 4,000.00 | 4,000.00 | |
| 2-72-00-210 | REC FAC - Vehicle Allowance | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget is anticipated |
| 2-72-00-212 | REC FAC - Mileage | 1,100.00 | 0.00 | 9% | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | 0.00 |
| 2-72-00-215 | REC FAC - Freight & Postage | 800.00 | 320.58 | 0% | 800.00 | 800.00 | 800.00 | 800.00 | Allocation distributed to this department |
| 2-72-00-217 | REC FAC - Telephone | 1,700.00 | 2,346.13 | 6% | 1,800.00 | 1,800.00 | 1,800.00 | 1,800.00 | Based on 5 year average |
| 2-72-00-220 | REC FAC - Advertising | 1,500.00 | 0.00 | 0% | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | various medium (Town will use their own medium mainly) |
| 2-72-00-221 | REC FAC - Promotions & Hosting | 8,000.00 | 7,145.98 | -25% | 6,000.00 | 6,000.00 | 7,000.00 | 7,000.00 | Misc events |
| 2-72-00-222 | REC FAC - Memberships & Subscriptions | 1,000.00 | 630.00 | 10% | 1,100.00 | 1,100.00 | 1,100.00 | 1,100.00 | Alberta Recreation & Parks Association etc |
| 2-72-00-225 | REC FAC - Volunteer Recognition | 1,200.00 | 0.00 | -58% | 500.00 | 500.00 | 500.00 | 500.00 | Volunteer honourariums |
| 2-72-00-231 | REC FAC - Audit Fees | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Changed to be expensed 100% through Admin |
| | | | | | | | | | Program Centre general maintenance with 3 year cycle painting (next time is 2026) |
| 2-72-00-250 | REC FAC - Facility Maintenance | 4,200.00 | 1,171.26 | 2% | 4,300.00 | 6,300.00 | 4,400.00 | 4,400.00 | |
| 2-72-00-270 | REC FAC - Insurance | 3,700.00 | 2,955.69 | 8% | 4,000.00 | 4,300.00 | 4,600.00 | 4,600.00 | Allocation distributed to this department |
| 2-72-00-510 | REC FAC - Printing & Stationary | 3,100.00 | 1,829.52 | 3% | 3,200.00 | 3,200.00 | 3,200.00 | 3,200.00 | Based on 5 year average |
| 2-72-00-511 | REC FAC - Household & Miscellaneous Supplies | 1,000.00 | 199.99 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Parks appreciation week, office supplies, staff BBQ etc |
| 2-72-00-513 | REC FAC - Contracted Services | 1,000.00 | 736.26 | 100% | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | Internet at Program Centre |
| 2-72-00-540 | REC FAC - Power | 3,200.00 | 3,065.95 | 3% | 3,300.00 | 3,400.00 | 3,500.00 | 3,500.00 | Allocation distributed to this department |
| 2-72-00-541 | REC FAC - Natural Gas | 2,400.00 | 2,027.24 | 4% | 2,500.00 | 2,600.00 | 2,700.00 | 2,700.00 | Allocation distributed to this department |
| 2-72-00-590 | REC FAC - Communities In Bloom Expenses | 30,000.00 | 27,544.94 | 0% | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | CIB \$30,000 |
| 2-72-00-761 | REC FAC - Transfer to Reserves | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget is anticipated |
| 2-72-00-823 | Financing - Solar Panels on Arena | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | |
| 2-72-01-110 | REC FAC - Wages & Salaries | 112,537.10 | 119,771.39 | 0% | 112,537.10 | 115,000.00 | 121,000.00 | 125,000.00 | As per distribution |
| 2-72-01-115 | REC FAC - Overtime | 6,000.00 | 5,682.42 | 0% | 6,000.00 | 6,200.00 | 6,600.00 | 7,000.00 | Estimated OT based on previous years |
| 2-72-01-116 | REC FAC - On Call | 0.00 | 2,655.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2-72-01-117 | REC FAC - Casual Labour-Parks | 40,000.00 | 34,871.20 | 0% | 40,000.00 | 40,000.00 | 40,000.00 | 40,000.00 | based on 2022 amount |
| 2-72-01-130 | REC FAC - Employer Contributions | 20,256.68 | 26,532.02 | 0% | 20,256.68 | 20,700.00 | 21,780.00 | 22,500.00 | Percentage of salary allocated to this cost center |
| 2-72-01-136 | REC FAC - Workers' Compensation Board Fees | 2,400.00 | 2,030.80 | 19% | 2,850.00 | 2,850.00 | 2,850.00 | 2,850.00 | 6% of \$47k premium based on wage distribution |
| 2-72-01-140 | REC FAC - Meals & Lodging | 0.00 | 154.46 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Combined into Training & Development |
| | | | | | | | | | Pesticide Applicator Course |
| | | | | | | | | | Turf Management Course |
| 2-72-01-148 | REC FAC - Training & Development | 4,900.00 | 4,241.13 | 8% | 5,300.00 | 5,500.00 | 5,700.00 | 5,700.00 | AARFP Courses |
| 2-72-01-220 | REC FAC - Advertising | 500.00 | 0.00 | 0% | 500.00 | 500.00 | 500.00 | 500.00 | Advertisemnt mainly in-house |
| 2-72-01-231 | REC FAC - Audit Fees | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Changed to be expensed 100% through Admin |
| | | | | | | | | | General Misc. |
| | | | | | | | | | Top Spray/Mulch, fence repair, paint buildings, signage replacement, boards around parks, etc. |
| 2-72-01-250 | REC FAC - Facility Maintenance | 50,000.00 | 33,687.66 | 2% | 51,000.00 | 52,000.00 | 53,000.00 | 53,000.00 | |
| 2-72-01-260 | REC FAC - Equipment Lease & Rental | 2,100.00 | 1,644.28 | 5% | 2,200.00 | 2,300.00 | 2,400.00 | 2,400.00 | Fence rentals, lawn roller, signs etc |
| 2-72-01-270 | REC FAC - Insurance | 12,000.00 | 4,999.64 | 8% | 13,000.00 | 14,000.00 | 15,000.00 | 15,000.00 | Allocation distributed to this department |

