



Account Number	Account Description	2023 Budget	2023 YTD (11/30/23)	2023 - 2024 % Variation	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2024 Budget Comments
1-00-00-110	GEN - Residential Taxes	(2,414,796.00)	(2,417,180.40)	3%	(2,499,313.86)	(2,574,293.28)	(2,651,522.07)	(2,731,067.74)	3.5% increase for 2024 & 3% subsequent
1-00-00-111	GEN - Non-Residential Taxes	(636,558.00)	(633,536.61)	4%	(658,837.53)	(678,602.66)	(698,960.74)	(719,929.56)	3.5% increase for 2024 & 3% subsequent
1-00-00-112	Minimum Tax Levy	(8,100.00)	(8,116.94)	-1%	(8,000.00)	(8,000.00)	(8,000.00)	(8,000.00)	Minimum taxes payable for all properties @ \$500. This is based on 2023 calculations
1-00-00-115	GEN - Special Tax (Tangible Asset Purposes)	0.00		#DIV/0!	0.00	0.00	0.00	0.00	
1-00-00-116	GEN - Allowance for Uncollected Taxes	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budgeted for
1-00-00-130	GEN - Franchise Agreements	(600,000.00)	(525,454.44)	4%	(624,000.00)	(630,000.00)	(635,000.00)	(642,000.00)	Adjusted to be based on actual Fortis \$19,000 x 12 Months Apex \$33,000 x 12 Months Calculation is based on an average of \$10,000 x 12 months
1-00-00-510	GEN - Penalties & Costs	(140,000.00)	(149,320.21)	-14%	(120,000.00)	(35,000.00)	(35,000.00)	(35,000.00)	(2025 auction outcome)
1-00-00-515	GEN - Tax Recovery Costs	0.00	(4,800.00)	#DIV/0!	(2,000.00)	(2,000.00)	(2,000.00)	(2,000.00)	Tax Notification Filing Fees
1-00-00-550	GEN - Investment Return	(20,000.00)	(119,676.26)	300%	(80,000.00)	(50,000.00)	(50,000.00)	(50,000.00)	Based closer to 2023 actual
1-12-00-490	ADMIN - Administration Costs Recovered	(6,000.00)	(4,726.48)	0%	(6,000.00)	(6,000.00)	(6,000.00)	(6,000.00)	\$2/bill for printed water bill, NSF fee, etc
1-12-00-495	ADMIN - Assessment Appeals	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Unknown, these fees are collected only if an assessment appeal is requested and is not a budgeted amount
1-12-00-551	ADMIN - Tax Recovery Properties - Property Revenue	0.00		#DIV/0!	0.00	0.00	0.00	0.00	This revenue is only realized if the tax forfeiture exceeds 15 years of holding
1-12-00-590	ADMIN - Other Revenue - Administration	(10,000.00)	(5,950.67)	-75%	(2,500.00)	(2,500.00)	(2,500.00)	(2,500.00)	Miscellaneous revenue for general purposes (reduced as no COR status with WCB) based on 2023 actuals
1-12-00-840	ADMIN - Provincial Conditional Grants	(27,300.00)	(54,684.00)	100%	(54,680.00)	(54,600.00)	(54,600.00)	(54,600.00)	Official confirmation that MSI Operating will continue No other government contributions are expected that apply to general administration
1-12-00-850	ADMIN - Conditional Grants - Other Governments	0.00		#DIV/0!	0.00	0.00	0.00	0.00	
1-12-00-920	ADMIN - Drawn from Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	
1-12-01-540	ADMIN - EV Charging Revenue	0.00	(171.58)	#DIV/0!	(200.00)	(250.00)	(250.00)	(275.00)	
1-21-00-590	POLICING - Other Revenue	(88,000.00)	(88,023.82)	50%	(132,100.00)	(132,100.00)	(132,100.00)	(132,100.00)	RCMP cost funding model as per estimate provided on launch
1-23-00-590	FIRE - Other General Revenue-Protective Services	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No other revenue is anticipated
1-23-00-920	FIRE - Drawn from Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No projects are planned for this year
1-24-00-590	DISASTER - Other General Revenues	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No other revenue is anticipated
1-24-00-840	DISASTER - Provincial Grant	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No Grants are planned for this year
1-24-00-920	DISASTER - Drawn from Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No projects are planned for this year
1-26-00-350	ENFORCEMENT - Contract with Other Local Government	0.00		#DIV/0!	(44,500.00)	(44,500.00)	(44,500.00)	(44,500.00)	50% of 2nd CPO & associated costs as per agreement Anticipated revenue from weed enforcement to offset expense
1-26-00-410	ENFORCEMENT - Municipal Fines	(15,000.00)	(14,970.00)	0%	(15,000.00)	(15,000.00)	(15,000.00)	(15,000.00)	
1-26-00-510	ENFORCEMENT - Provincial Fines	(55,000.00)	(24,453.00)	-45%	(30,000.00)	(32,000.00)	(33,000.00)	(34,000.00)	Based on anticipated ticket generation
1-26-00-520	ENFORCEMENT - Animal License Fee's	(1,000.00)	(1,190.00)	0%	(1,000.00)	(1,000.00)	(1,000.00)	(1,000.00)	Based on 3 year average (after cost decreased) Based on 5 year average (we are charging twice the amount of other similar mun.)
