

**TOWN OF CALMAR REGULAR COUNCIL MEETING TO BE HELD
IN PERSON AND VIRTUALLY ON MAY 21, 2024,
COMMENCING AT 6:30 PM**

GoToMeeting

Public Access Code: 211-016-493

AGENDA

- | <u>ITEM</u> | <u>SOURCE</u> |
|--------------------|--|
| 1. | Call to Order |
| 2. | Adoption of Agenda |
| 3. | Public Hearings – None |
| 4. | Delegations – None |
| 5. | Adoption of Minutes
a) Regular Council Meeting – May 21, 2024
b) Committee of the Whole – May 22, 2024 |
| 6. | Unfinished Business
a) Parade Schedule |
| 7. | Bylaws or Policies
a) Policy #2024-115 – Land Development – Discussion Only |
| 8. | New Business
a) Grant to Organizations – Calmar Seniors
b) Enforcement Services – Discussion Only
c) Library Board Appointment
d) Action Plan, Leduc RCMP Detachment
e) Market on Main Attendance Schedule |
| 9. | Financial
a) Summary Trial Balance as of May 30, 2024 |
| 10. | Department Reports – None |
| 11. | Council and Committee Reports - None |
| 12. | Correspondence – None |
| 13. | Clarification of Agenda Business – (Open mic) |
| 14. | Closed Session |
| 15. | Adjournment |

**REGULAR MEETING OF COUNCIL
OF THE TOWN OF CALMAR WAS HELD IN PERSON
AND VIRTUALLY ON TUESDAY MAY 21, 2024**

Access Code: 211-016-493

1. **CALL TO ORDER:** Mayor Carnahan called the Regular Council Meeting of May 21st, 2024, to order at the hour of 6:31 pm.

PRESENT: Mayor Carnahan, Councillors Faulkner, Gardner, McKeag Reber & Benson, CAO Losier & DCS Bryans

2. **ADOPTION OF AGENDA:**

Moved by Councillor Faulkner that the agenda is hereby adopted as presented.

**CARRIED
R-24-05-0123**

3. **PUBLIC HEARINGS: None**

4. **DELEGATIONS:**

- a) KidSport Leduc and County – Dawn MacDougall, Chair – Board of Directors

The Mayor thanked KidSport for their presentation at the time being 7:16pm.

5. **ADOPTION OF MINUTES:**

- a) **Regular Council Meeting** – May 06, 2024

Moved by Councillor Benson that the minutes of the Regular Council Meeting of May 06th, 2024, are hereby approved as presented.

**CARRIED
R-24-05-0124**

6. **UNFINISHED BUSINESS: None**

7. **BYLAWS or POLICIES: None**

8. **NEW BUSINESS: None**

9. **FINANCIAL: None**

10. **DEPARTMENT REPORTS: None**

11. **COUNCIL REPORTS:**

- a) Mayor Carnahan
b) Councillor Faulkner
c) Councillor Gardner
d) Councillor McKeag Reber – not submitted
e) Councillor Benson

Moved by Councillor McKeag Reber that Council accept these reports as information.

**CARRIED
R-24-05-0125**

12. **CORRESPONDENCE:**

- a) 2023 Year in Review, Leduc RCMP Detachment

Moved by Councillor McKeag Reber that Council accept this report as information.

**CARRIED
R-24-05-0126**

13. **CLARIFICATION OF AGENDA BUSINESS – (Open mic)**

**REGULAR MEETING OF COUNCIL
OF THE TOWN OF CALMAR WAS HELD IN PERSON
AND VIRTUALLY ON TUESDAY MAY 21, 2024**

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14. CLOSED SESSION:

Moved by Councillor Benson that the Regular Council Meeting temporarily adjourn, and Council sit in Closed Session at this time being 7:30 pm.

**CARRIED
R-24-05-0127**

CAO Losier and DCS Bryans remained in the meeting for the Closed Session.

- a) **Development** - (Pursuant to Section 25(1)(b) of the Freedom of Information and Protection of Privacy Act)

Councillor Benson left Council Chambers at 7:46pm as he has a pecuniary interest as he owns a home built by the developer.

Councillor Benson returned to Council Chambers at 8:31 pm.

- b) **Personnel** - (Pursuant to Section 24(1)(b)(i) of the Freedom of Information and Protection of Privacy Act)

CAO Losier and DCS Bryans left the Council meeting at 8:34 pm,

Moved by Councillor Faulkner that the Regular Council Meeting reconvene from Closed Session at this time being 9:32 pm.

**CARRIED
R-24-05-0128**

Moved by Councillor McKeag Reber that the Mayor is to proceed with items discussed in closed session.

**CARRIED
R-24-05-0129**

15. ADJOURNMENT:

The Regular Council Meeting adjourned at 9:33 pm.

These minutes signed this 03rd day of June 2024.

Mayor Carnahan

CAO Losier

**COMMITTEE OF THE WHOLE COUNCIL MEETING
OF THE TOWN OF CALMAR WAS HELD IN PERSON
WEDNESDAY, MAY 22, 2024**

1. **CALL TO ORDER:** Mayor Carnahan called the Committee of the Whole Council Meeting of May 22, 2024, to order at the hour of 1:34 pm.

PRESENT: Mayor Carnahan, Councillors Faulkner, Gardner, & McKeag Reber, CAO Losier, DCS Bryans and Acting DIG Nielson.

2. **ADOPTION OF AGENDA:**

Moved by Councillor Gardner that the agenda is hereby adopted as presented.

**CARRIED
CR-24-05-0130**

3. **DELEGATIONS:**

- a) James Coulen – eScribe Presentation

The Mayor thanked Mr. Coulen for his presentation at the time being 1:54 pm.

4. **UNFINISHED BUSINESS: None**

5. **BYLAWS or POLICIES:**

- a) Land Development Workshop

Councillor Gardner left the meeting at 3:29pm.

Recess @ 3:30pm

Reconvene @ 3:38 pm

6. **NEW BUSINESS:**

- a) Administrative Structure and Level of Service – discussion

7. **FINANCIAL:**

- a) 2025 Budget Discussion

8. **DEPARTMENT REPORTS:**

- a) CAO
- b) Planning & Development
- c) Corporate Services
- d) Enforcement Services -not submitted
- e) Emergency Management – not submitted
- f) Public Works
- g) Economic Development
- h) Parks & Recreation
- i) Family & Community Support Services
- j) Growth Report

Moved by Councillor McKeag Reber that Council accepts these reports as information.

**CARRIED
CR-24-05-0131**

9. **COUNCIL AND COMMITTEE REPORTS: None**

10. **CORRESPONDENCE: None**

11. **CLARIFICATION OF AGENDA BUSINESS – (Open mic)**

12. **CLOSED SESSION: None**

**COMMITTEE OF THE WHOLE COUNCIL MEETING
OF THE TOWN OF CALMAR WAS HELD IN PERSON
WEDNESDAY, MAY 22, 2024**

13. ADJOURNMENT:

The Committee of the Whole Meeting adjourned at 4:42 pm.

These minutes signed this 03rd of June 2024.

Mayor Carnahan

CAO Losier

Un-Approved Minutes

Heather Bryans

From: Morgan Black
Sent: May 2, 2024 2:57 PM
To: Council
Cc: Sylvain Losier; Heather Bryans
Subject: Parade List 2024

Good afternoon,

I have listed below all the neighboring municipalities and their parade dates. If you can let me know what of the following parades, we would like to participate in that would be grand!

The earliest deadline for the submission dates is May 15, I will need to have a decision by May 7 to submit all the paperwork.

Leduc – Black Gold Rodeo, Saturday, June 1, 2024
Devon - Devon Days, Saturday, June 8, 2024
Thorsby – May Long Celebration, Saturday, May 18, 2024
Beaumont - Beaumont Days, Saturday, May 25, 2024
St. Albert – Rainmaker Festival, Saturday, May 25, 2024
Spruce Grove – AGRA Fair, Saturday, August 24, 2024
Fort Saskatchewan – PME Monday, July 1, 2024
Ardrossan – 75 Annual Parade & Picnic Saturday, June 17, 2024
Warburg – Warburg Heritage Days, Saturday, June 22, 2024

I am also waiting to hear back from the following on their event schedule, deadlines, and fees.

Millet –
Wetaskiwin -
Breton –

So far, all the parades have stated no fees are required to participate.

Thank you all, I look forward to hearing about what is decided for the parades! 😊


TOWN OF
CALMAR
Morgan Black
Administrative Assistant

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www.calmar.ca
4901 – 50 Avenue
PO Box 750
Calmar, AB T0C 0V0



Town of Calmar

Request for Discussion (RFD)

Meeting:	Regular Council Meeting
Meeting Date:	June 3, 2024
Originated By:	CAO Losier
Title:	Land Development Policy
Approved By:	CAO Losier
Agenda Item Number:	7 A

BACKGROUND/PROPOSAL:

At its last Committee of the Whole, Council discussed developing a Land Development Policy to standardize development processes and make the town more competitive. This report contains a draft policy for discussion.

DISCUSSION/OPTIONS/BENEFITS/DISADVANTAGES:

The proposed draft contains options for levy payments, a tiered system for developer classification, and a framework for securities. For levies, it presents 3 options which include:

- Payment 100% upfront
- Payments divided 30%/40%/30%
- Payments divided 50%/50%.

Should any developer want to pay in an accelerated framework, that would also be possible.

The tier system is structured to encourage good developers to initiate development in town and discourage developers that have a history of issues and/or defaulting. The tier system would be used to define the amount and the type of security that would be acceptable to the Town.

It is important to note that the security component of the policy is built around a philosophy where the Town would not complete a development should a developer default but would simply secure the area until another developer picks it up.

COSTS/SOURCE OF FUNDING (if applicable)

The policy will not cost the Town anything but will impact the revenues (timing) associated with land development.

RECOMMENDED ACTIONS:

Council accepts this report as information and provides direction to Administration for any potential changes.



POLICY

POLICY No. 2024-115
TITLE: Land Development Policy

APPROVAL DATE: JUNE 19, 2024

DEPARTMENT: Council

REVISION DATE:

MAYOR: _____

CAO: _____

Purpose:

The purpose of this Policy is to establish a framework and provide direction for developers and landowners undertaking development projects in the Town of Calmar.

Policy Statement:

Calmar is committed to supporting sustainable and responsible growth, while preserving its heritage and character. The policy is intended to help developers and landowners understand the town's expectations and requirements for development projects, while facilitating an efficient approval process.

Definitions:

- **Acceptable Security:** means the form and quantity of funds a Developer will have to provide to the Town in guarantees for meeting all obligations related to the project for which security is being required.
- **CAO:** means the Chief Administrative Officer (CAO) as appointed by Council, or the Chief Administrative Officer's designated individual.
- **CCC (Construction Completion Certificate):** means a Certificate issued by the Town certifying the completion of Municipal Improvements, or portion thereof once the Municipal Improvements have been constructed and installed by the Developer to the satisfaction of the Town and in accordance with a Development Agreement.
- **Council:** means the individuals elected to sit as Town Council under the Local Authorities Election Act and the Municipal Government Act of Alberta.
- **Developer:** means a person/entity desiring to enter into an agreement with the Town for the purpose of initiating and/or pursuing a development stage or a person/entity desiring to obtain a Development Permit for the purpose of constructing a new principle building or a development deemed significant by the Development Authority.

- **Development Agreement:** means a written agreement between a Developer and the Town. The Agreement defines the processes and responsibilities related to the construction and/or installation of Municipal Improvements.
- **Development Authority:** means Calmar Development Authority as per Calmar’s Development Authority Bylaw.
- **Development Permit:** means a Development Permit issued by the Development Authority in accordance with the Municipal Government Act and Calmar Land Use Bylaw.
- **Development Stage:** means one or more lot(s) where Municipal Improvements will be required to support the development, use, and/or sale of the targeted land.
- **FAC (Final Acceptance Certificate):** means a Certificate issued by the City certifying acceptance by the City for the Municipal Improvements, or portion thereof, upon the completion of any repairs for defects or deficiencies and the expiration of the maintenance period.
- **Letter of Reference:** means a letter duly signed on the letterhead of another municipality by the appropriate authority attesting to the performance of a Developer in that community. The acceptance of a Letter of Reference shall be at the sole discretion of the Town.
- **Levy:** means the off-site levies imposed in accordance with the Town’s Off-site Levy Bylaw and the Municipal Government Act.
- **Municipal Improvements:** means and includes within and adjacent to the development area those services and facilities identified in a Development Agreement.
- **Town:** means the Town of Calmar.

Policy:

Responsibilities:

- Council will:
 - Approve by resolution this policy and its amendment from time to time.
 - Review for approval Development Agreements or direct the CAO to conduct said review for approval.
 - Negotiate or direct the CAO to negotiate on its behalf Development Agreements.
 - Approve the usage of bonds for specific projects at its sole discretion or delegate this authority to the CAO.
 - Ensure sufficient funding in the operational budget to review servicing plans, planning documents, the Land Use Bylaw, the Municipal Engineering Standards, and the Development Agreement template.
- CAO will:
 - Interact with Developer as the Development Authority for the logistic and preparation associated with application processes related to Development Stages and/or Development Permits.
 - Coordinate and manage the necessary resources, internal and external, to evaluate Development Permit, Development Stage, and/or the Municipal Improvements being proposed.
 - Provide to Council the necessary information to facilitate decision-making.

- Appoint employees to the Development Officer position for processes related to Development Permits.
- Ensure that the policy is implemented by the Administration, levies collected and tracked, and CCC/FAC issued as required.
- Ensure Developers are aware and educated on the policy and its content.
- Support Developers during the process to ensure successful outcomes for all parties, making Calmar more attractive to future investment/growth.
- Review Letter of References.
- Bring elements related to this policy and/or land development in general to the Council's attention as required.

Developer (Development Stage):

- Developer will:
 - Provide the necessary information, studies, and/or documentation to complete the Development Agreement.
 - Wait for the Development Agreement to be executed before undertaking any Municipal Improvements construction.
 - Proceed with the land development as the Development Agreement.
 - Be responsible for meeting all municipal, provincial, and federal requirements, acquiring all approval, permits, certifications, and/or exemptions as required by all levels of government.
 - Provide a Letter of Reference if desiring to be classified as Category A if there is no history of the Developer successfully completing a land development project in Calmar without having to draw on securities and/or defaulting under the Development Agreement.
- Developer (Development Stage) may:
 - At its sole cost, risk, and responsibility, initiate land stripping and grading as the Development Agreement is being prepared. The Town will not accept any liability, cost, or responsibility should a Developer decide to proceed prior to the Development Agreement being executed.
 - Reevaluate the Municipal Improvements or other elements of the Development Agreement should new information be discovered during the execution process, or due to the context significantly changing. No changes to the Development Agreement can be executed without the consent of all parties. The Town will be under no obligations to change the Development Agreement once executed.

Developer (Development Permit):

- Developer will:
 - Provide the necessary information, studies, and/or documentation to complete the Development Permit Application.
 - Wait for the Development Permit to be issued before undertaking any development.
 - Proceed with the land development as the Development Agreement.
 - Be responsible for meeting all municipal, provincial, and federal requirements, acquiring all approval, permits, certifications, and/or exemptions as required by all levels of government.