| | | | | | | | | | |
|-------------|--|------------|------------|---------|------------|------------|------------|------------|---|
| 2-72-01-511 | REC FAC - Miscellaneous Supplies | 10,000.00 | 4,857.58 | 0% | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | Waste, Dispensers & Receptacles |
| 2-72-01-513 | REC FAC - Contracted Services | 27,500.00 | 28,322.13 | 2% | 28,000.00 | 29,000.00 | 30,000.00 | 30,000.00 | Porta-Potties, Tree Pruning Services Weed control contracted services |
| 2-72-01-520 | REC FAC - Equipment Parts, Repairs & Maint. | 16,300.00 | 17,111.06 | 2% | 16,600.00 | 17,000.00 | 17,500.00 | 17,500.00 | lights, batteries, mower blades, belts etc |
| 2-72-01-521 | REC FAC - Fuel & Oil | 9,600.00 | 8,812.13 | 1% | 9,700.00 | 9,800.00 | 9,900.00 | 9,900.00 | Allocation distributed to this department |
| 2-72-01-522 | REC FAC - Vehicle Parts, Repairs & Maint. | 2,800.00 | 1,909.01 | 4% | 2,900.00 | 3,000.00 | 3,200.00 | 3,200.00 | filters, batteries, mirror, tires etc |
| 2-72-01-523 | REC FAC - Small Tools | 1,400.00 | 356.85 | 7% | 1,500.00 | 1,550.00 | 1,625.00 | 1,625.00 | Shovels, hammers, garden tools etc. |
| 2-72-01-761 | REC FAC - Transfer to Reserves | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget is anticipated |
| 2-72-02-110 | REC FAC - Wages & Salaries | 112,537.10 | 123,093.27 | 0% | 112,537.10 | 115,000.00 | 118,000.00 | 121,000.00 | As per distribution |
| 2-72-02-115 | REC FAC - Overtime | 6,000.00 | 5,233.03 | 0% | 6,000.00 | 6,200.00 | 6,600.00 | 7,000.00 | Estimated OT based on previous years |
| 2-72-02-116 | REC FAC - On Call | 0.00 | 2,655.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2-72-02-117 | REC FAC - Arena - Casual Labour | 17,000.00 | 0.00 | 0% | 17,000.00 | 19,000.00 | 19,000.00 | 19,000.00 | Arena casual hours |
| 2-72-02-130 | REC FAC - Employer Contributions | 19,131.31 | 22,969.70 | 0% | 19,131.31 | 19,550.00 | 20,060.00 | 20,570.00 | Percentage of salary allocated to this cost center |
| 2-72-02-136 | REC FAC - Workers' Compensation Board Fees | 2,400.00 | 2,030.80 | 19% | 2,850.00 | 2,850.00 | 2,850.00 | 2,850.00 | 6% of \$47k premium based on wage distribution |
| 2-72-02-140 | REC FAC - Meals & Lodging | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Combined with Training & Development |
| 2-72-02-148 | REC FAC - Training & Development | 5,800.00 | 1,046.54 | 3% | 6,000.00 | 6,400.00 | 6,800.00 | 6,800.00 | AARFP Courses & Training for all involved staff |
| 2-72-02-215 | REC FAC - Freight & Postage | 750.00 | 298.91 | 7% | 800.00 | 820.00 | 850.00 | 850.00 | Based on 5 year average |
| 2-72-02-217 | REC FAC - Telephone | 2,600.00 | 1,503.40 | 4% | 2,700.00 | 2,700.00 | 2,700.00 | 2,700.00 | Based on 5 year average |
| 2-72-02-222 | REC FAC - Memberships | 1,000.00 | 441.00 | 15% | 1,150.00 | 1,250.00 | 1,350.00 | 1,350.00 | Music license, AARFP, Regional Conference etc |