1-26-00-521	ENFORCEMENT - Business License Fee	(18,100.00)	(18,495.00)	2%	(18,400.00)	(18,800.00)	(18,800.00)	(18,800.00)	
1-26-00-522	ENFORCEMENT - Regional Business License	(100.00)	(50.00)	-50%	(50.00)	(50.00)	(50.00)	(50.00)	Based on 2023 Actual
1-26-00-590	ENFORCEMENT - Other General Revenue	0.00	624.00	#DIV/0!	0.00	0.00	0.00	0.00	0.00
1-26-00-840	ENFORCEMENT - Provincial Conditional Grants	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No projects are planned for this year
1-26-00-920	ENFORCEMENT - Drawn from Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No projects are planned for this year
1-26-01-410	ENFORCEMENT - Municipal Fines - Snow Removal	(15,000.00)	(1,560.00)	0%	(15,000.00)	(15,000.00)	(15,000.00)	(15,000.00)	Anticipated revenue from snow removal enforcement to offset expense
1-32-00-410	PUB WRKS - Cost Recovered	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Not a budget item

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1-32-00-590	PUB WORKS - Other General Revenue	(5,000.00)	(6,863.47)	0%	(5,000.00)	(5,000.00)	(5,000.00)	(5,000.00)	Cost recovery for service provided to individuals and organizations
1-32-00-920	PUB WORKS - Drawn from Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No projects are planned for this year
1-41-00-410	WATER - Sale of Water	(620,000.00)	(532,241.79)	2%	(632,400.00)	(645,050.00)	(657,950.00)	(671,110.00)	Water distribution - All accounts thru regular billing process. Budget dollars are based on 2023 actual with 2% increase
1-41-00-490	WATER - Water Connection Fees	(8,000.00)	(4,665.00)	0%	(8,000.00)	(8,000.00)	(8,000.00)	(8,000.00)	Cost of connecting the water meter
1-41-00-500	WATER - Sale of Bulk Water	(50,000.00)	(54,025.69)	-50%	(25,000.00)	(25,000.00)	(25,000.00)	(25,000.00)	Reduction based on the decommissioning of the bulk water station agreement and alternative purchase agreement
1-41-00-510	WATER - Penalties and Costs	(5,000.00)	(3,952.51)	0%	(5,000.00)	(5,000.00)	(5,000.00)	(5,000.00)	Based on 2022 actual
1-41-00-590	WATER - Other Revenue Water	0.00	(87.60)	#DIV/0!	0.00	0.00	0.00	0.00	
1-41-00-920	WATER - Drawn from Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No projects are planned for this year
1-42-00-410	SEWER - Sanitary Sewer Fees	(400,000.00)	(349,126.13)	1%	(404,000.00)	(408,000.00)	(412,000.00)	(416,000.00)	Sewer collection and treatment - All accounts thru regular billing process. Budget dollars are based on 2023 actual
1-42-00-500	SEWER - Water & Sewer Infrastructure	(90,000.00)	(80,175.37)	0%	(90,000.00)	(90,000.00)	(90,000.00)	(90,000.00)	Regular billing fee for Infrastructure dollars intended to cover maintenance of lines, reservoir and lagoons. Budget Dollars are based on 2023 actual
1-42-00-590	SEWER - Other General Revenue	(200,000.00)	(76,362.00)	-63%	(75,000.00)	(75,000.00)	(75,000.00)	(75,000.00)	Sale of lagoon water
1-42-00-920	SEWER - Drawn from Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No projects are planned for this year
1-43-00-410	GARBAGE - Garbage Service Fees	(190,000.00)	(159,142.80)	0%	(190,000.00)	(190,000.00)	(190,000.00)	(190,000.00)	Regular billing to cover weekly garbage pickup and disposal. Budget Dollars are based on 2023 Actual
1-43-00-500	GARBAGE - Recycling Fees	(92,000.00)	(73,583.00)	0%	(92,000.00)	(92,000.00)	(92,000.00)	(92,000.00)	Regular billing to cover monthly recycling pickup and disposal. Budget Dollars are based on 2023 Actual
1-43-00-590	GARBAGE - Other General Revenue	0.00	(9,793.49)	#DIV/0!	0.00	0.00	0.00	0.00	No Revenue Projected
1-43-00-920	GARBAGE - Drawn from Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No projects are planned for this year
1-51-00-410	FAMILY SERV - Fees & Programs	(500.00)	(220.00)	0%	(500.00)	(500.00)	(500.00)	(500.00)	miscellaneous revenues for programs (i.e. volunteer appreciation tickets)
1-51-00-590	FAMILY SERV - Other General Revenue	(1,000.00)	(2,301.00)	-40%	(600.00)	(600.00)	(600.00)	(600.00)	Volunteer Alberta Grant
1-51-00-840	Provincial Grant	0.00		#DIV/0!	0.00	(5,000.00)	(5,000.00)	(5,000.00)	no planned RMH projects for 2024
1-51-00-850	FAMILY SERV - Regional FCSS Grant	(37,500.00)	(37,548.00)	0%	(37,500.00)	(37,500.00)	(37,500.00)	(37,500.00)	Leduc County distribution
1-51-01-590	FAMILY SERV - Christmas Elves Program Revenues	(3,500.00)	(16,529.67)	0%	(3,500.00)	(3,500.00)	(3,500.00)	(3,500.00)	Christmas elves charitable donations
1-61-00-400	MUNI DEV - Land Sales	0.00		#DIV/0!	0.00	0.00	0.00	0.00	
1-61-00-410	MUNI DEV - Service Fees	(5,500.00)	(7,670.50)	27%	(7,000.00)	(8,000.00)	(8,500.00)	(9,000.00)	Tax Certificates Zoning Compliance Certificates Budget Dollars based on last few years actual Subdivision Fees are based on developer activities. Small amount recognized in anticipation of some movement (about 4 lots)
1-61-00-411	MUNI DEV - Subdivision Fees	(750.00)	(3,400.00)	33%	(1,000.00)	(1,000.00)	(1,000.00)	(1,000.00)	
1-61-00-510	MUNI DEV - Safety Codes Council	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No Revenue Projected
1-61-00-520	MUNI DEV - Development Permits	(2,000.00)	(3,350.00)	50%	(3,000.00)	(3,500.00)	(3,750.00)	(4,250.00)	Development Permits budget based on 2021 and 2022 Actual
1-61-00-530	MUNI DEV - Building Permits	(40,000.00)	(39,653.92)	0%	(40,000.00)	(42,000.00)	(44,000.00)	(46,000.00)	Building Permits revenue is based on 5 year average Construction deposits retained & other misc revenue. This should go down as we have reduced the damage deposit requirements.
1-61-00-590	MUNI DEV - Other General Revenue	(1,000.00)	(4,244.07)	0%	(1,000.00)	(1,000.00)	(1,000.00)	(1,000.00)	
1-61-00-840	MUNI DEV - Conditional Grants - Provincial	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No Grants are planned for this year Offsite Levies are subject to new stages being initiated. \$0 revenue in previous 5 years. Any funds received is transferred to the corresponding levy reserve.