Off-site levies:

- As per the Municipal Government Act (MGA), off-site levies will be collected prior to endorsement or at development permit.
- To facilitate payment and support the developers, the Town will offer the following options for stage development:
 - Option 1: Payment of 100% of the off-site levies at the time of the Development Agreement being executed prior to endorsement.
 - Option 2: Payment of 30% of off-site levies at the time of the Development Agreement being executed prior to endorsement, 40% at the time of CCC or within the following 60 days, and the remaining 30% within 1 year of the second payment. The second and third payment will be calculated using the off-site levy fees at time of payment.
 - Option 3: Payment of 50% of off-site levies at the time of the Development Agreement being executed prior to endorsement, and the remaining 50% within 1 year of the first payment. The second payment will be calculated using the off-site levy fees at time of payment.
 - Any developer selecting option 2 or 3 will be able to pay within an accelerated timeline.
- For development consisting of a development permit, off-site levies will be due at the time of the development permit being issued.

Tier system:

- At its sole discretion, the Town will use a tier system for developers. The tier system will establish the securities associated with development.
- The tiers will be as follow:
 - **Category A:** means a Developer who has entered into agreements with the Town where all CCC's were issued without default, has not been involved in breaching any terms of the agreement or the Town having to draw on securities. A Developer with a track record in Alberta but with no development experience in Calmar may be classified in this category if 1 or more Letter of Reference are provided and deemed acceptable by the Town.
 - **Category B:** means a Developer that has no previous Development Agreements with the Town or no references from another municipality in Alberta with respect to their development experience in that community.
 - **Category C:** means a Developer who has been involved in significant default on previous Development Agreements such as the Town having to draw upon the securities or frequently breaching the terms of the Development Agreement.

Security:

- The Town will accept cash, cheques, bank drafts, and letter of credit has acceptable form of securities.
- The Town, at its sole discretion, may accept bond from a Category A Developer. Bonds will only be considered acceptable if issued by a surety company that has a recognized "A" or "Excellent" equivalent rating by a well-respected rating company.
- Security shall be automatically renewable in a form satisfactory to the Town for the entire duration of the project, payable upon demand and drawn from a financial institution acceptable to the Town.
- Security shall cover the cost associated with the construction and landscaping of municipal improvements, but will not include the cost associated with power, gas, and telecommunication.
- Security will be based on a percentage of the construction cost of the Municipal Improvements contained in the Development Agreement as follow:
 - Category A: 20%
 - Category B: 50%
 - Category C: 120%

- Once a CCC has been issued and deficiencies, if any, addressed, a Developer may request in writing a reduction of the security to 50% of the original amount or \$20,000, whichever is larger.

Review and/or amendment:

- This policy shall be reviewed as needed, and within a period no longer than 4 years from the time of adoption.



Town of Calmar

Request for Decision (RFD)

Meeting:	Regular Council
Meeting Date:	June 03, 2024
Originated By:	CAO Losier
Title:	Grant to Organizations
Approved By:	CAO Losier
Agenda Item Number:	8 A

BACKGROUND/PROPOSAL:

On May 29, Administration received a revised application from the Calmar and District Senior Citizens Club for the Community Grant Program. The applicant is asking this grant for operating expenditures in the amount of \$1,000.

DISCUSSION/OPTIONS/BENEFITS/DISADVANTAGES:

The applicant has identified that their operations fall under the community spirit, well-being, culture, and recreation categories of the policy. The grant would potentially enable them to enhance their current activities (jamming session, holiday meals) and increase their programing. Their application was submitted within the prescribed timeline.

The financial information contained in the grant highlights the financial stress that the organization is facing. The insurance and utilities required to operate combined with the meals and jamming sessions create a cost of \$6,700 while their expected revenues are \$1,800.

As a side note, Administration would like to highlight to Council that that the current policy stipulates that the deadline for submission is end of May. Considering the low rate of participation, Administration would recommend extending the period for 2024 to the end of the summer (August 31) and doing more advertisement about this program.

COSTS/SOURCE OF FUNDING (if applicable)

The current budget allocated to this program for 2024 contains \$10,000. This is the first and only application received to date.

RECOMMENDED ACTION:

Council approves the grant application as requested and direct Administration to prepare the agreement for signing.



Council directs the Mayor and/or CAO to sign the agreement.

Council agrees to extend the application period for this program to August 31, 2024.



Grants to Organizations Application Form

Organization Details

Name:	CALMAR and DISTRICT SENIOR CITIZENS CLUB
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Mailing address:	PO Box 505 Calmar, AB TOC 000
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Contact person:	Terry Balaban
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Phone and email:	581-988-3636 tbalaban@shaw.ca
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Registration number:	
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Number of members:	35
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Please provide proof of insurance with your application.

In which of the following areas is the organization involved (check all that apply)?

Arts		Environment	
Community spirit	✓	Heritage	
Community well-being and/or fitness	✓	Recreation	✓
Culture	✓		

Initiative Details

Initiative name:	Senior Citizens Activities
Initiative location, Date, and time:	Every 4 the Tuesday of month Except July Aug. Dec., Seniors Holiday Dinnes
Initiative description:	Provides a facility for seniors to meet, socialize, keep physically active in the community Music Jammer Session Meals \$125 per session x 9 = Holiday meals
Grant amount requested:	\$1000.00
Are volunteers or organizations involved? (if yes, please described)	Yes, look after hall and activities, prepare food, do landscaping and general repairs of facility
How will this initiative impact the community?	Keeps seniors socially, physically and emotionally active.

Financial Details

Please identify the anticipated expenses and revenues associated with the initiative (including the grant request amount)

Anticipated expenses	Amount (\$)	Anticipated revenues	Amount (\$)
Insurance Expense to keep hall available	2700.00	Music Teacher Fee	1800.00
Utilities	2500.00		
Meals (Teacher Session)	1500.00		
Total	6700.00	Total	1800.00

If you receive less than your request, would you still be able to conduct the initiative (Please circle one): **yes**
 or no *will be challenging (limited option to increase events & programs)*

Other Details:

1. You can submit any additional information with this application, that you believe pertinent to Council's understanding of the initiative and/or your organization.
2. Submissions will be accepted between August 1st and October 31st for initiative in the upcoming year.
3. Decisions will be made by the Council prior to December 31st and in conjunction with the Town's budget adoption.

Complete application must be submitted to:
 Attention: Grant Coordinator
 PO Box 750, 4901 – 50 Ave, Calmar AB T0C 0V0
 Or
 By email at: grants@calmar.ca

Calmar & District Seniors ClubEffective Date: 1st April 2024

Quotation for Building, Contents and Liability – valid for 30 days

Annual Premium Estimate: \$2706.00

This above estimated premium is based on the following:

Building Valuation – this value is approximate rebuild cost. \$478,600

Contents of the structure - \$42,000

Liability - \$2,000,000

Endorsements

(includes; Blanket Accident, Money Securities inside & outside premises

Professional fees)

We would re-quote closer to the August renewal date

HARPE INSURANCE AND FINANCIAL SERVICES INC.

39, 5201 50 ST

LEDUC AB T9E 6T4

PHONE (780) 986-4450

FAX (780) 986-6714

cooperators.ca

Town of Calmar Library Board
Box 328
4705 50 Ave
Calmar AB TOC 0V0

May 29, 2024

Mayor Carnahan and Council
Box 705
4901 50 Ave
Calmar AB TOC 0V0

Dear Mayor Carnahan and Members of the Town of Calmar Council,

On behalf of the Calmar Library Board, I am pleased to recommend Naomi Parmley for appointment to our board. Naomi is a dedicated member of the area and a passionate advocate for the importance of libraries, making her an excellent choice for a 3-year term, commencing June 3, 2024 to June 3, 2027.

Naomi, along with her two children, is a frequent user of the Calmar Library. She has a deep appreciation for the resources and services our library provides, from the extensive collection of books to the various programs. Her regular visits and active participation have given her a clear understanding of the library's role and its significance in our town.

Naomi firmly believes that libraries are essential to the well-being and growth of our community. She advocates for the idea that everyone should have access to the wealth of knowledge and services that libraries offer. Her commitment to this belief is evident in her desire to contribute to the library's continued operation and success.

Her dedication to ensuring that the Calmar Library remains a vital and accessible resource for all residents makes her an excellent candidate for our board. Naomi's enthusiasm and perspective will undoubtedly bring valuable insights and energy to our team.

We are confident that Naomi Parmley's appointment to the Calmar Library Board will greatly benefit our community, and we strongly recommend her for this position.

Thank you for considering our recommendation.

Sincerely,



Tracey Blush
Chair
Town of Calmar Library Board



Collator Code : K1886

Fiscal Year: 2024 - 2025

Leduc City Det

Organization Information

Collator Code : K1886
Fiscal Year: 2024 - 2025
HRMIS: 000085393
Commander Name: Jeff McBeth
Organizational Level 1: RCMP Active Cost Centre Hierarchy
Organizational Level 2: C
Organizational Level 3: CENTRAL ALBERTA DISTRICT
Organizational Level 4: LEDUC
Organizational Level 5: LEDUC MUNICIPAL
Organizational Level 6: Leduc City Det

Detachment Performance Plan: Plan used by contract detachments - community consultation required.

Community Consultation

Geographical Location

Population: 10,000 - 100,000
 Isolated Post: N/A
 Limited Duration Post: N/A

Community Information

Are volunteers working with the RCMP in your district / detachment area (other than through the Community Consultative Group (CCG))? Yes

In what area(s) are volunteers working (select all applicable)?	Indicate number
Crime Prevention	70
Education and Training	0
Restorative / Alternative / Traditional Justice	12
Victim Assistance / Support	20
Auxiliary Constable(s)	7
Other, specify:	0

Indigenous Communities

Where applicable, complete the following for your Indigenous communities.	Indicate number
Are there any band constables (non regular members) working in your district / detachment area?	0
Are there any community constables (non regular members) working in your district / detachment area?	0
Are there any regular members occupying Indigenous Community Constable Program (ACCP) positions in your district / detachment area?	0

Non-Indigenous Communities

Community Name

Infrastructure Required?

1) City of Leduc	Yes
2) Leduc County	Yes
3) Town Of Calmar	Yes

Indigenous Communities

Indigenous Community Name(if distinct community)	Detachment Zone Code	Band No.	Community Consultative Group	Community Tripartite Agreement	Is a Communications Protocol in place?	Infrastructure Required?
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Community Infrastructure: City of Leduc

Social Services

Child / Family services	Correctional / Parole Services	Crisis Center
Gymnasium	Hockey Rink	Housing (adequate)
Library (community)	Recreation center (seasonal)	Recreation center (year-round)
Recreational Services	Water (potable)	Welfare
Women's shelter		

Health Services

Addiction Services - Alcohol	Addiction Services - Drug	Addiction Services - Gambling
Addiction Services - Other substance use	Doctor(s) within the community	Hospital
Mental Health Services	Nurses station	Suicide Prevention

Community / Cultural Assets

Band Office	Cultural Services / Activities	Traditional Spirituality / Elders
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Communications Within the Community

Community newsletter	Local Newspaper	Local radio services
Local television services		

Other

Your detachment / district service area includes citizens of the Official Languages Minority Community (OLMC).

Community Delivered Programs

Breakfast / Head Start programs	Restorative / Alternative / Traditional Justice	Youth Programs
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Crime Prevention Services

Birthday Party Program	Block Parent	Cadets
Citizens on Patrol	Crossing Guard	D.A.R.E.
DND Junior Rangers	Dreamcatchers	Edge Program
Good Neighborhood Agreements	Hug-A-Tree	Indigenous Shield
Kids and Drugs	Kidsfest	Lock Out Auto Crime
Mature Drivers	New Perspectives	No Colours Program
Operation Red Nose	Parent Alert	PARTY
Red Serge on the Seas	Restorative Justice/Community Justice Forums	Running and Reading
Safe Grad	Seniors Contact/Keeping in Touch	Stetsons and Spurs

Stolen Auto Recovery
Watch Programs

Students Against Drunk Driving
WITS

Top Cop Literacy
Youth Academy/Mini-Depot

Best Practice(Please provide information on success) ?

No

Details

Educational services

10 Elementary School(s)
1 Middle School(s)
2 High School(s)
0 Post-secondary School(s)
0 K-12 School(s)

Community Infrastructure: Leduc County

Social Services

Child / Family services	Correctional / Parole Services	Crisis Center
Gymnasium	Hockey Rink	Housing (adequate)
Library (community)	Recreation center (seasonal)	Recreation center (year-round)
Recreational Services	Water (potable)	Welfare
Women's shelter		

Health Services

Addiction Services - Alcohol	Addiction Services - Drug	Addiction Services - Gambling
Addiction Services - Other substance use	Doctor(s) within the community	Hospital
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Band Office	Cultural Services / Activities	Traditional Spirituality / Elders
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Community Delivered Programs

Breakfast / Head Start programs	Restorative / Alternative / Traditional Justice	Youth Programs
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Crime Prevention Services

Birthday Party Program	Block Parent	Cadets
Citizens on Patrol	Crossing Guard	D.A.R.E.

DND Junior Rangers	Dreamcatchers	Edge Program
Good Neighborhood Agreements	Hug-A-Tree	Indigenous Shield
Kids and Drugs	Kidsfest	Lock Out Auto Crime
Mature Drivers	New Perspectives	No Colours Program
Operation Red Nose	Parent Alert	PARTY
Red Serge on the Seas	Restorative Justice/Community Justice Forums	Running and Reading
Safe Grad	Seniors Contact/Keeping in Touch	Stetsons and Spurs
Stolen Auto Recovery	Students Against Drunk Driving	Top Cop Literacy
Watch Programs	WITS	Youth Academy/Mini-Depot

Best Practice(Please provide information on success) ? No

Details

Educational services

- 1 Elementary School(s)
- 0 Middle School(s)
- 1 High School(s)
- 0 Post-secondary School(s)
- 0 K-12 School(s)

Community Infrastructure: Town Of Calmar

Social Services

Child / Family services	Correctional / Parole Services	Crisis Center
Gymnasium	Hockey Rink	Housing (adequate)
Library (community)	Recreation center (seasonal)	Recreation center (year-round)
Recreational Services	Water (potable)	Welfare
Women's shelter		

Health Services

Addiction Services - Alcohol	Addiction Services - Drug	Addiction Services - Gambling
Addiction Services - Other substance use	Doctor(s) within the community	Hospital
Mental Health Services	Nurses station	Suicide Prevention

Community / Cultural Assets

Band Office	Cultural Services / Activities	Traditional Spirituality / Elders
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Communications Within the Community

Community newsletter	Local Newspaper	Local radio services
Local television services		

Other

Your detachment / district service area includes citizens of the Official Languages Minority Community (OLMC).

Community Delivered Programs

Breakfast / Head Start programs	Restorative / Alternative / Traditional Justice	Youth Programs
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Crime Prevention Services

Birthday Party Program	Block Parent	Cadets
Citizens on Patrol	Crossing Guard	D.A.R.E.
DND Junior Rangers	Dreamcatchers	Edge Program
Good Neighborhood Agreements	Hug-A-Tree	Indigenous Shield
Kids and Drugs	Kidsfest	Lock Out Auto Crime
Mature Drivers	New Perspectives	No Colours Program
Operation Red Nose	Parent Alert	PARTY
Red Serge on the Seas	Restorative Justice/Community Justice Forums	Running and Reading
Safe Grad	Seniors Contact/Keeping in Touch	Stetsons and Spurs
Stolen Auto Recovery	Students Against Drunk Driving	Top Cop Literacy
Watch Programs	WITS	Youth Academy/Mini-Depot

Best Practice(Please provide information on success) ?