| 2-72-02-231 | REC FAC - Audit Fees | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Changed to be expensed 100% through Admin |
| 2-72-02-250 | REC FAC - Facility Maintenance | 22,500.00 | 19,813.27 | 2% | 23,000.00 | 23,500.00 | 24,000.00 | 24,000.00 | Floors, General, Cleaning |
| 2-72-02-270 | REC FAC - Insurance | 38,000.00 | 30,586.10 | 3% | 39,000.00 | 40,000.00 | 41,000.00 | 41,000.00 | Allocation distributed to this department |
| 2-72-02-510 | REC FAC - Printing & Stationary | 650.00 | 285.17 | 15% | 750.00 | 750.00 | 750.00 | 750.00 | Based on 5 year average |
| 2-72-02-511 | REC FAC - Household & Miscellaneous Supplies | 12,000.00 | 8,705.21 | 8% | 13,000.00 | 13,400.00 | 14,000.00 | 14,000.00 | Paper towel, floor finish, decorations etc, based on 5 year average |
| 2-72-02-513 | REC FAC - Contracted Services | 15,300.00 | 14,881.38 | -2% | 15,000.00 | 15,400.00 | 16,000.00 | 16,500.00 | Garbage pickup, cable, internet, etc |
| 2-72-02-516 | REC FAC - Alarm | 500.00 | 0.00 | 0% | 500.00 | 500.00 | 500.00 | 500.00 | Allocation distributed to this department |
| 2-72-02-520 | REC FAC - Equipment Parts, Repairs & Maintenance | 30,000.00 | 17,352.07 | 0% | 30,000.00 | 15,500.00 | 16,250.00 | 16,250.00 | Compressor maint starting 2024/25 on a 4 year cycle |
| 2-72-02-521 | REC FAC - Fuel & Oil | 1,700.00 | 803.86 | 12% | 1,900.00 | 1,900.00 | 2,000.00 | 2,000.00 | Based on 5 year average |
| 2-72-02-523 | REC FAC - Small Tools | 600.00 | 77.48 | 17% | 700.00 | 700.00 | 700.00 | 700.00 | hammers, screw drivers, flashlights etc |
| 2-72-02-540 | REC FAC - Power | 47,000.00 | 45,024.53 | 4% | 49,000.00 | 51,000.00 | 53,000.00 | 53,000.00 | Allocation distributed to this department |
| 2-72-02-541 | REC FAC - Natural Gas | 33,300.00 | 22,256.20 | 3% | 34,300.00 | 35,300.00 | 36,300.00 | 36,300.00 | Allocation distributed to this department |
| 2-72-02-590 | REC FAC - Safety Equipment | 3,000.00 | 1,352.56 | 0% | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | eye wash station, first aid kits, gas calibration, etc |
| 2-72-02-591 | REC FAC - Donations | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget is anticipated |
| 2-72-02-761 | REC FAC - Transfer to Reserves | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget is anticipated |
| 2-72-02-821 | Solar Panel Loan Interest | 5,598.00 | 3,731.83 | -7% | 5,228.00 | 5,228.00 | 5,228.00 | 5,228.00 | As per debenture schedule |
| 2-72-02-822 | Solar Panel Loan Principle | 12,177.00 | 8,117.21 | 3% | 12,547.00 | 12,547.00 | 12,547.00 | 12,547.00 | As per debenture schedule |
| 2-72-02-920 | REC FAC - Bad Debts | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget for bad debts |
| 2-72-03-221 | Calmar Fair Days | 26,000.00 | 30,644.11 | 27% | 33,000.00 | 33,000.00 | 35,000.00 | 37,000.00 | expecting increase in cost of fireworks and moving street hockey |