1-61-00-900	MUNI DEV - Off Site Levies	0.00		#DIV/0!	0.00	0.00	0.00	0.00	
1-61-00-920	MUNI DEV - Contributed from Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No projects are planned for this year
1-62-00-410	COMM SER - Promotional Revenue	0.00	(855.00)	#DIV/0!	0.00	0.00	0.00	0.00	No Revenue Projected
1-62-00-590	COMM SER - Other General Revenue	(7,500.00)	(95.24)	-87%	(1,000.00)	(1,000.00)	(1,000.00)	(1,000.00)	Sponsorship related to Ec Dev - all others are tracked in other departments
1-62-00-840	COMM SER - Conditional Grant - Provincial	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No Revenue Projected

1-62-00-920	Transfer From Reserves	0.00		#DIV/0!	(53,000.00)	0.00	0.00	0.00	For façade improvement grant (from development incentive reserve)
1-72-00-590	REC FAC - Other General Revenues	(2,500.00)	(12,766.00)	300%	(10,000.00)	(11,000.00)	(11,500.00)	(12,000.00)	Get-a-away based on 2023 actuals and sponsorship for events
1-72-00-591	REC FAC - Fair Revenue - Calmar Days	(500.00)	(760.70)	-100%	0.00	0.00	0.00	0.00	Remove GL - Duplicated below 1-72-03-591
1-72-00-592	REC FAC - Program Center Rental	(2,000.00)	(2,910.00)	25%	(2,500.00)	(2,600.00)	(2,700.00)	(2,800.00)	Administration will promote the asset
1-72-00-850	REC FAC - Other Local Government Grants	(282,750.00)	(147,392.64)	-5%	(269,500.00)	(272,500.00)	(276,000.00)	(280,000.00)	County Cost Sharing (schedule B less capital & library portion)
1-72-00-860	REC FAC - Grants from Others	(500.00)	(5,000.00)	900%	(5,000.00)	(5,000.00)	(5,000.00)	(5,000.00)	Canada Day grant
1-72-00-920	Transfer From Reserve	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No projects are planned for this year
1-72-01-410	REC FAC - Rental Fees	(5,400.00)	(10,115.00)	67%	(9,000.00)	(9,000.00)	(9,500.00)	(10,000.00)	Diamond Rental (based on 2023)
1-72-01-860	REC FAC - Grants from Others	(8,000.00)	(6,512.50)	-100%	0.00	0.00	0.00	0.00	CSI Grant (grant application was not successful in 2023)
1-72-02-410	REC FAC - Ice Rental Fees	(125,000.00)	(147,239.77)	20%	(150,000.00)	(165,000.00)	(175,000.00)	(185,000.00)	Ice Rental
1-72-02-510	REC FAC - Arena-Concessiona Sales	0.00		#DIV/0!	0.00	0.00	0.00	0.00	
1-72-02-590	REC FAC - General Revenue	(2,000.00)	(13,684.14)	300%	(8,000.00)	(9,000.00)	(10,000.00)	(11,000.00)	Non Ice Arena Rental (advertising revenue, summer rental)
1-72-02-920	REC FAC - Drawn from Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No projects are planned for this year
1-72-03-591	Fair Revenue - Calmar Days	0.00		#DIV/0!	(500.00)	(500.00)	(500.00)	(500.00)	Misc. Revenue
1-74-00-410	CULTURE - Fines & Membership Fees	(1,000.00)		-100%	0.00	0.00	0.00	0.00	REMOVE GL
1-74-00-490	CULTURE - General Revenue	(700.00)	(1,101.32)	201%	(2,108.00)	(800.00)	(800.00)	(800.00)	Miscellaneous revenue for general purposes \$1,308 carry over from LC
1-74-00-590	CULTURE - Book Sales	(300.00)		-100%	0.00	0.00	0.00	0.00	REMOVE GL
1-74-00-840	CULTURE - Provincial Library Operating Grant	(16,600.00)	(11,810.00)	29%	(21,477.00)	(21,477.00)	(21,477.00)	(21,477.00)	Alberta Libraries Grant
1-74-00-841	CULTURE - Other Grants	(9,000.00)	(22,977.00)	0%	(9,000.00)	(9,000.00)	(9,000.00)	(9,000.00)	Leduc County distribution
1-74-00-850	CULTURE - Other Local Government Contributions	(73,400.00)	(38,048.00)	16%	(84,977.50)	(85,000.00)	(86,000.00)	(87,000.00)	Leduc County distribution
1-74-01-850	CULTURE - Other Local Government Contributions	(2,600.00)		0%	(2,600.00)	(2,600.00)	(2,600.00)	(2,600.00)	Leduc County distribution
1-97-00-745	REQUISITION - Education Levy - Residential	(564,260.00)	(564,460.72)	2%	(575,545.00)	(587,055.90)	(598,797.02)	(610,772.96)	Based on last year plus 2%
1-97-00-750	REQUISITION - Education Levy - Non-Residential	(176,720.00)	(176,642.73)	2%	(180,254.00)	(183,859.08)	(187,536.26)	(191,286.99)	Based on last year plus 2%
1-97-00-755	REQUISITION - Leduc Foundation Levy	(7,100.00)	(7,103.45)	11%	(7,866.00)	(8,100.00)	(8,600.00)	(9,100.00)	As per requisition
1-97-00-757	REQUISITION - Rural Policing Levy	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Reallocated
		(7,094,534.00)	(6,706,145.63)		(7,324,408.89)	(7,318,837.91)	(7,474,593.09)	(7,636,619.24)	

2-11-00-110	COUNCIL - Wages & Salaries	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budgeted expense
2-11-00-115	Overtime	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budgeted expense
2-11-00-130	COUNCIL - Employer's Contributions	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budgeted expense
2-11-00-136	COUNCIL - Workers' Compensation Board Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budgeted expense
2-11-00-148	COUNCIL - Training & Development	10,000.00	1,617.76	-30%	7,000.00	7,150.00	7,300.00	7,500.00	This budget line is for shared training sessions and not specific to individual Council members. Would include RMA, FCM, and other initiatives.