No

Details

Educational services

1 Elementary School(s)
0 Middle School(s)
1 High School(s)
0 Post-secondary School(s)
0 K-12 School(s)

Consultation

1) Formal Consultation Type

Governing body / Band council meeting

Planned Frequency

Quarterly

Audience

Consultant by

HRMIS
000085393

Name
Jeff McBeth

Consultant Date
2023-03-31

Consultant Comments

2) Formal Consultation Type

Community Consultation - non structured opportunity

Planned Frequency

Semi-annually

Audience

Consultant by

HRMIS

000085393

Name

Jeff McBeth

Consultant Date

2023-03-31

Consultant Comments

Issue(s)

Community Issue(s)

1) **Issue(s)**

Crime Reduction

Sub-issue(s)

Property Crime

Identified By

Community

Community Name(s)

2) **Issue(s)**

Illegal Drugs

Sub-issue(s)

Identified By

Mayor / Mayor's Council

Community Name(s)

3) **Issue(s)**

Family Violence

Sub-issue(s)

N/A

Identified By

Detachment

Community Name(s)

4) **Issue(s)**

Crimes against persons

Sub-issue(s)

i.e. assaults and threats

Identified By

Community

Community Name(s)

5) **Issue(s)**

Traffic enforcement

Sub-issue(s)

i.e. aggressive driving and speeding

Identified By

Community Name(s)

6) **Issue(s)** **Sub-issue(s)**
 Impaired Driving

Identified By
 Municipal/Rural (local) Government
Community Name(s)

Detachment Issues		
Issue(s) to be considered	Identified By	Priority Issue?
1) Crime Reduction - Property Crime	• Community	Yes
2) Illegal Drugs	• Mayor / Mayor's Council	Yes
3) Family Violence - N/A	• Detachment	No
4) Crimes against persons - i.e. assaults and threats	• Community	No
5) Traffic enforcement - i.e. aggressive driving and speeding	• Mayor / Mayor's Council	Yes
6) Impaired Driving	• Municipal/Rural (local) Government	No

Performance Plan Priority Issue(s)			
Priority Objectives	Identified By	Owner HRMIS	Owner Name
1) Crime Reduction - Property Crime	• Community	000149505	Bill Weatherdon
2) Illegal Drugs	• Mayor / Mayor's Council	000153232	Scott Hansen
3) Traffic enforcement - i.e. aggressive driving and speeding	• Mayor / Mayor's Council	000181495	Sarah Spaans

Objective - Unit

Identified By

- Community

Issue:

Crime Reduction

Objective	Owner HRMIS	Owner Name
Crime Reduction	000149505	Bill Weatherdon

RCMP Strategic Priorities

This Objective is associated to / supports these RCMP Strategic Priorities:

1. Serious and Organized Crime

This Objective is associated to / supports these other priorities:

1. Community
2. Crime Reduction Strategy

Customized (*Restricted*)

Measure(s) and Target(s)

Measure	Target		
	From	To	Date
1) Crime Reduction Focused projects	10	15	2025-03-31

Data Source Methodology
Using shift DOR the PROS data, reporting from the SRO, CPVS, LPACT, CRU, on each

Initiative(s)

1) Title: Conduct at least 10 Crime Reduction Focused Projects

Owner HRMIS:

000149505

Owner Name:

Bill Weatherdon

Initiative Type:

Crime Reduction Strategy

Risk No.:

Initiative Action Steps

Diary Date

Quarterly Progress Report

2) Title: Conduct at least 6 prolific offender focused Initiatives (Prolific Offender Checks & Warrant Round Up)

Owner HRMIS:

000149505

Owner Name:

Bill Weatherdon

Initiative Type:

Enforcement

Risk No.:

Initiative Action Steps

Diary Date

Quarterly Progress Report

3) Title: Conduct at least 6 auto theft / Auto Crime Focused Initiatives. (Bait Vehicle Deployment etc.)

Owner HRMIS:

000149505

Owner Name:

Bill Weatherdon

Initiative Type:

Crime Reduction Strategy

Risk No.:

Initiative Action Steps

Diary Date

Quarterly Progress Report

4) Title: Intelligence Led Policing - Develop at least 6 new human sources within the detachment (Sources)

Owner HRMIS:

000149505

Owner Name:

Bill Weatherdon

Initiative Type:

Enforcement

Risk No.:

Initiative Action Steps

Diary Date

Quarterly Progress Report

Objective - Unit

Identified By

- Mayor / Mayor's Council

Issue:

Illegal Drugs

Objective

Crime Reduction

Owner HRMIS

000153232

Owner Name

Scott Hansen

RCMP Strategic Priorities

This Objective is associated to / supports these RCMP Strategic Priorities:

1. Youth
2. Serious and Organized Crime

This Objective is associated to / supports these other priorities:

1. Community
2. Division
3. Crime Reduction Strategy
4. Crime Prevention

Customized (*Restricted*)

Measure(s) and Target(s)

Measure

Target

From

To

Date

Measure(s) and Target(s)			
Measure	Target		
	From	To	Date
1) Increase in Search Warrants Data Source Methodology Scott Hansen Cpl. I/C of Drugs wants to see a 20% increase in search warrants total.	22	27	2025-03-31
2) Project based investigations (DUST and other) Data Source Methodology Scott Hansen Cpl. I/C of Drugs wants to see a 20% increase in projects. Data from	9	11	2025-03-31
3) increase number of Confidential informants Data Source Methodology Successfully recruit and develop 5 new confidential informants approved by HSU.	10	15	2025-03-31

Initiative(s)

Objective - Unit

Identified By

- Mayor / Mayor's Council

Issue:

Traffic enforcement

Objective	Owner HRMIS	Owner Name
Enhance Road Safety	000181495	Sarah Spaans

RCMP Strategic Priorities

This Objective is associated to / supports these RCMP Strategic Priorities:

1. Youth
2. Indigenous

This Objective is associated to / supports these other priorities:

1. Community
2. Crime Prevention

Customized (*Restricted*)

Measure(s) and Target(s)			
Measure	Target		
	From	To	Date
1) School zone patrols, education and enforcement Data Source Methodology DOR report and ensuring that Sgt. and NCO's are out with members doing the checks	100	200	2025-03-31
2) of Check stops completed (Impaired Driving) Data Source Methodology DOR, PROS and Watch Commanders staying on top of watch to get out and proactively	30	50	2025-03-31

Measure(s) and Target(s)

Measure	Target		
	From	To	Date
3) speeding and enforcement of all speed rules in Detachment area	100	200	2025-03-31

Data Source Methodology

Initiative(s)

1) Title: Two join force operations with Calmar Bylaw

Owner HRMIS:
000115902

Owner Name:

Initiative Type:
Enforcement

Risk No.:

Initiative Action Steps

Diary Date

Quarterly Progress Report

2) Title: Two joint force operations with Leduc enforcement

Owner HRMIS:
000115902

Owner Name:

Initiative Type:
Enforcement

Risk No.:

Initiative Action Steps

Diary Date

Quarterly Progress Report

3) Title: Two Joint force Operations Leduc County

Owner HRMIS:
000115902

Owner Name:

Initiative Type:
Enforcement

Risk No.:

Initiative Action Steps

Diary Date

Quarterly Progress Report

Unit Level Quality Assurance (Unit Level Quality Assurance)

Phase 1 - Identification of Activities

Review Guide Activities

- 1) Arrest & Detention/Cell Block Security OM 18 & 19
- 2) Arrest and Release

Phase 1 - Identification of Activities

- 3) Client Satisfaction - External
- 4) Human Sources
- 5) Missing Persons
- 6) Prisoner Cells
- 7) Public Complaints
- 8) Quality of Investigations
- 9) Sexual Assault
- 10) Supervision
- 11) Supervision & Employee Satisfaction
- 12) Violence in relationships

Custom Activities

Phase 2 - Risking of Activities and Prioritizing of Reviews

Activity	Likelihood	Impact	Risk Rating	To be reviewed
Arrest & Detention/Cell Block Security OM 18 & 19	Low	High	6	No
	Rationale: NCO's are frequently in cells checking on the status of incarcerated individuals. Also there are full time guards including a Guard manager.			
Arrest and Release	Low	Medium	3	No
	Rationale: Members are well trained and work in a watch system with two supervisors.			
Client Satisfaction - External	Medium	High	8	Yes
	Rationale: Detachment does a good job in getting out in the community, including last year 3 town halls were held. It would be beneficial to meet with our clients to gauge their satisfaction.			
Human Sources	Low	Medium	3	Yes
	Rationale: This is overseen by the Sergeant I/C of GIS and Drugs. Well maintained. Change in leadership in GIS and Drugs recently and this area should be reviewed.			
Missing Persons	Medium	High	8	No
	Rationale: Detachment has many missing persons including a group home in the detachment area. Within the last year the detachment had a person located who was deceased after being reported missing prior.			
Prisoner Cells	Low	High	6	No
	Rationale: Full time guards and a guard manager. Including the NCO's who frequently check the cell area.			
Public Complaints	High	Medium	7	No
	Rationale: Detachment does receive a high number of Part VII's. As a result this area shall be reviewed.			
Quality of Investigations	Low	High	6	No
	Rationale: Many checks and balances on the investigations, including this was reviewed the last 2 years.			
Sexual Assault	Medium	High	8	No
	Rationale: Many checks and balances as a division.			
Supervision	Medium	High	8	Yes
	Rationale: Each watch has 2 NCO's, the detachment has an Ops NCO and two Sergeants who over see GIS/Drugs as			

Activity	Likelihood	Impact	Risk Rating	To be reviewed
Supervision & Employee Satisfaction	well as the OPS NCO Support Units. Recently there has been a significant change in the NCO's at Leduc. Medium	Medium	5	No
Violence in relationships	Rationale: Due to staffing levels ever fluctuating this has been causing some grief and tension amongst the membership. Low	High	6	No
	Rationale: Division/National policy on the way these investigations are handled.			



Collator Code : K1886

Fiscal Year: 2024 - 2025

Leduc City Det

District / Detachment Information - Renseignements sur le district ou le détachement

Fiscal Year - Année financière: 2024 - 2025

RCMP Active Cost Centre Hierarchy

C

CENTRAL ALBERTA DISTRICT

LEDUC

LEDUC MUNICIPAL

Leduc City Det

Community Name(s) - Nom(s) de la(des) collectivité(s)

1. City of Leduc

This letter acknowledges that the stakeholders of the above-noted detachment / district / unit area or community(ies) and the RCMP have consulted and discussed our progress against last year's priority issues. Further it has been agreed that over the coming year we will collectively focus on the following priority issues.

La présente lettre atteste que les responsables de la région du détachement/district/service ou de la ou des collectivités susmentionnées et de la GRC se sont consultés et ont discuté des progrès accomplis par rapport aux enjeux prioritaires de l'année dernière. Il a aussi été convenu que les enjeux suivants constituent les enjeux prioritaires sur lesquels nous concentrerons conjointement nos efforts au cours de l'année à venir.

Community Priority Issue(s) - Enjeu(x) prioritaire(s) pour la collectivité

District / Detachment Commander - Chef de district / détachement

Jeff McBeth

District / Detachment Commander

Signature - Signature

Date

Community Representative - Représentant(e) de la collectivité

Mayor Bob Young

Name - Nom

Signature - Signature

Date

District / Detachment Information - Renseignements sur le district ou le détachement

Fiscal Year - Année financière: 2024 - 2025

RCMP Active Cost Centre Hierarchy

C

CENTRAL ALBERTA DISTRICT

LEDUC

LEDUC MUNICIPAL

Leduc City Det

Community Name(s) - Nom(s) de la(des) collectivité(s)

- 1. Leduc County

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Community Priority Issue(s) - Enjeu(x) prioritaire(s) pour la collectivité

District / Detachment Commander - Chef de district / détachement

Jeff McBeth

District / Detachment Commander

Signature - Signature

Date

Community Representative - Représentant(e) de la collectivité

Mayor Tanni Doblanko

Name - Nom

Signature - Signature

Date

District / Detachment Information - Renseignements sur le district ou le détachement

Fiscal Year - Année financière: 2024 - 2025

RCMP Active Cost Centre Hierarchy

C

CENTRAL ALBERTA DISTRICT

LEDUC

LEDUC MUNICIPAL

Leduc City Det

Community Name(s) - Nom(s) de la(des) collectivité(s)

- 1. Town Of Calmar

This letter acknowledges that the stakeholders of the above-noted detachment / district / unit area or community(ies) and the RCMP have consulted and discussed our progress against last year's priority issues. Further it has been agreed that over the coming year we will collectively focus on the following priority issues.

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Community Priority Issue(s) - Enjeu(x) prioritaire(s) pour la collectivité

District / Detachment Commander - Chef de district / détachement

Jeff McBeth

District / Detachment Commander

Signature - Signature

Date

Community Representative - Représentant(e) de la collectivité

Mayor Sean Carnahan

Name - Nom

Signature - Signature

Date

TOWN OF CALMAR

Trial Balance

	2024	2024	2024	2024
<u>REVENUE</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>	<u>%</u>
<u>00-General</u>	-4,089,717.00	-3,603,538.15	-486,178.85	88.1%
<u>11 - Legislative</u>	0.00	0.00	0.00	0.0%
<u>12 - Administration</u>	-63,380.00	-2,866.52	-60,513.48	4.5%
<u>21 - Policing</u>	0.00	0.00	0.00	0.0%
<u>23 - Fire</u>	0.00	0.00	0.00	0.0%
<u>24 - Disaster Services</u>	0.00	0.00	0.00	0.0%
<u>26 - Constabulary Services</u>	-123,950.00	-35,599.37	-88,350.63	28.7%
<u>32 - Transportation</u>	-5,000.00	-338.48	-4,661.52	6.8%
<u>41 - Water</u>	-671,500.00	-225,616.39	-445,883.61	33.6%
<u>42 - Sanitary</u>	-590,000.00	-257,961.06	-332,038.94	43.7%
<u>43 - Solid Waste</u>	-282,000.00	-99,626.52	-182,373.48	35.3%
<u>51 - Family & Community Support Services</u>	-42,100.00	-37,908.00	-4,192.00	90.0%
<u>61 - Planning</u>	-52,000.00	-55,849.66	3,849.66	107.4%
<u>62 - Economic Development</u>	-73,000.00	0.00	-73,000.00	0.0%
<u>72-00 - Parks General</u>	-277,820.00	-21,080.25	-256,739.75	7.6%
<u>72-01 - Parks Sportsgrounds</u>	-19,500.00	-6,528.00	-12,972.00	33.5%
<u>72-02 - Parks Arena</u>	-160,000.00	-47,582.50	-112,417.50	29.7%
<u>72-03 - Fair Revenue</u>	-500.00	-4,000.00	3,500.00	800.0%
<u>74 - Library</u>	-120,162.50	-2,294.61	-117,867.89	1.9%
<u>97 - Requisitions</u>	-812,822.00	-812,800.59	-21.41	100.0%
TOTAL REVENUES	-7,383,451.50	-5,213,590.10	-2,169,861.40	70.6%