| 2-72-04-221 | Farmer's Day/Canada Day | 15,000.00 | 18,854.50 | -83% | 2,500.00 | 25,000.00 | 3,500.00 | 3,500.00 | Small Canada Day event (pancake breakfast) |
| 2-72-05-221 | Christmas in the Park | 13,500.00 | 1,555.00 | -63% | 5,000.00 | 5,500.00 | 6,200.00 | 6,200.00 | expecting increase in cost of sleigh rides, light tunnel paid off. |
| 2-72-06-221 | First Night | 12,500.00 | 420.55 | 12% | 14,000.00 | 14,800.00 | 16,000.00 | 16,000.00 | expecting increase in cost of fireworks |
| 2-74-00-110 | CULTURE - Wages & Salaries | 121,900.00 | 89,103.88 | 7% | 130,435.00 | 131,000.00 | 132,000.00 | 133,000.00 | new wage grid reflected in increase |
| 2-74-00-115 | CULTURE - Overtime | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget is anticipated |
| 2-74-00-130 | CULTURE - Employer Contributions | 18,000.00 | 10,578.99 | 6% | 19,000.00 | 19,500.00 | 19,500.00 | 19,500.00 | Percentage of salary allocated to this cost center |
| 2-74-00-136 | CULTURE - Workers' Compensation Board Fees | 2,000.00 | 2,030.80 | 50% | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | Percentage of salary allocated to this cost center. |
| 2-74-00-140 | CULTURE - Meals | 300.00 | 0.00 | 0% | 300.00 | 400.00 | 400.00 | 400.00 | Conferences and Training |
| 2-74-00-148 | CULTURE - Training & Development | 1,500.00 | 25.66 | -33% | 1,000.00 | 1,500.00 | 1,600.00 | 1,700.00 | Conferences and Training for staff and board members |
| 2-74-00-150 | CULTURE - Honariums | 1,000.00 | 630.00 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Board & Program Honariums |
| 2-74-00-212 | CULTURE - Mileage | 400.00 | 0.00 | 0% | 400.00 | 500.00 | 500.00 | 500.00 | Meetings, training, supplies, conferences |
| 2-74-00-215 | CULTURE - Freight & Postage | 100.00 | -30.53 | 0% | 100.00 | 100.00 | 100.00 | 100.00 | Mailing of invoices and other material |
| 2-74-00-217 | CULTURE - Telephone | 1,920.00 | 1,551.80 | 9% | 2,100.00 | 2,100.00 | 2,100.00 | 2,000.00 | Allocation distributed to this department - library to look into internet phone |
| 2-74-00-220 | CULTURE - Advertising & Promotions | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | no advertising budget |
| 2-74-00-222 | CULTURE - Memberships | 600.00 | 562.20 | 0% | 600.00 | 600.00 | 600.00 | 600.00 | Professional organizational memberships, advertising tools |
| 2-74-00-223 | CULTURE - Special Projects | 3,408.00 | 2,994.78 | -38% | 2,100.00 | 2,500.00 | 2,500.00 | 2,500.00 | Program materials & supplies following Plan of Service (carry over from LC in 2024) |
| 2-74-00-224 | CULTURE - Subscriptions | 800.00 | 220.29 | -25% | 600.00 | 600.00 | 600.00 | 600.00 | Magazine subscriptions |
| 2-74-00-231 | CULTURE - Audit Fees | 2,100.00 | -3,500.00 | 67% | 3,500.00 | 3,500.00 | 3,500.00 | 3,500.00 | 0.00 |
| 2-74-00-233 | CULTURE - Legal Fees | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget is anticipated |