2-11-00-215	COUNCIL - Freight & Postage	700.00	354.30	0%	700.00	700.00	700.00	700.00	The primary expense to this line item is based on a percentage of cost for filling the postage meter
2-11-00-217	COUNCIL - Telephone	7,200.00	6,350.82	4%	7,500.00	7,500.00	7,500.00	7,500.00	Council Land Line \$100 x 12 Months = \$ 1,200 Council Communication Allowance \$100 Per month \$ 6,000 Tax Assess. Mailout, Ad-Regional Maple Leaf, Ad-Salute to Farmers, Sponsor Ad-Fire Dept, Sponsor Ad-Remembrance Day, Sponsor Ad-Holiday Season, Remembrance Day, Other Advertisements
2-11-00-220	COUNCIL - Advertising	3,000.00	1,313.26	-33%	2,000.00	2,100.00	2,200.00	2,200.00	AB Munis Basic Membership fee \$3,500 39/20 Membership \$3,500 (currently suspended) Chamber Membership \$263.10 FCM Membership \$700
2-11-00-222	COUNCIL - Memberships & Subscriptions	4,700.00	4,173.86	72%	8,100.00	8,900.00	9,500.00	10,200.00	Queens Printer Subscription \$125.00
2-11-00-223	COUNCIL - Special Projects	40,000.00	40,434.01	-75%	10,000.00	10,000.00	10,000.00	10,000.00	Significant Council project \$1,500 Leduc & District Food Bank \$1,490.40 NSWA \$1,000 Calmar Seniors Club \$10,000 grant to other organizations
2-11-00-224	COUNCIL - Other Projects	3,614.00	3,614.00	287%	14,000.00	14,500.00	15,000.00	15,500.00	Allocation changed to be 100% Administration
2-11-00-231	COUNCIL - Audit Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	has been \$0 for last 5 years
2-11-00-250	COUNCIL - Building Repairs & Maintenance	1,000.00		0%	1,000.00	1,000.00	1,000.00	1,000.00	Council Chambers Insurance
2-11-00-270	COUNCIL - Insurance	3,100.00	2,961.32	19%	3,700.00	3,800.00	3,900.00	4,000.00	Based on 5 year average
2-11-00-510	COUNCIL - Printing & Stationery	1,500.00	720.08	-20%	1,200.00	1,200.00	1,200.00	1,200.00	Regional Municipal Meetings, Collaboration & Networking based on 5 year average (+ interaction with eastern municipalities)
2-11-00-511	COUNCIL - Special Events Hosting	4,000.00	2,132.48	-25%	3,000.00	3,000.00	3,000.00	3,000.00	\$0 for previous 5 years, slowly start replacing laptops in 2027
2-11-00-520	Equipment, Parts, Repairs & Maintenance	1,000.00	114.46	0%	1,000.00	1,000.00	1,500.00	4,000.00	Council Chambers allocation
2-11-00-540	COUNCIL - Power	2,275.00	1,188.39	-21%	1,800.00	1,900.00	2,000.00	2,100.00	Council Chambers allocation
2-11-00-541	COUNCIL - Natural Gas	1,620.00	643.24	-26%	1,200.00	1,300.00	1,400.00	1,500.00	Budget based on prior year expenses (adjusted in 2025 for election)
2-11-00-590	COUNCIL - Other General Expenses-Legislative	2,000.00	1,674.02	35%	2,700.00	4,000.00	2,700.00	2,700.00	Monthly Remuneration 12 @ \$ 750.19 60 - 0-3 Hour Meetings @ \$ 85.00 32 - 3-5 Hour Meetings @ \$ 135.00 10 - 5 Hours or More Meetings @ \$ 185.00
2-11-01-110	COUNCIL - Councillor Faulkner - Remuneration & Fee	18,600.00	13,840.82	8%	20,100.00	20,100.00	20,100.00	20,100.00	Calculated at % of earnings (CPP & benefits @ \$14.95/month)
2-11-01-130	COUNCIL - Councillor Faulkner - Benefits	1,000.00	806.88	0%	1,000.00	1,000.00	1,000.00	1,000.00	Out of Town Travel (combined with training)
2-11-01-140	COUNCIL - Councillor Faulkner - Meals & Lodging	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Conferences: AUMA, RMA etc.
2-11-01-148	COUNCIL - Councillor Faulkner - Training & Dev	3,700.00	1,724.55	0%	3,700.00	3,700.00	3,700.00	3,700.00	Training AB Emergency Management, Municipal Courses etc.
2-11-01-212	COUNCIL - Councillor Faulkner - Mileage	1,000.00	181.18	0%	1,000.00	1,000.00	1,000.00	1,000.00	Out of Town Travel
2-11-13-110	COUNCIL - Councillor Gardner - Remuneration & Fee	19,800.00	14,715.82	2%	20,100.00	20,100.00	20,100.00	20,100.00	Monthly Remuneration 12 @ \$ 750.19 60 - 0-3 Hour Meetings @ \$ 85.00 32 - 3-5 Hour Meetings @ \$ 135.00 10 - 5 Hours or More Meetings @ \$ 185.00

2-11-13-130	COUNCIL - Councillor Gardner - Benefits	1,000.00	858.94	0%	1,000.00	1,000.00	1,000.00	1,000.00	Calculated at % of earnings (CPP & benefits @ \$14.95/month)
2-11-13-140	COUNCIL - Councillor Gardner - Meals & Lodging	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Out of Town Travel (combined with training)
2-11-13-148	COUNCIL - Councillor Gardner - Training & Dev	3,700.00	962.00	0%	3,700.00	3,700.00	3,700.00	3,700.00	Conferences: AUMA, RMA etc. Training AB Emergency Management, Municipal Courses etc.
2-11-13-212	COUNCIL - Councillor Gardner - Mileage	1,000.00	347.53	0%	1,000.00	1,000.00	1,000.00	1,000.00	Out of Town Travel
2-11-17-110	COUNCIL - Mayor Carnahan- Remuneration & Fees	27,000.00	21,006.64	8%	29,150.00	29,150.00	29,150.00	29,150.00	Monthly Remuneration 12 @ \$ 1,500 60 - 0-3 Hour Meetings @ \$ 85.00 32 - 3-5 Hour Meetings @ \$ 135.00 10 - 5 Hours or More Meetings @ \$ 185.00
2-11-17-130	COUNCIL - Mayor Carnahan - Benefits	1,350.00	1,233.25	0%	1,350.00	1,350.00	1,350.00	1,350.00	Calculated at % of earnings (CPP & benefits @ \$14.95/month)
2-11-17-140	COUNCIL - Mayor Carnahan - Meals & Lodging	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Out of Town Travel
2-11-17-148	COUNCIL - Mayor Carnahan - Training & Dev	3,700.00	2,141.42	0%	3,700.00	3,700.00	3,700.00	3,700.00	Conferences: AUMA, RMA etc. Training AB Emergency Management, Municipal Courses etc.