<u>EXPENSES</u>				
<u>11 - Legislative</u>	211,500.00	54,490.32	157,009.68	25.8%
<u>12 - Administration</u>	1,218,745.53	273,767.50	944,978.03	22.5%
<u>21 - Policing</u>	132,108.00	0.00	132,108.00	0.0%
<u>23 - Fire</u>	182,900.00	2,333.83	180,566.17	1.3%
<u>24 - Disaster Services</u>	95,035.31	32,078.26	62,957.05	33.8%
<u>26 - Constabulary Services</u>	307,130.80	127,863.91	179,266.89	41.6%
<u>32 - Transportation</u>	986,381.38	283,227.54	703,153.84	28.7%
<u>41 - Water</u>	825,961.38	253,409.56	572,551.82	30.7%
<u>42 - Sanitary</u>	512,500.38	125,885.05	386,615.33	24.6%
<u>43 - Solid Waste</u>	303,622.53	97,448.26	206,174.27	32.1%
<u>49 - Recycling</u>	0.00	0.00	0.00	0.0%
<u>51 - Family & Community Services</u>	63,882.48	25,627.71	38,254.77	40.1%
<u>61 - Planning & Development</u>	272,250.66	40,727.29	231,523.37	15.0%
<u>62 - Economic Development</u>	264,948.98	100,060.54	164,888.44	37.8%
<u>72-00 - Parks General</u>	226,827.44	66,106.23	160,721.21	29.1%
<u>72-01 - Parks Sportsgrounds</u>	318,293.77	105,812.97	212,480.80	33.2%
<u>72-02 Parks Arena</u>	389,543.40	183,440.77	206,102.63	47.1%
<u>72-03 - 06 Fair Expenses</u>	67,000.00	6,240.77	60,759.23	9.3%
<u>74 - Library</u>	191,808.00	66,366.43	125,441.57	34.6%
<u>97 - Requisitions</u>	812,822.00	193,110.84	619,711.16	23.8%
TOTAL EXPENSES	7,383,262.04	2,037,997.78	5,345,264.26	27.6%
NET (SURPLUS)/LOSS	-189.46	-3,175,592.32		

TOWN OF CALMAR
Trial Balance

5/30/24 5:39 PM

	2024	2024	2024	2024
	BUDGET	ACTUAL	VARIANCE	%
REVENUE				
<u>00-General</u>				
1-00-00-110 Residential Taxes	(\$2,574,482.00)	(\$2,576,849.03)	\$2,367.03	100.1%
1-00-00-111 Non-Residential Taxes	(683,235.00)	(681,078.00)	(2,157.00)	99.7%
1-00-00-112 Minimum Tax Levy	(6,000.00)	(6,460.08)	460.08	107.7%
1-00-00-115 Special Tax	0.00	0.00	0.00	0.0%
1-00-00-116 Allowance for Uncollected Tax	0.00	0.00	0.00	0.0%
1-00-00-130 Franchise Agreements	(624,000.00)	(230,454.72)	(393,545.28)	36.9%
1-00-00-510 Penalties & Costs	(120,000.00)	(65,818.56)	(54,181.44)	54.8%
1-00-00-515 Tax Recovery Costs	(2,000.00)	(1,200.00)	(800.00)	60.0%
1-00-00-550 Investment Return	(80,000.00)	(41,677.76)	(38,322.24)	52.1%
	(4,089,717.00)	(3,603,538.15)	(486,178.85)	88.1%
<u>11 - Legislative</u>				
1-11-00-590 Other General Revenue	0.00	0.00	0.00	0.0%
	0.00	0.00	0.00	0.0%
<u>12 - Administration</u>				
1-12-00-490 Administration Costs Recovered	(6,000.00)	(2,766.02)	(3,233.98)	46.1%
1-12-00-495 Assessment Appeals	0.00	0.00	0.00	0.0%
1-12-00-551 Tax Recovery Properties - Property	0.00	0.00	0.00	0.0%
1-12-00-590 Other Revenue - Administration	(2,500.00)	0.00	(2,500.00)	0.0%
1-12-00-730 Federal Government Grants	0.00	0.00	0.00	0.0%
1-12-00-840 Provincial Government Grants	(54,680.00)	0.00	(54,680.00)	0.0%
1-12-00-850 Conditional Grants - Other Governments	0.00	0.00	0.00	0.0%
1-12-00-920 Drawn from Reserves	0.00	0.00	0.00	0.0%
1-12-01-540 EVCharging Revenue	(200.00)	(100.50)	(99.50)	50.3%
	(63,380.00)	(2,866.52)	(60,513.48)	4.5%
<u>21 - Policing</u>				
1-21-00-590 Policing - Other Revenue	0.00	0.00	0.00	0.0%
	0.00	0.00	0.00	0.0%
<u>23 - Fire</u>				
1-23-00-590 Other General Revenue - Protective	0.00	0.00	0.00	0.0%
1-23-00-920 Drawn from Reserves	0.00	0.00	0.00	0.0%
	0.00	0.00	0.00	0.0%
<u>24 - Disaster Services</u>				
1-24-00-590 Other General Revenues	0.00	0.00	0.00	0.0%
1-24-00-840 Provincial Grant	0.00	0.00	0.00	0.0%
1-24-00-920 Drawn from Reserves	0.00	0.00	0.00	0.0%
	0.00	0.00	0.00	0.0%
<u>26 - Constabulary Services</u>				
1-26-00-350 Contract with Other Local Governments	(44,500.00)	(12,793.37)	(31,706.63)	28.7%

TOWN OF CALMAR

5/30/24 5:39 PM

Trial Balance

	2024	2024	2024	2024
	BUDGET	ACTUAL	VARIANCE	%
1-26-00-410 Municipal Fines	(15,000.00)	0.00	(15,000.00)	0.0%
1-26-00-510 Provincial Fines	(30,000.00)	(2,966.00)	(27,034.00)	9.9%
1-26-00-520 Animal License Fees	(1,000.00)	(720.00)	(280.00)	72.0%
1-26-00-521 Business License Fee	(18,400.00)	(18,920.00)	520.00	102.8%
1-26-00-522 Regional Business License	(50.00)	(200.00)	150.00	400.0%
1-26-00-590 Other General Revenue	0.00	0.00	0.00	0.0%
1-26-00-840 Provincial Conditional Grants	0.00	0.00	0.00	0.0%
1-26-00-920 Drawn from Reserves	0.00	0.00	0.00	0.0%
1-26-01-410 Municipal Fines	(15,000.00)	0.00	(15,000.00)	0.0%
	(123,950.00)	(35,599.37)	(88,350.63)	28.7%
<u>32 - Transportation</u>				
1-32-00-410 Costs Recovered	0.00	0.00	0.00	0.0%
1-32-00-590 Other General Revenue	(5,000.00)	(338.48)	(4,661.52)	6.8%
1-32-00-920 Drawn from Reserves	0.00	0.00	0.00	0.0%
	(5,000.00)	(338.48)	(4,661.52)	6.8%
<u>41 - Water</u>				
1-41-00-410 Sale of Water	(643,500.00)	(211,072.71)	(432,427.29)	32.8%
1-41-00-490 Water Connection Fees	(8,000.00)	0.00	(8,000.00)	0.0%
1-41-00-500 Sale of Bulk Water	(15,000.00)	(13,202.10)	(1,797.90)	88.0%
1-41-00-510 Penalties and Costs	(5,000.00)	(1,341.58)	(3,658.42)	26.8%
1-41-00-590 Other Revenue Water	0.00	0.00	0.00	0.0%
1-41-00-730 Federal Grants	0.00	0.00	0.00	0.0%
1-41-00-840 Provincial Conditional Grants	0.00	0.00	0.00	0.0%
1-41-00-920 Drawn from Reserves	0.00	0.00	0.00	0.0%
	(671,500.00)	(225,616.39)	(445,883.61)	33.6%
<u>42 - Sanitary</u>				
1-42-00-410 Sanitary Sewer Fees	(415,000.00)	(138,361.62)	(276,638.38)	33.3%
1-42-00-500 Water & Sewer Infrastructure	(90,000.00)	(33,052.89)	(56,947.11)	36.7%
1-42-00-590 Other General Revenue	(85,000.00)	(86,546.55)	1,546.55	101.8%
1-42-00-730 Federal Grants	0.00	0.00	0.00	0.0%
1-42-00-920 Drawn from Reserves	0.00	0.00	0.00	0.0%
	(590,000.00)	(257,961.06)	(332,038.94)	43.7%
<u>43 - Solid Waste</u>				
1-43-00-410 Garbage Service Fees	(190,000.00)	(64,156.80)	(125,843.20)	33.8%
1-43-00-500 Recycling Fees	(92,000.00)	(29,666.50)	(62,333.50)	32.2%
1-43-00-590 Other General Revenue	0.00	(5,803.22)	5,803.22	0.0%
1-43-00-920 Drawn from Reserves	0.00	0.00	0.00	0.0%
	(282,000.00)	(99,626.52)	(182,373.48)	35.3%
<u>51 - Family & Community Support</u>				
1-51-00-410 Fees & Programs	(500.00)	0.00	(500.00)	0.0%

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	2024	2024	2024	2024
	BUDGET	ACTUAL	VARIANCE	%
1-51-00-590 Other General Revenue	(600.00)	(360.00)	(240.00)	60.0%
1-51-00-840 Provincial Grant	0.00	0.00	0.00	0.0%
1-51-00-850 Regional FCSS Grant	(37,500.00)	(37,548.00)	48.00	100.1%
1-51-01-590 Christmas Elves Program Revenues	(3,500.00)	0.00	(3,500.00)	0.0%
	(42,100.00)	(37,908.00)	(4,192.00)	90.0%
<u>61 - Planning</u>				
1-61-00-400 Land Sales	0.00	0.00	0.00	0.0%
1-61-00-410 Service Fees	(7,000.00)	(1,880.00)	(5,120.00)	26.9%
1-61-00-411 Subdivision Fees	(1,000.00)	0.00	(1,000.00)	0.0%
1-61-00-510 Safety Codes Council	0.00	0.00	0.00	0.0%
1-61-00-520 Development Permits	(3,000.00)	(3,550.00)	550.00	118.3%
1-61-00-530 Building Permits	(40,000.00)	(50,419.66)	10,419.66	126.0%
1-61-00-590 Other General Revenue	(1,000.00)	0.00	(1,000.00)	0.0%
1-61-00-730 Conditional Grants - Federal	0.00	0.00	0.00	0.0%
1-61-00-840 Conditional Grants - Provincial	0.00	0.00	0.00	0.0%
1-61-00-900 Off Site Levies	0.00	0.00	0.00	0.0%
1-61-00-920 Contributed from Reserves	0.00	0.00	0.00	0.0%
	(52,000.00)	(55,849.66)	3,849.66	107.4%
<u>62 - Economic Development</u>				
1-62-00-410 Promotional Revenue	0.00	0.00	0.00	0.0%
1-62-00-590 Other General Revenue	(1,000.00)	0.00	(1,000.00)	0.0%
1-62-00-840 Conditional Grant - Provincial	0.00	0.00	0.00	0.0%
1-62-00-920 Transfer From Reserve	(72,000.00)	0.00	(72,000.00)	0.0%
	(73,000.00)	0.00	(73,000.00)	0.0%
<u>72-00 - Parks General</u>				
1-72-00-590 Other General Revenues	(10,000.00)	(4,173.75)	(5,826.25)	41.7%
1-72-00-591 Fair Revenues - Calmar Days	0.00	(7,904.00)	7,904.00	0.0%
1-72-00-592 Program Center Rental	(2,500.00)	(5,002.50)	2,502.50	200.1%
1-72-00-850 Other Local Government Grants	(261,320.00)	0.00	(261,320.00)	0.0%
1-72-00-860 Grants from Others	(4,000.00)	(4,000.00)	0.00	100.0%
1-72-00-920 Transfer From Reserve	0.00	0.00	0.00	0.0%
	(277,820.00)	(21,080.25)	(256,739.75)	7.6%
<u>72-01 - Parks Sportsgrounds</u>				
1-72-01-410 Rental Fees	(9,000.00)	(6,528.00)	(2,472.00)	72.5%
1-72-01-411 Community Hall Rental Fees	0.00	0.00	0.00	0.0%
1-72-01-590 Other General Revenue	0.00	0.00	0.00	0.0%
1-72-01-860 Grants from Others	(10,500.00)	0.00	(10,500.00)	0.0%
	(19,500.00)	(6,528.00)	(12,972.00)	33.5%
<u>72-02 - Parks Arena</u>				
1-72-02-410 Ice Rental Fees	(150,000.00)	(44,782.50)	(105,217.50)	29.9%

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	BUDGET	ACTUAL	VARIANCE	%
1-72-02-590 Other General Revenue	(10,000.00)	(2,800.00)	(7,200.00)	28.0%
1-72-02-850 Other Local Government Grants	0.00	0.00	0.00	0.0%
1-72-02-920 Drawn from Reserves	0.00	0.00	0.00	0.0%
	(160,000.00)	(47,582.50)	(112,417.50)	29.7%
<u>72-03 - Fair Revenue</u>				
1-72-03-591 Calmar Days	(500.00)	(4,000.00)	3,500.00	800.0%
	(500.00)	(4,000.00)	3,500.00	800.0%
<u>74 - Library</u>				
1-74-00-410 Fines & Memberships Fees	0.00	0.00	0.00	0.0%
1-74-00-490 General Revenue	(2,108.00)	(494.61)	(1,613.39)	23.5%
1-74-00-590 Book Sales	0.00	0.00	0.00	0.0%
1-74-00-840 Provincial Library Operating Grant	(21,477.00)	0.00	(21,477.00)	0.0%
1-74-00-841 Other Grants	(9,000.00)	(1,800.00)	(7,200.00)	20.0%
1-74-00-850 Other Local Government Contributions	(84,977.50)	0.00	(84,977.50)	0.0%
1-74-00-920 Drawn from Reserves	0.00	0.00	0.00	0.0%
1-74-01-850 Other Local Government Contributions	(2,600.00)	0.00	(2,600.00)	0.0%
	(120,162.50)	(2,294.61)	(117,867.89)	1.9%
<u>97 - Requisitions</u>				
1-97-00-745 Education Levy - Residential	(617,919.00)	(617,898.95)	(20.05)	100.0%
1-97-00-750 Education Levy - Non-Residential	(187,037.00)	(187,036.98)	(0.02)	100.0%
1-97-00-755 Leduc Foundation Levy	(7,866.00)	(7,864.66)	(1.34)	100.0%
1-97-00-757 Rural Policing Levy	0.00	0.00	0.00	0.0%
	(812,822.00)	(812,800.59)	(21.41)	100.0%
TOTAL REVENUES	(7,383,451.50)	(5,213,590.10)	(2,169,861.40)	70.6%
Check Sum (Must be zero)	0.00	0.00	0.00	0.0%

EXPENSES

11 - Legislative

2-11-00-110 Wages & Salaries	0.00	0.00	0.00	0.0%
2-11-00-115 Overtime	0.00	0.00	0.00	0.0%
2-11-00-130 Employer's Contributions	0.00	0.00	0.00	0.0%
2-11-00-136 WCB Fees	0.00	0.00	0.00	0.0%
2-11-00-148 Training & Development	7,000.00	0.00	7,000.00	0.0%
2-11-00-215 Freight & Postage	700.00	84.15	615.85	12.0%
2-11-00-217 Telephone	7,500.00	2,397.71	5,102.29	32.0%
2-11-00-220 Advertising	2,000.00	1,150.61	849.39	57.5%
2-11-00-222 Memberships & Subscriptions	15,100.00	4,453.60	10,646.40	29.5%
2-11-00-223 Special Projects	10,000.00	1,750.00	8,250.00	17.5%
2-11-00-224 Other Projects	14,000.00	1,419.43	12,580.57	10.1%
2-11-00-231 Audit Fees	0.00	0.00	0.00	0.0%