| | | | | | | | | | |
|-------------|--|---------------------|---------------------|---------|---------------------|---------------------|---------------------|---------------------|---|
| 2-74-00-250 | CULTURE - Building Repairs & Maintenance | 100.00 | 0.00 | 0% | 100.00 | 100.00 | 100.00 | 100.00 | limited building repairs |
| 2-74-00-270 | CULTURE - Insurance | 1,680.00 | 1,274.43 | 0% | 1,680.00 | 1,700.00 | 1,800.00 | 1,900.00 | renewal in late fall not informed of any changes |
| 2-74-00-510 | CULTURE - Printing & Stationary | 3,000.00 | 1,447.20 | -33% | 2,000.00 | 2,200.00 | 2,300.00 | 2,400.00 | Office supplies and promotional material |
| 2-74-00-511 | CULTURE - Household & Miscellaneous Supplies | 400.00 | 349.31 | 0% | 400.00 | 500.00 | 500.00 | 500.00 | Cleaning and bathroom Supplies |
| 2-74-00-512 | CULTURE - Janitor Contract | 3,000.00 | 2,106.00 | 0% | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | Cleaning contract |
| 2-74-00-520 | CULTURE - Equipment Parts,Repairs & Maint. | 500.00 | 812.96 | 0% | 500.00 | 600.00 | 600.00 | 600.00 | computer and printer repairs |
| 2-74-00-521 | CULTURE - Furnishings | 0.00 | 170.08 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | replace furniture as needed |
| 2-74-00-523 | CULTURE - Books & Videos | 6,000.00 | 6,253.46 | 0% | 6,000.00 | 6,500.00 | 6,500.00 | 6,500.00 | Purchase of items for lending following Plan of Service & PLSB Best Practices |
| 2-74-00-540 | CULTURE - Power | 4,000.00 | 4,227.06 | 15% | 4,600.00 | 4,600.00 | 4,600.00 | 4,600.00 | Allocation distributed to this department - Allocation distributed to this department - have not been informed of any changes |
| 2-74-00-541 | CULTURE - Natural Gas | 3,600.00 | 4,237.32 | 64% | 5,900.00 | 5,900.00 | 5,900.00 | 5,900.00 | Council budget adjustment |
| 2-74-00-590 | CULTURE - Other General Expenses | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No budget is anticipated |
| 2-74-00-761 | CULTURE - Transfer to Reserves | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | Per capita calculation varies year over year paid by Town |
| 2-74-01-222 | CULTURE - Yellowhead Membership Fees | 11,000.00 | 11,559.30 | 0% | 11,000.00 | 11,000.00 | 11,000.00 | 11,000.00 | Audit fees to be paid by Administration |
| 2-74-01-231 | CULTURE - Audit Fees | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | No large repairs anticipated |
| 2-74-01-250 | CULTURE - Building Repairs & Maintenance | 1,000.00 | 337.50 | 0% | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Allocation distributed to this department |
| 2-74-01-270 | CULTURE - Insurance | 3,000.00 | 2,352.77 | 7% | 3,200.00 | 3,400.00 | 3,600.00 | 3,600.00 | Office Equipment |
| 2-74-01-520 | CULTURE - Equipment Repairs & Maintenance | 500.00 | 4,330.66 | 0% | 500.00 | 500.00 | 500.00 | 500.00 | Expense GL to offset Revenue collected on behalf of Alberta School Foundation |
| 2-97-00-745 | REQUISITION - Education - Residential | 617,919.00 | 459,564.23 | 2% | 630,277.38 | 642,882.93 | 655,740.59 | 668,855.40 | Expense GL to offset Revenue collected on behalf of Alberta School Foundation |
| 2-97-00-750 | REQUISITION - Education - Non-Residential | 187,037.00 | 145,125.55 | 2% | 190,777.74 | 194,593.29 | 198,485.16 | 202,454.86 | Expense GL to offset Revenue collected on behalf of the Leduc Regional Housing Authority |
| 2-97-00-755 | REQUISITION - Leduc Foundation | 7,866.00 | 7,866.00 | 3% | 8,100.00 | 8,600.00 | 9,100.00 | 9,400.00 | Reallocated |
| 2-97-00-757 | REQUISITION - Rural Policing Levy | 0.00 | 0.00 | #DIV/0! | 0.00 | 0.00 | 0.00 | 0.00 | |
| | | 7,383,262.04 | 5,050,027.00 | | 7,447,755.49 | 7,585,754.22 | 7,775,806.75 | 7,960,104.26 | |