2-11-17-212	COUNCIL - Mayor Carnahan - Mileage	1,000.00	180.17	0%	1,000.00	1,000.00	1,000.00	1,000.00	Out of Town Travel
2-11-18-110	COUNCIL - Councillor Benson - Remuneration & Fees	18,600.00	10,315.82	8%	20,100.00	21,300.00	20,100.00	20,100.00	Monthly Remuneration 12 @ \$ 750.19 60 - 0-3 Hour Meetings @ \$ 85.00 32 - 3-5 Hour Meetings @ \$ 135.00 10 - 5 Hours or More Meetings @ \$ 185.00
2-11-18-130	COUNCIL - Councillor Benson - Benefits	1,000.00	572.43	0%	1,000.00	1,000.00	1,000.00	1,000.00	Calculated at % of earnings (CPP & benefits @ \$14.95/month)
2-11-18-140	COUNCIL - Councillor Benson - Meals & Lodging	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Out of Town Travel (combined with training)
2-11-18-148	COUNCIL - Councillor Benson - Training & Dev	3,700.00	275.00	0%	3,700.00	3,700.00	3,700.00	3,700.00	Conferences: AUMA, RMA etc. Training AB Emergency Management, Municipal Courses etc.
2-11-18-212	COUNCIL - Councillor Benson - Mileage	1,000.00		0%	1,000.00	1,000.00	1,000.00	1,000.00	Out of Town Travel
2-11-19-110	COUNCIL - Councillor McKeag - Remuneration & Fees	18,600.00	13,640.82	15%	21,300.00	20,100.00	20,100.00	20,100.00	Monthly Remuneration 12 @ \$ 750.19 Deputy Mayor 12 @ \$ 100.00 60 - 0-3 Hour Meetings @ \$ 85.00 32 - 3-5 Hour Meetings @ \$ 135.00 10 - 5 Hours or More Meetings @ \$ 185.00
2-11-19-130	COUNCIL - Councillor McKeag - Benefits	1,000.00	794.99	0%	1,000.00	1,000.00	1,000.00	1,000.00	Calculated at % of earnings (CPP & benefits @ \$14.95/month)
2-11-19-140	COUNCIL - Councillor McKeag - Meals & Lodging	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Out of Town Travel (combined with training)
2-11-19-148	COUNCIL - Councillor McKeag - Training & Dev	3,700.00	1,828.35	0%	3,700.00	3,700.00	3,700.00	3,700.00	Conferences: AUMA, RMA etc. Training AB Emergency Management, Municipal Courses etc.
2-11-19-212	COUNCIL - Councillor McKeag - Mileage	1,000.00	104.95	0%	1,000.00	1,000.00	1,000.00	1,000.00	Out of Town Travel
2-12-00-100	ADMIN - Annual Depreciation	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Annual depreciation is not in the current budget
2-12-00-110	ADMIN - Wages & Salaries	288,185.00	268,631.07	22%	352,906.22	355,000.00	365,000.00	370,000.00	Per distribution (including a change in distribution for FCSS)
2-12-00-115	ADMIN - Overtime	500.00	334.17	0%	500.00	500.00	500.00	500.00	0.00
2-12-00-130	ADMIN - Employer Contributions	40,500.00	53,543.04	83%	74,110.31	74,550.00	76,650.00	74,000.00	Percentage of salary allocated to this cost center
2-12-00-136	ADMIN - Workers' Compensation Board Fees	7,200.00	7,129.92	0%	7,200.00	7,200.00	7,200.00	7,200.00	18% of \$40k premium based on wage distribution
2-12-00-140	ADMIN - Meals & Lodging	0.00		#DIV/0!	0.00	0.00	0.00	0.00	reallocated to training & development
2-12-00-148	ADMIN - Training & Development	12,500.00	12,119.47	-20%	10,000.00	11,000.00	12,000.00	12,500.00	GFOA x 1, SLGM x 1, NACLAA II x 1, CPA x 1 (courses, conferences, meals & rooms)
2-12-00-210	ADMIN - Vehicle Allowance	0.00		#DIV/0!	0.00	0.00	0.00	0.00	no budgeted vehicle allowance
2-12-00-212	ADMIN - Mileage	1,500.00	396.79	-33%	1,000.00	1,000.00	1,000.00	1,000.00	Gas reimbursement only as cruiser is expected to be used
2-12-00-215	ADMIN - Freight & Postage	5,500.00	2,778.42	-27%	4,000.00	3,800.00	3,500.00	3,200.00	Based on 2023 actuals, reduction based on success of ebilling
2-12-00-217	ADMIN - Telephone	5,500.00	7,183.27	42%	7,800.00	7,950.00	8,050.00	8,100.00	Phone, Internet, Cells, Toll Free based on \$650/month
2-12-00-220	ADMIN - Advertising	2,000.00	595.00	-50%	1,000.00	1,000.00	1,200.00	1,200.00	Employment Ads

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									LGAA - \$300 x 1	
									SLGM-\$700 x 2	
									GFOA-\$170 x 1	
2-12-00-222	ADMIN - Memberships & Subscriptions	2,500.00	2,661.27	0%	2,500.00	2,500.00	2,700.00	2,700.00	Subscriptions - \$500	
2-12-00-223	ADMIN - Recognition & Bonuses	0.00	0.00	#DIV/0!	200.00	500.00	500.00	500.00	Long service awards	
2-12-00-231	ADMIN - Auditor	40,000.00	(69.95)	-35%	26,000.00	26,000.00	26,000.00	27,000.00	Based on new firm quotes	
2-12-00-232	ADMIN - Assessment Services	18,500.00	14,583.80	5%	19,500.00	19,500.00	20,000.00	20,000.00	Based on prior \$4488/quarter and an allowance of a CPI increase	
2-12-00-233	ADMIN - Legal Fees	10,000.00	12,751.51	0%	10,000.00	10,000.00	10,000.00	10,000.00	Based on 5 year average	
2-12-00-250	ADMIN - Building Repairs & Maintenance	8,000.00	13,060.58	25%	10,000.00	10,500.00	11,000.00	11,500.00	Based on 5 year average (including office repainting in 2027)	
2-12-00-270	ADMIN - Insurance	6,000.00	6,190.88	30%	7,800.00	8,000.00	8,200.00	8,400.00	Annual Allocation for insurance cost	