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	2024	2024	2024	2024
	BUDGET	ACTUAL	VARIANCE	%
2-11-00-250 Building Repairs & Maintenance	1,000.00	0.00	1,000.00	0.0%
2-11-00-270 Insurance	3,700.00	3,014.53	685.47	81.5%
2-11-00-510 Printing & Stationary	1,200.00	365.75	834.25	30.5%
2-11-00-511 Special Events Hosting	3,000.00	708.49	2,291.51	23.6%
2-11-00-520 Equipment, Parts Repairs & Maint	1,000.00	0.00	1,000.00	0.0%
2-11-00-540 Power	1,800.00	434.99	1,365.01	24.2%
2-11-00-541 Natural Gas	1,200.00	577.64	622.36	48.1%
2-11-00-590 Other General Expenses - Legislative	2,700.00	147.51	2,552.49	5.5%
2-11-01-110 Councillor Faulkner - Remuneration &	20,100.00	5,110.76	14,989.24	25.4%
2-11-01-130 Councillor Faulkner - Benefits	1,000.00	292.54	707.46	29.3%
2-11-01-140 Councillor Faulkner - Meals & Lodging	0.00	0.00	0.00	0.0%
2-11-01-148 Councillor Faulkner - Training &	3,700.00	1,649.36	2,050.64	44.6%
2-11-01-212 Councillor Faulkner - Mileage	1,000.00	134.00	866.00	13.4%
2-11-13-110 Councillor Gardner - Remuneration &	20,100.00	5,555.76	14,544.24	27.6%
2-11-13-130 Councillor Gardner - Benefits	1,000.00	312.63	687.37	31.3%
2-11-13-140 Councillor Gardner - Meals & Lodging	0.00	0.00	0.00	0.0%
2-11-13-148 Councillor Gardner - Training &	3,700.00	1,677.67	2,022.33	45.3%
2-11-13-212 Councillor Gardner - Mileage	1,000.00	350.96	649.04	35.1%
2-11-17-110 Mayor Carnahan - Remuneration & Fees	29,150.00	8,185.00	20,965.00	28.1%
2-11-17-130 Mayor Carnahan - Benefits	1,350.00	469.80	880.20	34.8%
2-11-17-140 Mayor Carnahan - Meals & Lodging	0.00	0.00	0.00	0.0%
2-11-17-148 Mayor Carnahan - Training &	3,700.00	999.96	2,700.04	27.0%
2-11-17-212 Mayor Carnahan - Mileage	1,000.00	65.72	934.28	6.6%
2-11-18-110 Councillor Benson - Remuneration &	20,100.00	4,440.76	15,659.24	22.1%
2-11-18-130 Councillor Benson - Benefits	1,000.00	247.02	752.98	24.7%
2-11-18-140 Councillor Benson - Meals & Lodging	0.00	0.00	0.00	0.0%
2-11-18-148 Councillor Benson - Training &	3,700.00	1,117.76	2,582.24	30.2%
2-11-18-212 Councillor Benson - Mileage	1,000.00	74.02	925.98	7.4%
2-11-19-110 Councillor McKeag - Remuneration &	21,300.00	5,430.76	15,869.24	25.5%
2-11-19-130 Councillor McKeag - Benefits	1,000.00	314.44	685.56	31.4%
2-11-19-140 Councillor McKeag - Meals & Lodging	0.00	0.00	0.00	0.0%
2-11-19-148 Councillor McKeag - Training &	3,700.00	1,556.99	2,143.01	42.1%
2-11-19-212 Councillor McKeag - Mileage	1,000.00	0.00	1,000.00	0.0%
	211,500.00	54,490.32	157,009.68	25.8%
<u>12 - Administration</u>				
2-12-00-100 Amortization	0.00	0.00	0.00	0.0%
2-12-00-110 Wages & Salaries	352,906.22	142,859.08	210,047.14	40.5%
2-12-00-115 Overtime	500.00	47.83	452.17	9.6%
2-12-00-130 Employer Contributions	74,110.31	27,622.63	46,487.68	37.3%
2-12-00-136 Workers' Compensation Board Fees	8,300.00	2,963.55	5,336.45	35.7%

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	BUDGET	ACTUAL	VARIANCE	%
2-12-00-140 Meals & Lodging	0.00	0.00	0.00	0.0%
2-12-00-148 Training & Development	10,000.00	2,280.98	7,719.02	22.8%
2-12-00-210 Vehicle Allowance	0.00	0.00	0.00	0.0%
2-12-00-212 Mileage	1,000.00	0.00	1,000.00	0.0%
2-12-00-215 Freight & Postage	4,000.00	731.60	3,268.40	18.3%
2-12-00-217 Telephone	7,800.00	3,178.67	4,621.33	40.8%
2-12-00-220 Advertising	1,000.00	495.80	504.20	49.6%
2-12-00-222 Memberships & Subscriptions	2,500.00	1,714.29	785.71	68.6%
2-12-00-223 Recognition & Bonuses	200.00	0.00	200.00	0.0%
2-12-00-231 Auditor	26,000.00	(20,500.00)	46,500.00	(78.8%)
2-12-00-232 Assessment Services	19,500.00	10,095.80	9,404.20	51.8%
2-12-00-233 Legal Fees	10,000.00	3,046.60	6,953.40	30.5%
2-12-00-250 Building Repairs & Maintenance	10,000.00	1,261.71	8,738.29	12.6%
2-12-00-270 Insurance	7,800.00	7,151.67	648.33	91.7%
2-12-00-290 Entertainment & Hospitality	2,000.00	0.00	2,000.00	0.0%
2-12-00-510 Printing & Stationary	4,500.00	2,633.60	1,866.40	58.5%
2-12-00-511 Household Goods & Miscellaneous	4,000.00	480.46	3,519.54	12.0%
2-12-00-512 Janitor Contract	13,200.00	4,950.00	8,250.00	37.5%
2-12-00-513 Equipment Leases & Contracts	132,000.00	59,916.05	72,083.95	45.4%
2-12-00-516 Alarm Maintenance	500.00	300.00	200.00	60.0%
2-12-00-520 Equipment Parts, Repairs, &	5,000.00	0.00	5,000.00	0.0%
2-12-00-540 Power	4,600.00	1,304.98	3,295.02	28.4%
2-12-00-541 Natural Gas	5,300.00	3,273.32	2,026.68	61.8%
2-12-00-590 Other General Expenses	6,500.00	2,544.51	3,955.49	39.1%
2-12-00-761 Transfer to Reserves	438,529.00	0.00	438,529.00	0.0%
2-12-00-810 Bank Charges & Fees	11,000.00	3,728.43	7,271.57	33.9%
2-12-00-831 Debenture Principle	0.00	0.00	0.00	0.0%
2-12-00-832 Debenture Interest	0.00	0.00	0.00	0.0%
2-12-00-910 Tax Cancellations	0.00	992.61	(992.61)	0.0%
2-12-00-920 Bad Debts	0.00	0.00	0.00	0.0%
2-12-00-999 Contingency Fund	50,000.00	7,650.82	42,349.18	15.3%
2-12-01-148 All Staff Training	1,000.00	423.00	577.00	42.3%
2-12-01-540 EV Power	5,000.00	2,619.51	2,380.49	52.4%
	1,218,745.53	273,767.50	944,978.03	22.5%
<u>21 - Policing</u>				
2-21-00-745 Provincial Policing Requisition	132,108.00	0.00	132,108.00	0.0%
	132,108.00	0.00	132,108.00	0.0%
<u>23 - Fire</u>				
2-23-00-250 Building Repairs & Maintenance	0.00	0.00	0.00	0.0%
2-23-00-270 Insurance	2,900.00	2,333.83	566.17	80.5%

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	BUDGET	ACTUAL	VARIANCE	%
2-23-00-514 Contracted Services & Communications	180,000.00	0.00	180,000.00	0.0%
2-23-00-540 Power	0.00	0.00	0.00	0.0%
2-23-00-541 Natural Gas	0.00	0.00	0.00	0.0%
	182,900.00	2,333.83	180,566.17	1.3%
<u>24 - Disaster Services</u>				
2-24-00-110 Wages & Salaries	48,867.79	23,253.81	25,613.98	47.6%
2-24-00-115 Disaster - Overtime Earnings	0.00	0.00	0.00	0.0%
2-24-00-130 Employer Contributions	8,307.52	4,225.03	4,082.49	50.9%
2-24-00-136 WCB Fees	1,200.00	423.36	776.64	35.3%
2-24-00-140 Meals & Lodging	0.00	0.00	0.00	0.0%
2-24-00-148 Training & Development	10,500.00	525.00	9,975.00	5.0%
2-24-00-217 Disaster Services Emergency Line	1,000.00	386.35	613.65	38.6%
2-24-00-231 Audit Fees	0.00	0.00	0.00	0.0%
2-24-00-250 Building Repairs & Maintenance OH&S	4,000.00	0.00	4,000.00	0.0%
2-24-00-520 Equipment Parts, Repairs & Maintenance	3,000.00	342.86	2,657.14	11.4%
2-24-00-522 Vehicle Parts, Repairs & Maintenance	500.00	0.00	500.00	0.0%
2-24-00-540 Power	1,000.00	266.69	733.31	26.7%
2-24-00-541 Natural Gas	1,660.00	795.22	864.78	47.9%
2-24-00-590 Other General Expenses	15,000.00	1,859.94	13,140.06	12.4%
2-24-00-761 Transfer to Reserves	0.00	0.00	0.00	0.0%
2-24-00-762 Transfer to Capital Budget	0.00	0.00	0.00	0.0%
	95,035.31	32,078.26	62,957.05	33.8%
<u>26 - Constabulary Services</u>				
2-26-00-110 Wages & Salaries	177,229.49	82,044.85	95,184.64	46.3%
2-26-00-115 Overtime	0.00	0.00	0.00	0.0%
2-26-00-130 Employer Contributions	31,901.31	13,892.54	18,008.77	43.5%
2-26-00-136 WCB Fees	2,400.00	846.73	1,553.27	35.3%
2-26-00-140 Meals & Lodging	0.00	0.00	0.00	0.0%
2-26-00-148 Training & Development	10,000.00	5,597.19	4,402.81	56.0%
2-26-00-210 Vehicle Expense	300.00	0.00	300.00	0.0%
2-26-00-211 Vehicle Allowance	0.00	0.00	0.00	0.0%
2-26-00-215 Freight & Postage	1,200.00	168.31	1,031.69	14.0%
2-26-00-217 Telephone	2,800.00	985.81	1,814.19	35.2%
2-26-00-220 Advertising	500.00	0.00	500.00	0.0%
2-26-00-222 Memberships & Subscriptions	4,000.00	5,689.66	(1,689.66)	142.2%
2-26-00-223 Victims Services	2,400.00	2,400.00	0.00	100.0%
2-26-00-225 Citizens on Patrol	0.00	0.00	0.00	0.0%
2-26-00-231 Audit Fees	0.00	0.00	0.00	0.0%
2-26-00-233 Legal Fees	2,000.00	0.00	2,000.00	0.0%
2-26-00-235 Vet & Pound Fees	5,300.00	990.48	4,309.52	18.7%

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	BUDGET	ACTUAL	VARIANCE	%
2-26-00-270 Insurance	3,900.00	3,111.77	788.23	79.8%
2-26-00-510 Printing & Stationary	1,100.00	304.78	795.22	27.7%
2-26-00-511 Household Goods & Miscellaneous	1,000.00	368.17	631.83	36.8%
2-26-00-513 Contracted Services	8,000.00	1,585.36	6,414.64	19.8%
2-26-00-520 Equipment Parts, Repairs & Maintenance	10,000.00	4,238.22	5,761.78	42.4%
2-26-00-521 Fuel & Oil	6,000.00	1,196.55	4,803.45	19.9%
2-26-00-522 Vehilce Parts, Repairs & Maintenance	3,000.00	1,117.65	1,882.35	37.3%
2-26-00-540 Power	1,500.00	1,137.48	362.52	75.8%
2-26-00-541 Natural Gas	2,600.00	1,192.86	1,407.14	45.9%
2-26-00-590 Other General Expenses	0.00	0.00	0.00	0.0%
2-26-00-761 Transfer to Reserves	0.00	0.00	0.00	0.0%
2-26-01-240 Bylaw Enforcement	30,000.00	995.50	29,004.50	3.3%
	307,130.80	127,863.91	179,266.89	41.6%
 <u>32 - Transportation</u>				
2-32-00-110 Wages & Salaries	124,513.26	49,993.29	74,519.97	40.2%
2-32-00-115 Overtime	5,000.00	1,159.43	3,840.57	23.2%
2-32-00-116 On Call	40,000.00	3,942.00	36,058.00	9.9%
2-32-00-117 Casual Labour	0.00	0.00	0.00	0.0%
2-32-00-130 Employer Contributions	19,922.12	9,231.11	10,691.01	46.3%
2-32-00-136 Workers Comensation Board Fees	2,800.00	987.85	1,812.15	35.3%
2-32-00-140 Meals & Lodging	0.00	0.00	0.00	0.0%
2-32-00-148 Training & Development	9,000.00	179.96	8,820.04	2.0%
2-32-00-210 Vehicle Allowance	0.00	0.00	0.00	0.0%
2-32-00-212 Mileage	500.00	0.00	500.00	0.0%
2-32-00-215 Freight & Postage	600.00	50.50	549.50	8.4%
2-32-00-217 Telephone	3,000.00	1,738.81	1,261.19	58.0%
2-32-00-220 Advertising	500.00	0.00	500.00	0.0%
2-32-00-230 Engineering Fees	20,000.00	5,472.65	14,527.35	27.4%
2-32-00-231 Audit Fees	0.00	0.00	0.00	0.0%
2-32-00-250 Building Repairs & Maintenance	20,000.00	4,926.31	15,073.69	24.6%
2-32-00-252 R/R Ditch Maintenace	0.00	0.00	0.00	0.0%
2-32-00-253 Roadway Maintenance	54,000.00	0.00	54,000.00	0.0%
2-32-00-254 Sidewalk Maintenance	35,000.00	0.00	35,000.00	0.0%
2-32-00-260 Equipment Lease & Rental	2,000.00	0.00	2,000.00	0.0%
2-32-00-270 Insurance	21,000.00	16,336.79	4,663.21	77.8%
2-32-00-510 Printing & Stationary	600.00	261.35	338.65	43.6%
2-32-00-511 Shop Supplies & Miscellaneous Supplies	15,000.00	5,081.39	9,918.61	33.9%
2-32-00-513 Contracted Services	17,000.00	4,251.13	12,748.87	25.0%
2-32-00-516 Alarm	100.00	0.00	100.00	0.0%
2-32-00-520 Equipment Maintenance & Repair	47,000.00	15,002.64	31,997.36	31.9%