-189.46

-22,787.13

32,605.32

32,856.91

32,310.00 (SURPLUS)/DEFICIT

0.87351%

Approved this 06th day of May, 2024

Mayor Carnahan: _____

DRAFT 1

**Don wants money in the budget for trees and organics
 **Krista agrees, money needs to be put in for waste reduction
 **do we want to price organics bins with GFL
 **Added \$10k to council special projects for special chronicles
 **removed janitorial contract
 **updated 2026+ debenture information
 ** need to know what we do with the 39/20 Alliance
 **added \$20k to contracted service for OH&S
 **updated assessment services for new contract
 **need discussion about fire agreement
 **increased WCB by \$7k for claim
 **increased RCMP by \$28k as model is changing but have not been informed as to how yet
 **addition of PW/P&R staff
 **have not received the library budget, Susan informed there will be an increase
 **estimates for the requisitions as not provided for 2025+ yet
 **added health and wellness account for staff and Council (\$250)

DRAFT 2

**removed donation to Victim Services as per email
 **increased RMA membership as per email from RMA
 **if e-scribe goes ahead in 2024, need to adjust for 2025 as installation was put in 2025 again
 **updated assessment services for new contract Q2 of 2025 (up by \$4500)
 ** updated to reflect Circular Material taking over recycling as of May 2025

- ** will need to adjust cost sharing with Leduc County
- ** will need to add funds for Utility service review
- **updated Library budget
- ** Utility bill being mailed decreasing - reduction of revenues over time
- ** revenues for fine down in enforcement services.
- ** business licenses slightly adjusted for increase revenues
- ** increase sale of bulk water
- ** FCSS level of service increase
- ** changed distribution to PW