2-12-00-290	ADMIN - Entertainment & Hospitality	1,000.00		100%	2,000.00	2,000.00	2,000.00	2,000.00	Social Functions & Recognition	
2-12-00-510	ADMIN - Printing & Stationery	4,500.00	3,166.39	0%	4,500.00	4,500.00	4,500.00	4,500.00	Based on 5 year average	
2-12-00-511	ADMIN - Household Goods & Misc. Supplies	6,000.00	2,141.87	-33%	4,000.00	4,000.00	4,000.00	4,000.00	cleaner, washroom, water, etc. Based on 5 year average	
2-12-00-512	ADMIN - Janitor Contract	12,225.00	10,805.00	8%	13,200.00	14,520.00	15,975.00	17,570.00	\$1,100 per month	
									IT services \$62,400 / year	
									Postage Machine \$2,000	
									Photocopier \$5,000	
									Central Square Support \$24,500 (\$19.5k annual & \$5k year end updates)	
									Software licenses (Adobe) \$2,500	
									Elite Marketing website hosting/maintenance \$6,000	
									Payroll outsourcing \$5,000 (July 2024)	
									EV Charger software fee \$1,000	
2-12-00-513	ADMIN - Equipment Leases & Contracts	115,000.00	110,193.24	4%	120,000.00	118,000.00	120,000.00	122,000.00	\$10,000 for budget or satisfaction survey	
2-12-00-516	ADMIN - Alarm Maintenance	500.00	100.00	0%	500.00	550.00	600.00	650.00	Based on 5 year average	
2-12-00-520	ADMIN - Equipment Parts, Repairs & Maintenance	6,000.00	791.84	-17%	5,000.00	5,100.00	5,200.00	5,300.00	Based on 5 year average	
2-12-00-540	ADMIN - Power	5,075.00	2,971.05	-9%	4,600.00	4,850.00	4,950.00	5,050.00	Based on quoted rate with Enmax contract renewal	
2-12-00-541	ADMIN - Natural Gas	5,085.00	3,002.10	4%	5,300.00	5,400.00	5,500.00	5,600.00	Based on quoted rate with Enmax contract renewal	
2-12-00-590	ADMIN - Other General Expenses	7,500.00	2,089.12	-13%	6,500.00	6,500.00	6,500.00	6,500.00	Based on 5 year average	
2-12-00-761	ADMIN - Transfer to Reserves	319,000.00		8%	345,529.00	374,521.00	397,439.00	410,739.28	50% of the revenue raised through franchise fees as per reserve policy and budgeted transfer to reserve	
2-12-00-810	ADMIN - Bank Charges & Fees	8,200.00	8,324.84	34%	11,000.00	11,000.00	11,000.00	11,000.00	Based on 2023 actual & increase of \$2500 to allow for cc payment of taxes & utilities	
2-12-00-831	ADMIN - Debenture Principle	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No debentures anticipated	
2-12-00-832	ADMIN - Debenture Interest	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No debentures anticipated	
2-12-00-910	ADMIN - Tax Cancellations	0.00	746.00	#DIV/0!	0.00	0.00	0.00	0.00	No tax cancellations included in budget	
2-12-00-920	ADMIN - Bad Debts	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget for bad debts	
2-12-00-999	ADMIN - Contingency Fund	59,000.00	15,945.95	-2%	58,000.00	45,000.00	45,000.00	45,000.00	Annual operating contingency for unexpected expenses	
2-12-01-148	All Staff Training & Development	1,000.00	444.52	0%	1,000.00	1,000.00	1,000.00	1,000.00	Training to meet requirements of sitting on the OH&S Committee	
2-12-01-540	EV Power	0.00	8,913.71	#DIV/0!	10,000.00	11,000.00	12,000.00	13,000.00	Power to EV charger	
2-21-00-745	POLICING - Provincial Policing	88,000.00	88,764.00	50%	132,100.00	132,100.00	132,100.00	132,100.00	RCMP cost funding model, offset with revenue for the same	
2-23-00-250	FIRE - Building Repairs & Maintenance	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget as this service is contracted out to regional service provider	
2-23-00-270	FIRE - Insurance	2,400.00	2,294.31	21%	2,900.00	3,000.00	3,100.00	3,200.00	Old fire hall insurance allocation	
									Regional Fire Fee for Service	
									Total Expenses - (minus) Total Revenue = Total Budget	
									40% of Total Budget ÷ (divided) by 3 Year Average Call Volume	
									= Fee per Incident	
									Fee Per Incident X (times) Actual Incident Responses = Town's	
2-23-00-514	FIRE - Contracted Services & Communications	166,000.00	96,049.39	1%	168,000.00	170,000.00	172,000.00	172,000.00	Annual Cost for Service	
2-23-00-540	FIRE - Power	4,550.00		-100%	0.00	0.00	0.00	0.00	Correct distribution	
2-23-00-541	FIRE - Natural Gas	13,860.00		-100%	0.00	0.00	0.00	0.00	Correct distribution	

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2-24-00-110	DISASTER - Wages & Salaries	43,204.80	42,778.67	13%	48,867.79	50,000.00	53,000.00	55,000.00	
2-24-00-115	DISASTER - Disaster - Overtime Earnings	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No Overtime expected
2-24-00-130	DISASTER - Employer Contributions	6,481.00	7,162.98	28%	8,307.52	8,500.00	9,010.00	9,350.00	Percentage of salary allocated to this cost center
2-24-00-136	DISASTER - Workers' Compensation Board Fees	1,200.00	1,106.62	0%	1,200.00	1,200.00	1,200.00	1,200.00	3% of \$40k premium based on wage distribution
2-24-00-140	DISASTER - Meals & Lodging	0.00		#DIV/0!	0.00	0.00	0.00	0.00	reallocated to training and development
									Disaster Services \$4,000