TOWN OF CALMAR
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	2024	2024	2024	2024
	BUDGET	ACTUAL	VARIANCE	%
2-32-00-521 Fuel & Oil	35,000.00	9,693.43	25,306.57	27.7%
2-32-00-522 Vehicle Parts, Repairs & Maintenance	12,000.00	1,320.67	10,679.33	11.0%
2-32-00-523 Small Tools	5,000.00	1,288.74	3,711.26	25.8%
2-32-00-524 Traffic Safety Devices	4,000.00	453.10	3,546.90	11.3%
2-32-00-530 Road Materials	50,000.00	2,744.00	47,256.00	5.5%
2-32-00-531 Safety Equipment	5,000.00	2,271.71	2,728.29	45.4%
2-32-00-540 Power	19,250.00	3,451.60	15,798.40	17.9%
2-32-00-541 Natural Gas	8,070.00	3,964.80	4,105.20	49.1%
2-32-00-542 Power - Street Lights	160,000.00	38,488.67	121,511.33	24.1%
2-32-00-590 Other General Expenses	5,000.00	0.00	5,000.00	0.0%
2-32-00-761 Transfer to Reserves	0.00	0.00	0.00	0.0%
2-32-00-831 Debenture Principle	171,728.00	85,244.96	86,483.04	49.6%
2-32-00-832 Debenture Interest	73,798.00	15,690.65	58,107.35	21.3%
	986,381.38	283,227.54	703,153.84	28.7%
<u>41 - Water</u>				
2-41-00-110 Wages & Salaries	124,513.26	49,992.18	74,521.08	40.2%
2-41-00-115 Overtime	5,000.00	1,159.40	3,840.60	23.2%
2-41-00-116 On Call	0.00	3,942.00	(3,942.00)	0.0%
2-41-00-130 Employer Contributions	19,922.12	9,230.21	10,691.91	46.3%
2-41-00-136 Workers' Compensation Board Fees	2,800.00	987.85	1,812.15	35.3%
2-41-00-140 Meals & Lodging	0.00	0.00	0.00	0.0%
2-41-00-148 Training & Development	7,000.00	4,070.89	2,929.11	58.2%
2-41-00-210 Vehicle Allowance	0.00	0.00	0.00	0.0%
2-41-00-212 Mileage	500.00	0.00	500.00	0.0%
2-41-00-215 Freight & Postage	800.00	84.15	715.85	10.5%
2-41-00-217 Telephone	5,500.00	2,146.90	3,353.10	39.0%
2-41-00-220 Advertising	500.00	0.00	500.00	0.0%
2-41-00-222 Memberships & Subscriptions	700.00	359.28	340.72	51.3%
2-41-00-231 Audit Fees	0.00	0.00	0.00	0.0%
2-41-00-250 Building Repairs & Maintenance	1,000.00	395.00	605.00	39.5%
2-41-00-253 Infrastructure Maintenance	0.00	0.00	0.00	0.0%
2-41-00-260 Equipment Lease & Rental	250.00	0.00	250.00	0.0%
2-41-00-270 Insurance	12,000.00	9,627.03	2,372.97	80.2%
2-41-00-300 Water Purchases	375,000.00	108,422.04	266,577.96	28.9%
2-41-00-510 Printing & Stationary	4,000.00	1,341.07	2,658.93	33.5%
2-41-00-511 Household Goods & Miscellaneous	2,000.00	64.79	1,935.21	3.2%
2-41-00-512 Janitor Service	0.00	0.00	0.00	0.0%
2-41-00-513 Contracted Services	5,000.00	856.28	4,143.72	17.1%
2-41-00-516 Alarm	0.00	0.00	0.00	0.0%
2-41-00-520 Equipment Parts, Repairs & Maintenance	30,000.00	1,300.86	28,699.14	4.3%

TOWN OF CALMAR
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	2024	2024	2024	2024
	BUDGET	ACTUAL	VARIANCE	%
2-41-00-521 Fuel & Oil	3,000.00	334.92	2,665.08	11.2%
2-41-00-522 Infrastructure Repairs	60,000.00	3,018.06	56,981.94	5.0%
2-41-00-523 Small Tools	500.00	0.00	500.00	0.0%
2-41-00-530 Water Meters	40,000.00	22,790.40	17,209.60	57.0%
2-41-00-540 Power	25,750.00	6,029.62	19,720.38	23.4%
2-41-00-541 Natural Gas	16,875.00	9,362.27	7,512.73	55.5%
2-41-00-761 Transfer to Reserves	0.00	0.00	0.00	0.0%
2-41-00-831 Debenture Principle	68,660.00	18,093.76	50,566.24	26.4%
2-41-00-832 Debenture Interest	14,691.00	(199.40)	14,890.40	(1.4%)
2-41-00-920 Bad Debts	0.00	0.00	0.00	0.0%
	825,961.38	253,409.56	572,551.82	30.7%
<u>42 - Sanitary</u>				
2-42-00-110 Wages & Salaries	124,513.26	49,993.29	74,519.97	40.2%
2-42-00-115 Overtime	3,000.00	1,159.43	1,840.57	38.6%
2-42-00-116 On Call	0.00	3,942.00	(3,942.00)	0.0%
2-42-00-130 Employer Contributions	19,922.12	9,231.11	10,691.01	46.3%
2-42-00-136 Workers' Compensation Board Fees	2,800.00	987.85	1,812.15	35.3%
2-42-00-140 Meals & Lodging	0.00	0.00	0.00	0.0%
2-42-00-148 Training & Development	4,000.00	0.00	4,000.00	0.0%
2-42-00-210 Vehicle Allowance	0.00	0.00	0.00	0.0%
2-42-00-215 Freight & Postage	1,000.00	84.15	915.85	8.4%
2-42-00-217 Telephone	2,500.00	853.01	1,646.99	34.1%
2-42-00-230 Engineering Fees	0.00	0.00	0.00	0.0%
2-42-00-231 Audit Fees	0.00	0.00	0.00	0.0%
2-42-00-253 Infrastructure Maintenance	0.00	0.00	0.00	0.0%
2-42-00-254 Weed Control	1,500.00	0.00	1,500.00	0.0%
2-42-00-260 Equipment Lease & Rental	1,000.00	0.00	1,000.00	0.0%
2-42-00-270 Insurance	13,500.00	10,599.46	2,900.54	78.5%
2-42-00-510 Printing & Stationary	500.00	182.87	317.13	36.6%
2-42-00-511 Household Goods & Miscellaneous	600.00	46.35	553.65	7.7%
2-42-00-513 Contracted Services	17,000.00	10,127.23	6,872.77	59.6%
2-42-00-516 Alarm	0.00	0.00	0.00	0.0%
2-42-00-520 Equipment Parts, Repairs & Maintenance	15,000.00	1,415.04	13,584.96	9.4%
2-42-00-521 Fuel & Oil	2,350.00	223.10	2,126.90	9.5%
2-42-00-522 Vehicle Parts, Repairs & Maintenance	1,500.00	0.00	1,500.00	0.0%
2-42-00-523 Small Tools	500.00	349.93	150.07	70.0%
2-42-00-525 Water & Sewer Infrastructure	35,000.00	0.00	35,000.00	0.0%
2-42-00-530 Chemical Supplies	12,000.00	4,301.00	7,699.00	35.8%
2-42-00-540 Power	75,000.00	14,682.26	60,317.74	19.6%
2-42-00-761 Transfer to Reserves	85,000.00	0.00	85,000.00	0.0%

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	2024	2024	2024	2024
	BUDGET	ACTUAL	VARIANCE	%
2-42-00-831 Debenture Principle	86,520.00	17,629.36	68,890.64	20.4%
2-42-00-832 Debenture Interest	7,795.00	77.61	7,717.39	1.0%
2-42-00-920 Bad Debts	0.00	0.00	0.00	0.0%
	512,500.38	125,885.05	386,615.33	24.6%
<u>43 - Solid Waste</u>				
2-43-00-110 Salaries & Wages	82,562.53	31,891.23	50,671.30	38.6%
2-43-00-115 Overtime	2,000.00	622.80	1,377.20	31.1%
2-43-00-116 On Call	0.00	1,994.00	(1,994.00)	0.0%
2-43-00-130 Employer Contributions	13,210.00	6,256.48	6,953.52	47.4%
2-43-00-136 Workers' Compensation Board Fees	2,800.00	987.85	1,812.15	35.3%
2-43-00-215 Freight & Postage	800.00	84.15	715.85	10.5%
2-43-00-231 Audit Fees	0.00	0.00	0.00	0.0%
2-43-00-270 Insurance	4,200.00	3,209.01	990.99	76.4%
2-43-00-300 Landfill Fees & Charges	22,000.00	49.07	21,950.93	0.2%
2-43-00-510 Printing & Stationary	500.00	182.87	317.13	36.6%
2-43-00-513 Contracted Services	28,000.00	2,637.29	25,362.71	9.4%
2-43-00-514 Garbage Service Contract	100,000.00	33,867.72	66,132.28	33.9%
2-43-00-515 Recycling Service Contract	41,500.00	12,607.71	28,892.29	30.4%
2-43-00-540 Power	950.00	0.00	950.00	0.0%
2-43-00-541 Natural Gas	5,100.00	3,058.08	2,041.92	60.0%
2-43-00-761 Transfer to Reserves	0.00	0.00	0.00	0.0%
	303,622.53	97,448.26	206,174.27	32.1%
<u>49 - Recycling</u>				
2-49-00-513 Recycling Contraced Services	0.00	0.00	0.00	0.0%
2-49-00-515 Recycling Service Contract	0.00	0.00	0.00	0.0%
	0.00	0.00	0.00	0.0%
<u>51 - Family & Community Services</u>				
2-51-00-110 Wages & Salaries	19,344.00	7,963.38	11,380.62	41.2%
2-51-00-115 Overtime	500.00	23.92	476.08	4.8%
2-51-00-130 Employer Contributions	3,288.48	1,154.78	2,133.70	35.1%
2-51-00-136 Workers' Compensation Board Fees	1,600.00	564.49	1,035.51	35.3%
2-51-00-140 Meals & Lodging	0.00	0.00	0.00	0.0%
2-51-00-148 Training & Development	2,000.00	0.00	2,000.00	0.0%
2-51-00-210 Vehicle Allowance	0.00	0.00	0.00	0.0%
2-51-00-212 Mileage	500.00	39.77	460.23	8.0%
2-51-00-215 Freight & Postage	500.00	84.15	415.85	16.8%
2-51-00-217 Telephone	550.00	198.85	351.15	36.2%
2-51-00-220 Advertising	1,100.00	0.00	1,100.00	0.0%
2-51-00-221 Program Hosting Expense	12,000.00	1,803.53	10,196.47	15.0%
2-51-00-222 FCSS Municipal Cost Share Portion	14,000.00	13,551.00	449.00	96.8%

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	2024	2024	2024	2024
	BUDGET	ACTUAL	VARIANCE	%
2-51-00-225 Volunteer Recognition	2,500.00	0.00	2,500.00	0.0%
2-51-00-231 Audit Fees	0.00	0.00	0.00	0.0%
2-51-00-260 Office Rental	0.00	0.00	0.00	0.0%
2-51-00-270 Insurance	0.00	0.00	0.00	0.0%
2-51-00-510 Printing & Stationary	800.00	243.84	556.16	30.5%
2-51-00-511 Household & Miscellaneous Goods	300.00	0.00	300.00	0.0%
2-51-00-520 Equipment Parts, Repairs & Maintenance	400.00	0.00	400.00	0.0%
2-51-00-540 Power	0.00	0.00	0.00	0.0%
2-51-00-541 Natural Gas	0.00	0.00	0.00	0.0%
2-51-00-590 Other General Expenses	500.00	0.00	500.00	0.0%
2-51-01-511 Christmas Elves Prog. Donation Exp.	4,000.00	0.00	4,000.00	0.0%
2-51-01-512 Christmas Elves Prog. Hosting Exp.	0.00	0.00	0.00	0.0%
	63,882.48	25,627.71	38,254.77	40.1%
<u>61 - Planning & Development</u>				
2-61-00-110 Wages & Salaries	135,348.40	15,892.80	119,455.60	11.7%
2-61-00-115 Overtime	0.00	0.00	0.00	0.0%
2-61-00-130 Employer Contributions	20,302.26	2,545.92	17,756.34	12.5%
2-61-00-136 Workers' Compensation Board Fees	1,600.00	564.49	1,035.51	35.3%
2-61-00-140 Meals & Lodging	0.00	0.00	0.00	0.0%
2-61-00-148 Training & Development	3,000.00	50.00	2,950.00	1.7%
2-61-00-150 S.D.A.B. Meeting Fees	3,000.00	0.00	3,000.00	0.0%
2-61-00-210 Vehicle Allowance	0.00	0.00	0.00	0.0%
2-61-00-215 Freight & Postage	1,500.00	204.87	1,295.13	13.7%
2-61-00-217 Telephone	1,200.00	157.40	1,042.60	13.1%
2-61-00-220 Advertising	2,000.00	0.00	2,000.00	0.0%
2-61-00-221 Title & Land Seaches	1,000.00	454.00	546.00	45.4%
2-61-00-222 Memberships & Subscriptions	2,000.00	721.52	1,278.48	36.1%
2-61-00-223 Subdivision & Development Costs	0.00	5,550.00	(5,550.00)	0.0%
2-61-00-230 Engineering Fees	35,000.00	(7,073.55)	42,073.55	(20.2%)
2-61-00-231 Audit Fees	0.00	0.00	0.00	0.0%
2-61-00-232 Inspection Fees	19,000.00	6,216.00	12,784.00	32.7%
2-61-00-233 Legal Fees	12,500.00	0.00	12,500.00	0.0%
2-61-00-234 Planning Fees	0.00	0.00	0.00	0.0%
2-61-00-510 Printing & Stationary	800.00	243.84	556.16	30.5%
2-61-00-513 Contracted Services	34,000.00	15,200.00	18,800.00	44.7%
2-61-00-515 Other Contracted Services	0.00	0.00	0.00	0.0%
2-61-00-520 Cost of Land Sold	0.00	0.00	0.00	0.0%
2-61-00-540 Admin Power	0.00	0.00	0.00	0.0%
2-61-00-591 Cost of Land Re-Sale	0.00	0.00	0.00	0.0%
2-61-00-761 Transfer to Reserves	0.00	0.00	0.00	0.0%

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	2024	2024	2024	2024
	BUDGET	ACTUAL	VARIANCE	%
	272,250.66	40,727.29	231,523.37	15.0%
<u>62 - Economic Development</u>				
2-62-00-110 Wages & Salaries	111,738.24	50,596.14	61,142.10	45.3%
2-62-00-115 Overtime	2,450.00	0.00	2,450.00	0.0%
2-62-00-130 Employer Contributions	16,760.74	9,161.13	7,599.61	54.7%
2-62-00-136 Workers' Compensation Board Fees	3,200.00	1,128.97	2,071.03	35.3%
2-62-00-140 Meals & Lodging	0.00	0.00	0.00	0.0%
2-62-00-148 Training & Development	2,500.00	1,899.06	600.94	76.0%
2-62-00-210 Vehicle Allowance	0.00	0.00	0.00	0.0%
2-62-00-212 Mileage	2,000.00	101.90	1,898.10	5.1%
2-62-00-215 Freight & Postage	700.00	84.15	615.85	12.0%
2-62-00-217 Telephone	600.00	200.00	400.00	33.3%
2-62-00-220 Advertising	15,000.00	0.00	15,000.00	0.0%
2-62-00-222 Memberships & Subscriptions	8,500.00	2,637.08	5,862.92	31.0%
2-62-00-223 Promotion & Research	20,000.00	5,619.54	14,380.46	28.1%
2-62-00-231 Audit Fees	0.00	0.00	0.00	0.0%
2-62-00-510 Printing & Stationary	900.00	624.28	275.72	69.4%
2-62-00-511 Miscellaneous	600.00	48.29	551.71	8.0%
2-62-00-513 Contracted Services	0.00	960.00	(960.00)	0.0%
2-62-00-540 Power	0.00	0.00	0.00	0.0%
2-62-00-761 Transfer to Reserves	0.00	0.00	0.00	0.0%
2-62-00-900 Grants to Others	80,000.00	27,000.00	53,000.00	33.8%
	264,948.98	100,060.54	164,888.44	37.8%
<u>72-00 - Parks General</u>				
2-72-00-110 Wages & Salaries	112,980.38	43,230.18	69,750.20	38.3%
2-72-00-112 Getaway Supervisors Contract	20,000.00	0.00	20,000.00	0.0%
2-72-00-115 Overtime	2,300.00	5,482.82	(3,182.82)	238.4%
2-72-00-130 Employer Contributions	19,947.06	7,395.64	12,551.42	37.1%
2-72-00-136 Workers' Compensation Board Fees	3,200.00	1,128.97	2,071.03	35.3%
2-72-00-140 Meals & Lodging	0.00	0.00	0.00	0.0%
2-72-00-148 Training & Development	4,500.00	0.00	4,500.00	0.0%
2-72-00-210 Vehicle Allowance	0.00	0.00	0.00	0.0%
2-72-00-212 Mileage	1,100.00	0.00	1,100.00	0.0%
2-72-00-215 Freight & Postage	800.00	84.15	715.85	10.5%
2-72-00-217 Telephone	1,700.00	1,109.33	590.67	65.3%
2-72-00-220 Advertising	1,500.00	0.00	1,500.00	0.0%
2-72-00-221 Promotions & Hosting	8,000.00	39.33	7,960.67	0.5%
2-72-00-222 Memberships & Subscriptions	1,000.00	0.00	1,000.00	0.0%
2-72-00-225 Volunteer Recognition	1,200.00	0.00	1,200.00	0.0%
2-72-00-231 Audit Fees	0.00	0.00	0.00	0.0%