DRAFT 3

- **updated council special projects
- ** reduction to PW as directed by Council
- ** PW conducting work with aerators to see if reduction of power is possible. Will know more for 2026 budget.
- ** Reallocation of CAO wages (reduced planning distribution)
- ** reserve transfer for admin new floors to remove old carpet in offices
- **reduced Ec Dev reserve transfer and grants to others based on reserve account balance
- **removed Getaway and adjusted for misc summer events
- **moved street hockey tournament into Calmar Days
- **increased transfer to reserve to bring budget closer to balanced (\$70k - \$125k)

DRAFT 4

- **keep RCMP cost funding model at 2024 level, province absorbing the 39% increase for 2025
- **increased 2026 onwards RCMP in anticipation of the 39% increase
- **remove 39/20 membership fee
- **updated eScribe to reflect 2024 implementation
- **reduced LC Cost Share by approximately \$30k to reflect the three year progressive reduction



Town of Calmar
Draft Capital Budget 2025 - 2035 Capital Plan
 October 31, 2024



| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 + |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------|----------------------|----------------------|----------------------|-------------------------|---------------|
| Upgrade to 49 Street (like what was done on 52 St) | \$ - | \$ - | \$ 2,500,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Upgrade 50 A Ave | \$ - | \$ - | | \$ - | \$ 140,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Upgrade to 48 Street | \$ - | \$ - | | \$ - | \$ 200,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Upgrade to 52 Street (52 Ave - WVD) & 52 Ave (52St - 49St) | \$ 1,160,000.00 | \$ 1,400,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 51 Street Upgrade (49 Ave - 44 Ave) | \$ - | \$ - | \$ 2,000,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Upgrade to 48 Ave (east of 50th) | \$ - | \$ - | \$ - | \$ - | \$ 180,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 48 Ave rehab (west of 50th) | \$ - | \$ - | \$ - | \$ - | \$ 320,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 45 Ave west (between 51st and 52nd ST) | \$ - | \$ - | \$ - | \$ - | \$ 400,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Sidewalk repairs/maintenance | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 250,000.00 | \$ 250,000.00 | \$ 250,000.00 | \$ - | \$ - | \$ - |
| Transportation Master Plan | \$ 30,000.00 | \$ 30,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Water Master Plan | \$ 20,000.00 | \$ 5,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Sanitary Master Plan | \$ 40,000.00 | \$ 10,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Storm Water Master Plan | \$ 40,000.00 | \$ 10,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Offsite Levy Bylaw Review | \$ 14,000.00 | \$ 12,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Downtown drainage and preliminary design | \$ - | \$ - | \$ 15,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Wash water accessory for zamboni | \$ 7,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Lagoon upgrade | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 500,000.00 | \$ 500,000.00 | \$ 10,000,000.00 | \$ - |
| Old Firehall rehab | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 100,000.00 | \$ - | \$ - | \$ - |
| Washroom Building – Woodland Park | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 15,000.00 | \$ - | \$ - | \$ - | \$ - |
| Washroom Building – Ball Diamond | \$ - | \$ 15,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Library rehab | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 100,000.00 | \$ - | \$ - | \$ - |
| Storm pond maintenance/rehab | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 50,000.00 | \$ - | \$ - |
| Parking lot at spray park | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 10,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Betterments & Adjustments | \$ 1,461,000.00 | \$ 1,482,000.00 | \$ 4,515,000.00 | \$ 1,200,000.00 | \$ 1,320,000.00 | \$ 260,000.00 | \$ 265,000.00 | \$ 950,000.00 | \$ 550,000.00 | \$ 10,000,000.00 | \$ - |
| Rec - New Spray Park | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 900,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Rec - Main Street Garbage Cans | \$ 20,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Rec - age 2- 5 playground Westview | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 65,000.00 | \$ - | \$ - | \$ - | \$ - |
| Rec - Block Party Setup | \$ - | \$ - | \$ - | \$ 10,700.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Rec - Portable Stage | \$ - | \$ - | \$ - | \$ 5,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Rec - Tables & Chairs (Arena & Program Cntr) | \$ - | \$ - | \$ - | \$ 5,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Rec - Security camera upgrade @ arena | \$ 20,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Rec - Solar lighting for walkway | \$ - | \$ - | \$ - | \$ 144,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Rec - Walking trails | \$ - | \$ - | \$ 150,000.00 | \$ - | \$ - | \$ 400,000.00 | \$ 750,000.00 | \$ - | \$ - | \$ - | \$ - |
| Rec- Wide area mower | \$ - | \$ 120,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 150,000.00 |
| Rec - Cameras for CORG | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 30,000.00 | \$ - | \$ - | \$ - |
| Rec - Zero turn turf mower | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 100,000.00 | \$ - |
| Rec - Zamboni | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 200,000.00 | \$ - | \$ - |
| PW - Front sweeper for loader | \$ 65,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| PW - 30 X 40 Sand and Salt shelter | \$ - | \$ - | \$ 75,350.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| PW - Mobile washer/steamer unit | \$ - | \$ - | \$ - | \$ - | \$ 65,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| PW - New aerators 8 X 7.5hp | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 100,000.00 | \$ - | \$ - | \$ - |