									OH&S \$2,000
									EOC training- DSS/ICS/EOC Management
2-24-00-148	DISASTER - Training & Development	10,000.00	2,234.66	5%	10,500.00	11,000.00	11,500.00	12,000.00	Basic Emergency Management - \$900
2-24-00-217	DISASTER - Disaster Services Emergency Line	1,000.00	828.43	0%	1,000.00	1,000.00	1,000.00	1,000.00	Based on porting to VOIP system once fibre is available
2-24-00-231	DISASTER - Audit Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Allocation changed to be 100% through Administration
									Build designated area for OH&S equipment & DS Equipment (shelving/cabinet)
									Disaster \$1,000
									OH&S \$1,000
2-24-00-250	DISASTER - Building Repairs & Maintenance OH&S	4,000.00	2,077.08	0%	4,000.00	4,000.00	4,000.00	4,000.00	Plus regular annual expenses
									Stationary- Inspections forms/meetings/scribe log/PPE
									Disaster \$1,500 / Table Top exercises
2-24-00-520	DISASTER - Equipment Parts, Repairs & Maintenance	3,000.00	1,506.79	0%	3,000.00	3,200.00	3,400.00	3,500.00	OH&S \$1,500
2-24-00-522	DISASTER - Vehicle Parts, Repairs & Maintenance	500.00		0%	500.00	500.00	500.00	500.00	Vehicle maintenance for course trips
2-24-00-540	DISASTER - Power	0.00		#DIV/0!	1,000.00	1,100.00	1,200.00	1,300.00	*New GL*
2-24-00-541	DISASTER - Natural Gas	0.00		#DIV/0!	1,660.00	1,760.00	1,860.00	1,960.00	*New GL*
2-24-00-590	DISASTER - Other General Expenses	22,200.00	667.42	0%	22,200.00	12,200.00	12,200.00	12,200.00	Regional Disaster Services- \$20,000; develop town's form
2-24-00-761	DISASTER - Transfer to Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated
2-26-00-110	ENFORCEMENT - Wages & Salaries	141,211.20	99,439.33	26%	177,229.49	178,000.00	182,000.00	185,000.00	
2-26-00-115	ENFORCEMENT - Overtime	0.00		#DIV/0!	0.00	0.00	0.00	0.00	no anticipated overtime
2-26-00-130	ENFORCEMENT - Employer Contributions	21,181.68	16,755.09	51%	31,901.31	32,040.00	32,760.00	33,300.00	Percentage of salary allocated to this cost center
2-26-00-136	ENFORCEMENT - Workers' Compensation Board Fees	2,000.00	1,844.38	0%	2,000.00	2,000.00	2,000.00	2,000.00	5% of \$40k premium based on wage distribution
2-26-00-140	ENFORCEMENT - Meals & Lodging	0.00		#DIV/0!	0.00	0.00	0.00	0.00	reallocated to training and development
									AACPO Conference (1)
									Recertification Baton/O.C./PPCT
									E-Ticketing Training
									Possible Rapid Force Training
2-26-00-148	ENFORCEMENT - Training & Development	6,300.00	2,701.38	59%	10,000.00	11,000.00	11,750.00	12,500.00	Mental Health Training
2-26-00-210	ENFORCEMENT - Vehicle Expense	300.00		0%	300.00	300.00	300.00	300.00	Vehicle maintenance for course trips
2-26-00-211	ENFORCEMENT - Vehicle Allowance	0.00		#DIV/0!	0.00	0.00	0.00	0.00	
2-26-00-215	ENFORCEMENT - Freight & Postage	1,200.00	795.41	0%	1,200.00	1,200.00	1,200.00	1,200.00	
									Monthly charge for cell phone based on 5 year average & 2nd CPO phone
2-26-00-217	ENFORCEMENT - Telephone	1,800.00	1,707.65	56%	2,800.00	2,800.00	2,800.00	2,200.00	
2-26-00-220	ENFORCEMENT - Advertising	500.00		0%	500.00	500.00	500.00	500.00	Based on prior year actual (\$200 Crime Report Publication)
									Radio License \$280
									CPO Program License \$650
2-26-00-222	ENFORCEMENT - Memberships & Subscriptions	4,000.00	4,877.49	0%	4,000.00	4,400.00	4,800.00	5,200.00	Report Exec
2-26-00-223	ENFORCEMENT - Victims Services	2,400.00	2,400.00	0%	2,400.00	2,400.00	2,400.00	2,400.00	Annual allocation for Victim Services donation
2-26-00-225	ENFORCEMENT - Citizens on Patrol	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No expenses allocated for this line
2-26-00-231	ENFORCEMENT - Audit Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Allocation changed to be 100% through Administration
									Budget dollars are for possible legal advice on bylaw enforcement
2-26-00-233	ENFORCEMENT - Legal Fees	2,000.00		0%	2,000.00	2,000.00	2,000.00	2,000.00	
2-26-00-235	ENFORCEMENT - Vet & Pound Fees	5,000.00	2,729.58	6%	5,300.00	5,500.00	5,750.00	5,900.00	Fees charged by kennels when an animal is picked up
2-26-00-270	ENFORCEMENT - Insurance	3,250.00	3,095.89	20%	3,900.00	4,000.00	4,100.00	4,200.00	Annual Allocation for insurance cost
2-26-00-510	ENFORCEMENT - Printing & Stationary	1,000.00	1,539.60	10%	1,100.00	1,200.00	1,200.00	1,200.00	Based on 5 year average
									Equipment
2-26-00-511	ENFORCEMENT - Household Goods & Miscellaneous Supplies	1,000.00	346.37	0%	1,000.00	1,000.00	1,000.00	1,000.00	Cat cages/animal food/leash/carriers/ Dispatch fees \$2,228
									License (Program)- \$1,650
2-26-00-513	ENFORCEMENT - Contracted Services	6,000.00	2,228.00	33%	8,000.00	6,500.00	6,500.00	7,500.00	Animal Control- \$500/ (body cam and dashcam -2024)