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	2024	2024	2024	2024
	BUDGET	ACTUAL	VARIANCE	%
2-72-00-250 Facility Maintenance	4,200.00	668.75	3,531.25	15.9%
2-72-00-270 Insurance	3,700.00	2,917.28	782.72	78.8%
2-72-00-510 Printing & Stationary	3,100.00	1,219.15	1,880.85	39.3%
2-72-00-511 Household & Miscellaneous Supplies	1,000.00	199.99	800.01	20.0%
2-72-00-513 Contracted Services	1,000.00	399.95	600.05	40.0%
2-72-00-540 Power	3,200.00	1,016.00	2,184.00	31.8%
2-72-00-541 Natural Gas	2,400.00	1,214.69	1,185.31	50.6%
2-72-00-590 Communities in Bloom	30,000.00	0.00	30,000.00	0.0%
2-72-00-761 Transfer to Reserves	0.00	0.00	0.00	0.0%
2-72-00-762 Transfer to Capital Budget	0.00	0.00	0.00	0.0%
2-72-00-823 Financing - Solar Panels	0.00	0.00	0.00	0.0%
	226,827.44	66,106.23	160,721.21	29.1%
<u>72-01 - Parks Sportsgrounds</u>				
2-72-01-110 Wages & Salaries	112,537.10	60,743.90	51,793.20	54.0%
2-72-01-115 Overtime	6,000.00	1,520.15	4,479.85	25.3%
2-72-01-116 On Call	0.00	1,470.00	(1,470.00)	0.0%
2-72-01-117 Casual Labour - Parks	40,000.00	0.00	40,000.00	0.0%
2-72-01-130 Employer Contributions	20,256.67	12,254.06	8,002.61	60.5%
2-72-01-136 Workers' Compensation Board Fees	2,400.00	846.73	1,553.27	35.3%
2-72-01-140 Meals & Lodging	0.00	115.29	(115.29)	0.0%
2-72-01-148 Training & Development	4,900.00	447.54	4,452.46	9.1%
2-72-01-220 Advertising	500.00	0.00	500.00	0.0%
2-72-01-231 Audit Fees	0.00	0.00	0.00	0.0%
2-72-01-250 Facility Maintenance	50,000.00	17,534.96	32,465.04	35.1%
2-72-01-260 Equipment Lease & Rental	2,100.00	1,644.28	455.72	78.3%
2-72-01-270 Insurance	12,000.00	4,959.38	7,040.62	41.3%
2-72-01-511 Miscellaneous Supplies	10,000.00	220.41	9,779.59	2.2%
2-72-01-513 Contracted Services	27,500.00	2,666.91	24,833.09	9.7%
2-72-01-520 Equipment Parts, Repair & Maintenance	16,300.00	476.66	15,823.34	2.9%
2-72-01-521 Fuel & Oil	9,600.00	507.42	9,092.58	5.3%
2-72-01-522 Vehicle Parts, Repairs & Maintenance	2,800.00	265.29	2,534.71	9.5%
2-72-01-523 Small Tools	1,400.00	139.99	1,260.01	10.0%
2-72-01-761 Transfer to Reserves	0.00	0.00	0.00	0.0%
	318,293.77	105,812.97	212,480.80	33.2%
<u>72-02 Parks Arena</u>				
2-72-02-110 Wages & Salaries	112,537.10	65,548.28	46,988.82	58.2%
2-72-02-115 Overtime	6,000.00	1,894.55	4,105.45	31.6%
2-72-02-116 On Call	0.00	1,470.00	(1,470.00)	0.0%
2-72-02-117 Arena - Casual Labour	17,000.00	0.00	17,000.00	0.0%
2-72-02-130 Employer Contributions	19,131.30	11,892.03	7,239.27	62.2%

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	2024	2024	2024	2024
	BUDGET	ACTUAL	VARIANCE	%
2-72-02-136 Workers' Compensation Board Fees	2,400.00	846.73	1,553.27	35.3%
2-72-02-140 Meals & Lodging	0.00	0.00	0.00	0.0%
2-72-02-148 Training & Development	5,800.00	447.54	5,352.46	7.7%
2-72-02-215 Freight & Postage	750.00	84.16	665.84	11.2%
2-72-02-217 Telephone	2,600.00	752.15	1,847.85	28.9%
2-72-02-222 Memberships	1,000.00	441.00	559.00	44.1%
2-72-02-231 Audit Fees	0.00	0.00	0.00	0.0%
2-72-02-250 Facility Maintenance	22,500.00	5,022.39	17,477.61	22.3%
2-72-02-270 Insurance	38,000.00	30,339.74	7,660.26	79.8%
2-72-02-510 Printing & Stationary	650.00	182.84	467.16	28.1%
2-72-02-511 Household & Miscellaneous Supplies	12,000.00	3,735.22	8,264.78	31.1%
2-72-02-513 Contracted Services	15,300.00	7,255.48	8,044.52	47.4%
2-72-02-516 Alarm	500.00	0.00	500.00	0.0%
2-72-02-520 Equipment Parts, Repair & Maintenance	30,000.00	1,524.70	28,475.30	5.1%
2-72-02-521 Fuel & Oil	1,700.00	752.53	947.47	44.3%
2-72-02-523 Small Tools	600.00	0.00	600.00	0.0%
2-72-02-540 Power	47,000.00	25,529.25	21,470.75	54.3%
2-72-02-541 Natural Gas	33,300.00	17,973.91	15,326.09	54.0%
2-72-02-590 Safety Equipment	3,000.00	342.62	2,657.38	11.4%
2-72-02-591 Donations	0.00	0.00	0.00	0.0%
2-72-02-761 Transfer to Reserves	0.00	0.00	0.00	0.0%
2-72-02-821 Debenture Interest	5,598.00	2,351.41	3,246.59	42.0%
2-72-02-822 Debenture Principle	12,177.00	5,054.24	7,122.76	41.5%
2-72-02-920 Bad Debts	0.00	0.00	0.00	0.0%
	389,543.40	183,440.77	206,102.63	47.1%
<u>72-03 - 06 Fair Expenses</u>				
2-72-03-221 Calmar Fair Days	26,000.00	640.22	25,359.78	2.5%
2-72-04-221 Farmer's Day/Canada Day	15,000.00	5,180.00	9,820.00	34.5%
2-72-05-221 Christmas in the Park	13,500.00	0.00	13,500.00	0.0%
2-72-06-221 First Night	12,500.00	420.55	12,079.45	3.4%
	67,000.00	6,240.77	60,759.23	9.3%
<u>74 - Library</u>				
2-74-00-110 Wages & Salaries	121,900.00	43,073.95	78,826.05	35.3%
2-74-00-115 Overtime	0.00	0.00	0.00	0.0%
2-74-00-130 Employer Contributions	18,000.00	5,160.30	12,839.70	28.7%
2-74-00-136 Workers' Compensation Board Fees	2,000.00	846.73	1,153.27	42.3%
2-74-00-140 Meals	300.00	0.00	300.00	0.0%
2-74-00-148 Training & Development	1,500.00	0.00	1,500.00	0.0%
2-74-00-150 Honorariums	1,000.00	0.00	1,000.00	0.0%
2-74-00-212 Mileage	400.00	0.00	400.00	0.0%

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	BUDGET	ACTUAL	VARIANCE	%
2-74-00-215 Freight & Postage	100.00	(30.53)	130.53	(30.5%)
2-74-00-217 Telephone	1,920.00	775.65	1,144.35	40.4%
2-74-00-220 Advertising & Promotions	0.00	0.00	0.00	0.0%
2-74-00-222 Memberships	600.00	562.20	37.80	93.7%
2-74-00-223 Special Projects	3,408.00	877.75	2,530.25	25.8%
2-74-00-224 Subscriptions	800.00	0.00	800.00	0.0%
2-74-00-231 Audit Fees	2,100.00	(3,500.00)	5,600.00	(166.7%)
2-74-00-233 Legal Fees	0.00	0.00	0.00	0.0%
2-74-00-250 Building Repairs & Maintenance	100.00	0.00	100.00	0.0%
2-74-00-270 Insurance	1,680.00	1,264.16	415.84	75.2%
2-74-00-510 Printing & Stationary	3,000.00	441.69	2,558.31	14.7%
2-74-00-511 Household & Miscellaneous Supplies	400.00	267.39	132.61	66.8%
2-74-00-512 Janitor Contract	3,000.00	918.00	2,082.00	30.6%
2-74-00-520 Equipment Parts, Repair & Maintenance	500.00	0.00	500.00	0.0%
2-74-00-521 Furnishings	0.00	0.00	0.00	0.0%
2-74-00-523 Books & Videos	6,000.00	3,158.73	2,841.27	52.6%
2-74-00-540 Power	4,000.00	1,481.28	2,518.72	37.0%
2-74-00-541 Natural Gas	3,600.00	2,955.65	644.35	82.1%
2-74-00-590 Other General Expenses	0.00	0.00	0.00	0.0%
2-74-00-761 Transfer to Reserves	0.00	0.00	0.00	0.0%
2-74-01-222 Yellowhead Membership Fees	11,000.00	5,779.65	5,220.35	52.5%
2-74-01-231 Audit Fees	0.00	0.00	0.00	0.0%
2-74-01-250 Building Repairs & Maintenance	1,000.00	0.00	1,000.00	0.0%
2-74-01-270 Insurance	3,000.00	2,333.83	666.17	77.8%
2-74-01-520 Equipment Repair & Maintenance	500.00	0.00	500.00	0.0%
2-74-01-590 Other General Expense	0.00	0.00	0.00	0.0%
	191,808.00	66,366.43	125,441.57	34.6%
97 - Requisitions				
2-97-00-745 Education Requisitions - Residential	617,919.00	140,786.08	477,132.92	22.8%
2-97-00-750 Education Requisitions - Non-Residential	187,037.00	44,458.76	142,578.24	23.8%
2-97-00-755 Leduc Foundation Requisition	7,866.00	7,866.00	0.00	100.0%
2-97-00-757 Rural Policing Levy	0.00	0.00	0.00	0.0%
	812,822.00	193,110.84	619,711.16	23.8%
TOTAL EXPENSES	7,383,262.04	2,037,997.78	5,345,264.26	27.6%
Check Sum (Must be zero)	0.00	0.00		
NET (SURPLUS)/LOSS	(189.46)	(3,175,592.32)		
ASSETS				
3-00-00-110 Payroll Advance	0.00	0.00	0.00	0.0%
3-00-00-111 Prepaids	0.00	663.48	(663.48)	0.0%

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	2024	2024	2024	2024
	BUDGET	ACTUAL	VARIANCE	%
3-00-00-112 Petty Cash	0.00	300.00	(300.00)	0.0%
3-00-00-113 Petty Cash - Library	0.00	200.00	(200.00)	0.0%
3-00-00-114 Petty Cash - Arena	0.00	0.00	0.00	0.0%
3-00-00-115 Petty Cash - Recreation	0.00	200.00	(200.00)	0.0%
3-00-00-116 Petty Cash - Vending Machine for Arena	0.00	30.00	(30.00)	0.0%
3-00-00-117 Petty Cash - Fire Department	0.00	0.00	0.00	0.0%
3-00-00-120 General Bank Account	0.00	2,601,768.59	(2,601,768.59)	0.0%
3-00-00-121 Alberta Treasury Branch	0.00	0.00	0.00	0.0%
3-00-00-122 CIBC Investments	0.00	0.00	0.00	0.0%
3-00-00-123 Tax Sale Proceeds - Trust Asset	0.00	0.00	0.00	0.0%
3-00-00-124 XMAS Elves - ATB	0.00	17,878.96	(17,878.96)	0.0%
3-00-00-210 Current Property Taxes Receivable	0.00	3,366,326.55	(3,366,326.55)	0.0%
3-00-00-212 Arrears of Property Taxes Receivable	0.00	482,511.35	(482,511.35)	0.0%
3-00-00-214 Allowance for Doubtful Tax Accounts	0.00	0.00	0.00	0.0%
3-00-00-270 Construction Advances Receivable	0.00	0.00	0.00	0.0%
3-00-00-280 Utilities Receivable	0.00	126,056.34	(126,056.34)	0.0%
3-00-00-290 Accounts Receivable	0.00	177,083.88	(177,083.88)	0.0%
3-00-00-291 Utility/Tax Clearing Account	0.00	(400.00)	400.00	0.0%
3-00-00-292 Cash Receipts Suspense	0.00	0.00	0.00	0.0%
3-00-00-294 Accrued Interest Receivable	0.00	0.00	0.00	0.0%
3-00-00-295 GST Receivable	0.00	17,498.76	(17,498.76)	0.0%
3-00-00-296 Education Tax Underlevy	0.00	0.00	0.00	0.0%
3-00-00-297 Non-Res Education Tax Underlevy	0.00	0.00	0.00	0.0%
3-00-00-301 General Investments	0.00	0.00	0.00	0.0%
3-00-00-302 Tax Sale Investments TA# 0169	0.00	0.00	0.00	0.0%
3-00-00-303 Tax Sale Investment TA# 0123	0.00	0.00	0.00	0.0%
3-00-00-304 Tax Sale Investment TA# 0457	0.00	0.00	0.00	0.0%
3-00-00-305 Land Held for Resale	0.00	200,000.00	(200,000.00)	0.0%
3-00-00-410 AMFC Investment	0.00	0.00	0.00	0.0%
3-00-00-510 Engineering Structures	0.00	29,774,115.67	(29,774,115.67)	0.0%
3-00-00-511 Accum Amort - Engineered Structures	0.00	(12,276,296.52)	12,276,296.52	0.0%
3-00-00-520 Buildings	0.00	15,295,781.56	(15,295,781.56)	0.0%
3-00-00-521 Accum Amort - Buildings	0.00	(5,804,872.80)	5,804,872.80	0.0%
3-00-00-530 Machinery & Equipment	0.00	3,949,636.97	(3,949,636.97)	0.0%
3-00-00-531 Accum Amort - Machinery & Equipment	0.00	(2,027,033.27)	2,027,033.27	0.0%
3-00-00-540 Land for Own Use	0.00	1,292,122.94	(1,292,122.94)	0.0%
3-00-00-541 Accum Amort - Land Improvements	0.00	(108,652.65)	108,652.65	0.0%
3-00-00-550 Vehicles	0.00	617,803.98	(617,803.98)	0.0%
3-00-00-551 Accum Amort - Vehicles	0.00	(466,927.24)	466,927.24	0.0%
3-00-00-560 Land Improvements	0.00	251,417.43	(251,417.43)	0.0%

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	BUDGET	ACTUAL	VARIANCE	%
3-12-00-295 GST - 57.14 - Municipal Purposes	0.00	13,286.92	(13,286.92)	0.0%
3-12-00-296 GST - 42.86 - Municipal Purposes	0.00	0.00	0.00	0.0%
3-41-00-290 Payroll Clearing Account	0.00	0.00	0.00	0.0%
TOTAL ASSESTS	0.00	37,500,500.90	(37,500,500.90)	0.0%
Check Sum	0.00	0.00		