Town of Calmar
Draft Capital Budget 2025 - 2035 Capital Plan
 October 31, 2024



| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 + |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------|-------------------------|------------------------|
| PW - New electronic sign | \$ - | \$ - | \$ 131,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| PW - Sanding unit | \$ - | \$ - | \$ - | \$ - | \$ 30,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| PW- Loader | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 500,000.00 | \$ - |
| PW - Grader | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 850,000.00 |
| PW - Skidsteer | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 100,000.00 | \$ - | \$ - |
| PW - 1 ton truck for sanding | \$ - | \$ - | \$ - | \$ - | \$ 180,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| PW - dump truck | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 300,000.00 | \$ - | \$ - | \$ - | \$ - |
| ES - Backup Generator (shop) | \$ - | \$ - | \$ - | \$ 250,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| ES - CAMERA PHASE 4 – East and South industrial park - 6 cameras, 2 radios | \$ - | \$ 20,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| ES - CAMERA PHASE 5 – Middle 795 x New firehall. – 2 cameras/1 radio | \$ - | \$ 7,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| ES - CAMERA PHASE 6 – Middle Hwy 39 x 52st north – 2 cameras/1 radio | \$ - | \$ 7,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| ES - pick up for second officer | \$ - | \$ 95,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| FCSS - Community Service Master Plan | \$ - | \$ - | \$ - | \$ - | \$ 27,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total New Asset Aquisition | \$ 105,000.00 | \$ 249,000.00 | \$ 356,350.00 | \$ 414,700.00 | \$ 302,000.00 | \$ 1,300,000.00 | \$ 1,115,000.00 | \$ 130,000.00 | \$ 300,000.00 | \$ 600,000.00 | \$ 1,000,000.00 |
| Total Capital Aquisition, Betterments & Adjustments | \$ 1,566,000.00 | \$ 1,731,000.00 | \$ 4,871,350.00 | \$ 1,614,700.00 | \$ 1,622,000.00 | \$ 1,560,000.00 | \$ 1,380,000.00 | \$ 1,080,000.00 | \$ 850,000.00 | \$ 10,600,000.00 | \$ 1,000,000.00 |
| Net Capital | \$ 881,773.00 | \$ 1,112,380.00 | \$ 4,252,730.00 | \$ 996,080.00 | \$ 1,003,380.00 | \$ 941,380.00 | \$ 761,380.00 | \$ 461,380.00 | \$ 231,380.00 | \$ 9,981,380.00 | \$ 381,380.00 |