LIABILITES

4-00-00-120 Deferred Revenue - Conditional Grants	0.00	0.00	0.00	0.0%
4-00-00-121 Deferred Revenue - Education Tax	0.00	0.00	0.00	0.0%
4-00-00-122 Deferred Revenue - Operating	0.00	(39,025.40)	39,025.40	0.0%
4-00-00-123 Tax Sale Proceeds - Trust Liability	0.00	0.00	0.00	0.0%
4-00-00-124 Deferred Revenue - Developer	0.00	0.00	0.00	0.0%
4-00-00-125 Deferred Revenue - Business Licenses	0.00	0.00	0.00	0.0%
4-00-00-200 Vacation Pay Payable	0.00	(45,578.55)	45,578.55	0.0%
4-00-00-201 Sick Pay Payable	0.00	(56,625.21)	56,625.21	0.0%
4-00-00-202 Overtime Payable	0.00	(11,115.68)	11,115.68	0.0%
4-00-00-210 E.I. Rebate	0.00	(1,224.27)	1,224.27	0.0%
4-00-00-230 C.P.P.	0.00	0.00	0.00	0.0%
4-00-00-231 UIC Payable	0.00	(0.04)	0.04	0.0%
4-00-00-232 Income Tax Payable	0.00	7.00	(7.00)	0.0%
4-00-00-240 Fire Fighters Association Fees Payable	0.00	0.00	0.00	0.0%
4-00-00-250 AMEBS Payable	0.00	9,278.79	(9,278.79)	0.0%
4-00-00-260 GST Payable	0.00	(5,265.20)	5,265.20	0.0%
4-00-00-265 Safety Codes Council	0.00	(1,278.00)	1,278.00	0.0%
4-00-00-271 R.R.S.P. Contributions	0.00	0.00	0.00	0.0%
4-00-00-290 Accounts Payable Suspense	0.00	0.00	0.00	0.0%
4-00-00-300 Short Term Operating Loan	0.00	0.00	0.00	0.0%
4-00-00-310 Debentures Payable	0.00	(3,500,920.37)	3,500,920.37	0.0%
4-00-00-323 Long Term Loan - Treasury Branch	0.00	0.00	0.00	0.0%
4-00-00-400 Accrued Liabilites	0.00	0.00	0.00	0.0%
4-00-00-410 Accrued Interest Debentures	0.00	0.00	0.00	0.0%
4-00-00-430 Capital Lease Debt	0.00	(190,132.14)	190,132.14	0.0%
4-00-00-663 Equity in Fixed Assets	0.00	(23,812,993.00)	23,812,993.00	0.0%
4-00-00-900 Accumulated Surplus	0.00	0.00	0.00	0.0%
4-00-00-990 Accumulated Deficit	0.00	(712,624.54)	712,624.54	0.0%
4-00-00-991 Prior Period Adjustment	0.00	0.00	0.00	0.0%
4-41-00-470 Bulk Water Deposits	0.00	(4,230.00)	4,230.00	0.0%
4-41-00-471 Deposits - Water Meters	0.00	0.00	0.00	0.0%
4-42-00-421 Prepaid Local Improvements - Sewer	0.00	0.00	0.00	0.0%
4-42-00-422 Lagoon Key Deposit	0.00	(60.00)	60.00	0.0%

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	BUDGET	ACTUAL	VARIANCE	%
4-61-00-470 Mobile Home Performance Deposit	0.00	0.00	0.00	0.0%
4-61-00-473 Development Agreement Deposits	0.00	0.00	0.00	0.0%
4-61-00-474 Construction Deposits	0.00	(106,500.00)	106,500.00	0.0%
4-61-00-475 Southbridge Phase 2 - Development	0.00	(220,226.83)	220,226.83	0.0%
4-61-00-476 Security Deposit SB Hayduk	0.00	(6,160.00)	6,160.00	0.0%
4-61-00-477 Incentive Grant Reserve	0.00	0.00	0.00	0.0%
4-62-00-290 Ticket Sales Payable	0.00	0.00	0.00	0.0%
4-72-00-470 Recreation Facility Deposits	0.00	(1,853.55)	1,853.55	0.0%
4-72-00-475 First Night Celebration Donations	0.00	0.00	0.00	0.0%
4-77-00-635 Reserve from Sale of Karen's Cafe	0.00	0.00	0.00	0.0%
4-77-00-636 Land Sale Reserve	0.00	0.00	0.00	0.0%
4-77-00-710 Operating Contingency Reserve	0.00	(437,874.70)	437,874.70	0.0%
4-77-00-715 Debenture Stabilization Reserve	0.00	(55,344.00)	55,344.00	0.0%
4-77-00-720 Incentive Reserve Grant	0.00	(72,000.00)	72,000.00	0.0%
4-77-00-900 Off Site Levy Reserve	0.00	0.00	0.00	0.0%
4-77-00-901 Water Offsite Reserve	0.00	(69,795.77)	69,795.77	0.0%
4-77-00-902 Sewer Offsite Reserve	0.00	(112,950.13)	112,950.13	0.0%
4-77-00-903 Transportation Offsite reserve	0.00	(48,277.95)	48,277.95	0.0%
4-77-00-905 Infrastructure Reserve	0.00	(1,457,187.13)	1,457,187.13	0.0%
4-77-00-910 Fleet Services Reserve	0.00	(20,000.00)	20,000.00	0.0%
4-77-00-915 Water Play Park Reserve	0.00	0.00	0.00	0.0%
4-77-00-920 Arena Compressor Reserve	0.00	0.00	0.00	0.0%
4-77-00-925 Town Hall Reserve	0.00	(98,776.86)	98,776.86	0.0%
4-77-00-930 Protective Services Reserves	0.00	0.00	0.00	0.0%
4-77-00-935 Disaster Services Reserve	0.00	(1,308.46)	1,308.46	0.0%
4-77-00-940 Constabulary Reserve	0.00	0.00	0.00	0.0%
4-77-00-945 Transportation Reserve	0.00	0.00	0.00	0.0%
4-77-00-949 Parks Trail Reserve	0.00	(53,156.46)	53,156.46	0.0%
4-77-00-950 Parks Facility Reserve	0.00	(127,860.98)	127,860.98	0.0%
4-77-00-951 Arena Building Reserve	0.00	(126,809.85)	126,809.85	0.0%
4-77-00-955 Library Facility Reserve	0.00	(188.89)	188.89	0.0%
9-99-99-999 Clearing Account	0.00	(63,768.62)	63,768.62	0.0%
TOTAL LIABILITIES	0.00	(31,451,826.79)	31,451,826.79	0.0%
Check Sum	0.00	(2,993,050.00)	2,993,050.00	0.0%
NET (SURPLUS)/LOSS		(3,175,592.32)		
NET CAPITAL		119,968.21		
		(34,507,450.90)		

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	2024	2024	2024	2024
	BUDGET	ACTUAL	VARIANCE	%
CAPITAL REVENUE				
5-11-00-630 Contributed from Operating	0.00	0.00	0.00	0.0%
5-11-00-640 Contributed from Reserve	0.00	0.00	0.00	0.0%
5-11-00-650 Conditional Grants	0.00	0.00	0.00	0.0%
5-12-00-630 Contributed from Operating	0.00	0.00	0.00	0.0%
5-12-00-636 Debenture Borrowing - Office Reno's	0.00	0.00	0.00	0.0%
5-12-00-640 Contributed from Reserve	(10,000.00)	0.00	(10,000.00)	0.0%
5-12-00-650 Conditional Grants	0.00	0.00	0.00	0.0%
5-23-00-630 Contributed from Operating	0.00	0.00	0.00	0.0%
5-23-00-635 From Borrowing	0.00	0.00	0.00	0.0%
5-23-00-640 Contributed from Reserve	0.00	0.00	0.00	0.0%
5-23-00-650 Conditional Grants	0.00	0.00	0.00	0.0%
5-23-00-900 Revenue Acct - Contributed from Other	0.00	0.00	0.00	0.0%
5-23-00-910 Sale of Fixed Assets	0.00	0.00	0.00	0.0%
5-24-00-630 Contributed from Operating	0.00	0.00	0.00	0.0%
5-24-00-640 Contributed from Reserve	0.00	0.00	0.00	0.0%
5-24-00-650 Conditional Grants	0.00	0.00	0.00	0.0%
5-26-00-630 Contributed from Operating	0.00	0.00	0.00	0.0%
5-26-00-640 Contributed from Reserve	(90,000.00)	0.00	(90,000.00)	0.0%
5-26-00-650 Conditional Grants	0.00	0.00	0.00	0.0%
5-32-00-550 Investment Interest	0.00	0.00	0.00	0.0%
5-32-00-630 Contributed from Operating	0.00	0.00	0.00	0.0%
5-32-00-635 From Borrowing	0.00	0.00	0.00	0.0%
5-32-00-640 Contributed from Reserve	(24,000.00)	0.00	(24,000.00)	0.0%
5-32-00-650 Conditional Grants	0.00	0.00	0.00	0.0%
5-32-00-900 Contributed from Other	0.00	0.00	0.00	0.0%
5-32-00-910 Sale of F/A	0.00	0.00	0.00	0.0%
5-32-01-636 Debenture Borrow	0.00	0.00	0.00	0.0%
5-41-00-550 Investment Interest	0.00	0.00	0.00	0.0%
5-41-00-630 Contributed from Operating	0.00	0.00	0.00	0.0%
5-41-00-636 Debenture Borrowing	0.00	0.00	0.00	0.0%
5-41-00-640 Contributed from Reserve	(72,000.00)	0.00	(72,000.00)	0.0%
5-41-00-650 Conditional Grants	0.00	0.00	0.00	0.0%
5-42-00-550 Investment Interest	0.00	0.00	0.00	0.0%
5-42-00-630 Contributed from Operating	0.00	0.00	0.00	0.0%
5-42-00-635 From Borrowing	0.00	0.00	0.00	0.0%
5-42-00-640 Contributed from Reserve	(551,237.00)	0.00	(551,237.00)	0.0%
5-42-00-650 Conditional Grants	(548,763.00)	0.00	(548,763.00)	0.0%

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	2024 BUDGET	2024 ACTUAL	2024 VARIANCE	2024 %
5-42-00-910 Sale of Fixed Assets	0.00	0.00	0.00	0.0%
5-61-00-630 Contributed from Operating	0.00	0.00	0.00	0.0%
5-61-00-635 From Borrowing	0.00	0.00	0.00	0.0%
5-61-00-640 Contributed from Reserve	0.00	0.00	0.00	0.0%
5-61-00-650 Conditional Grants	0.00	0.00	0.00	0.0%
5-62-00-630 Community/Economic Development	0.00	0.00	0.00	0.0%
5-72-00-635 From Borrowing	0.00	0.00	0.00	0.0%
5-72-00-640 Contributed From Reserves	(30,000.00)	0.00	(30,000.00)	0.0%
5-72-00-910 Sale of Fixed Assets	0.00	0.00	0.00	0.0%
5-72-01-630 Contributed from Operating	(70,500.00)	0.00	(70,500.00)	0.0%
5-72-01-640 Contributed from Reserve	(38,250.00)	0.00	(38,250.00)	0.0%
5-72-01-650 Conditional Grants	0.00	0.00	0.00	0.0%
5-72-01-670 Parks - County Cost Share	(6,250.00)	0.00	(6,250.00)	0.0%
5-72-01-900 Parks - Contributed from Other	0.00	0.00	0.00	0.0%
5-72-02-630 Contributed from Operating	0.00	0.00	0.00	0.0%
5-72-02-640 Contributed from Reserve	(39,889.00)	0.00	(39,889.00)	0.0%
5-72-02-650 Conditional Grants	0.00	0.00	0.00	0.0%
5-72-02-660 Federal Grants	0.00	0.00	0.00	0.0%
5-72-02-900 Arena - Contributed from Other	(39,889.00)	0.00	(39,889.00)	0.0%
5-74-00-550 Investment Interest	0.00	0.00	0.00	0.0%
5-74-00-630 Contributed from Operating	0.00	0.00	0.00	0.0%
5-74-00-640 Contributed from Reserve	0.00	0.00	0.00	0.0%
5-74-00-650 Conditional Grants	0.00	0.00	0.00	0.0%
5-74-00-900 Library - Contributed from Other	0.00	0.00	0.00	0.0%
	(1,520,778.00)	0.00	(1,520,778.00)	0.0%

CAPITAL EXPENSE

6-11-00-630 Legislative	0.00	0.00	0.00	0.0%
6-12-00-630 Administrative	10,000.00	0.00	10,000.00	0.0%
6-23-00-630 Protective Services	0.00	0.00	0.00	0.0%
6-23-00-761 Transfer to Reserve	0.00	0.00	0.00	0.0%
6-24-00-630 Disaster Services	0.00	0.00	0.00	0.0%
6-26-00-630 By-Law & Constabulary Services	90,000.00	66,835.70	23,164.30	74.3%
6-32-00-610 43 Street Intersection	0.00	0.00	0.00	0.0%
6-32-00-620 Transportation/Building	0.00	0.00	0.00	0.0%
6-32-00-630 Transportation	24,000.00	11,629.19	12,370.81	48.5%
6-32-00-640 Transportation/Land	0.00	0.00	0.00	0.0%
6-32-00-650 Transportation Vehicles	0.00	0.00	0.00	0.0%
6-32-00-761 Transfer to Reserves	0.00	0.00	0.00	0.0%
6-32-01-610 Lateral Upgrades	0.00	0.00	0.00	0.0%
6-32-01-630 Transportation - 2005	0.00	0.00	0.00	0.0%

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	2024	2024	2024	2024
	BUDGET	ACTUAL	VARIANCE	%
6-32-02-610 Roads/Sidewalks Upgrades	0.00	0.00	0.00	0.0%
6-32-02-630 Transportation - 2006	0.00	0.00	0.00	0.0%
6-32-03-630 49 Ave & 47 St Upgrades	0.00	0.00	0.00	0.0%
6-32-04-630 Electronic Sign	0.00	0.00	0.00	0.0%
6-41-00-610 Water Reservoir Expansion	0.00	0.00	0.00	0.0%
6-41-00-630 Water Services	72,000.00	0.00	72,000.00	0.0%
6-41-00-761 Water - Transfer to Reserve	0.00	0.00	0.00	0.0%
6-42-00-610 Sewer Mains	0.00	0.00	0.00	0.0%
6-42-00-630 Sanitary Sewer	1,100,000.00	6,611.64	1,093,388.36	0.6%
6-51-00-630 Family & Community Services	0.00	0.00	0.00	0.0%
6-61-00-630 Planning & Development	0.00	0.00	0.00	0.0%
6-62-00-630 Community/Economic Development	0.00	0.00	0.00	0.0%
6-72-00-630 Recreation Admin. Equipment	30,000.00	0.00	30,000.00	0.0%
6-72-01-630 Recreation Sportsgrounds	25,000.00	22,470.68	2,529.32	89.9%
6-72-01-640 Parks Land	90,000.00	5,000.00	85,000.00	5.6%
6-72-01-650 Parks Vehicles	0.00	0.00	0.00	0.0%
6-72-01-761 Transfer to Reserves	0.00	0.00	0.00	0.0%
6-72-02-620 Arena Building	64,778.00	7,421.00	57,357.00	11.5%
6-72-02-630 Arena	15,000.00	0.00	15,000.00	0.0%
6-72-02-761 Transfer to Reserve - Arena	0.00	0.00	0.00	0.0%
6-74-00-620 Library Building	0.00	0.00	0.00	0.0%
6-74-00-630 Library/Culture Services	0.00	0.00	0.00	0.0%
	1,520,778.00	119,968.21	1,400,809.79	7.9%
Totals:	0.00	119,968.21	(119,968.21)	0.0%