2-26-00-520	ENFORCEMENT - Equipment Parts, Repairs & Maintenance	5,000.00	6,587.77	100%	10,000.00	5,000.00	5,200.00	5,400.00	CPO Only - Uniforms, kits, boots, etc. Handcuffs Baton/(Body Armour-year 2024) Speed & safety related equipment/(2nd AFFRCS radio -year 2024)
2-26-00-521	ENFORCEMENT - Fuel & Oil	5,000.00	2,422.16	20%	6,000.00	6,400.00	6,800.00	7,000.00	Cost of operating Peace Officer vehicle and cruiser
2-26-00-522	ENFORCEMENT - Vehicle Parts, Repairs & Maintenance	2,500.00	434.09	20%	3,000.00	3,200.00	3,300.00	3,400.00	Cost of operating Peace Officer vehicle and cruiser
2-26-00-540	ENFORCEMENT - Power	700.00	4,255.55	114%	1,500.00	1,600.00	1,700.00	1,800.00	Annual allocation for distributed costs - corrected distribution
2-26-00-541	ENFORCEMENT - Natural Gas	1,390.00	4,704.02	87%	2,600.00	2,700.00	2,800.00	2,800.00	Annual allocation for distributed costs - corrected distribution
2-26-00-590	ENFORCEMENT - Other General Expenses	0.00		#DIV/0!	0.00	0.00	0.00	0.00	
2-26-00-761	ENFORCEMENT - Transfer to Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget allocation for the line
2-26-01-240	ENFORCEMENT - Bylaw Enforcement - Snow Removal	30,000.00	15,870.00	0%	30,000.00	30,000.00	30,000.00	30,000.00	Offset for municipal fine revenue for weeds & snow removal
2-32-00-110	ROADS - Wages & Salaries	124,293.45	124,311.87	10%	136,762.45	140,000.00	145,000.00	150,000.00	Per distribution
2-32-00-115	ROADS - Overtime	7,000.00	3,147.43	-29%	5,000.00	5,200.00	5,400.00	5,600.00	Based on 2023 actuals
2-32-00-116	ROADS - On Call	10,000.00		300%	40,000.00	40,000.00	40,000.00	40,000.00	
2-32-00-117	ROADS - Casual Labour	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget allocation for the line
2-32-00-130	ROADS - Employer Contributions	18,644.02	17,660.21	17%	21,881.99	22,400.00	23,200.00	24,000.00	Percentage of salary allocated to this cost center
2-32-00-136	ROADS - Worker's Compensation Board Fees	2,800.00	2,582.13	0%	2,800.00	2,800.00	2,800.00	2,800.00	7% of \$40k premium based on wage distribution
2-32-00-140	ROADS - Meals & Lodging	0.00		#DIV/0!	0.00	0.00	0.00	0.00	reallocated to training and development
2-32-00-148	ROADS - Training & Development	5,000.00	3,895.32	80%	9,000.00	6,500.00	7,200.00	7,700.00	APWA Course Equipment operator training (grader, loader etc.) need to get class 3 for the 3 new employees
2-32-00-210	ROADS - Vehicle Allowance	0.00		#DIV/0!	0.00	0.00	0.00	0.00	
2-32-00-212	ROADS - Mileage	500.00		0%	500.00	500.00	500.00	500.00	\$0 for previous 5 years
2-32-00-215	ROADS - Freight & Postage	600.00	212.58	0%	600.00	600.00	600.00	600.00	Based on 5 year average
2-32-00-217	ROADS - Telephone	3,000.00	2,758.37	0%	3,000.00	3,200.00	3,400.00	3,700.00	Public Works shop and cell phone allowances based on 5 year average
2-32-00-220	ROADS - Advertising	500.00		0%	500.00	500.00	500.00	500.00	Advertising Equipment sales, bylaws etc. based on 5 year average
2-32-00-230	ROADS - Engineering Fees	25,000.00	2,274.00	-20%	20,000.00	22,000.00	24,000.00	25,000.00	General Engineering for streets, sidewalks, walkways, storm sewer and infrastructure. It also includes tendering process and preparation (move to Capital)
2-32-00-231	ROADS - Audit Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	
2-32-00-250	ROADS - Building Repairs & Maintenance	20,000.00	17,228.71	0%	20,000.00	22,000.00	23,000.00	24,500.00	Based on 5 year average
2-32-00-252	ROADS - R/R Ditch Maintenance	0.00		#DIV/0!	0.00	0.00	0.00	10,000.00	No expenses in the last 5 years in this GL (activity needed every 5 years, was done in 2022)
2-32-00-253	ROADS - Roadway Maintenance	50,000.00	34,195.10	8%	54,000.00	58,000.00	58,000.00	58,000.00	Crack filling, line painting, pothole patching etc.
2-32-00-254	ROADS - Sidewalk Maintenance	35,000.00	31,169.00	0%	35,000.00	35,000.00	35,000.00	35,000.00	Curb repairs, curb crossing and general repairs based on 5 year average
2-32-00-260	ROADS - Equipment Lease & Rental	2,000.00	(1,831.00)	0%	2,000.00	2,500.00	3,000.00	3,200.00	Lift rentals, jackhammers, compressors etc.
2-32-00-270	ROADS - Insurance	17,000.00	16,269.55	24%	21,000.00	22,000.00	23,000.00	24,000.00	Allocation distributed to this department
2-32-00-510	ROADS - Printing & Stationary	600.00	442.87	0%	600.00	600.00	600.00	600.00	Allocation distributed to this department
2-32-00-511	ROADS - Shop Supplies & Miscellaneous Supplies	15,000.00	13,269.54	0%	15,000.00	16,000.00	16,500.00	17,000.00	grinding wheels, ear plugs, garden tools, blades, ladders, other misc.
2-32-00-513	ROADS - Contracted Services	17,000.00	13,230.92	0%	17,000.00	17,500.00	18,000.00	18,500.00	Crack filling, other items not possible in house based on 5 year average
2-32-00-516	ROADS - Alarm	0.00	100.00	#DIV/0!	100.00	100.00	100.00	100.00	
2-32-00-520	ROADS - Equipment Maintenance & Repair	47,000.00	42,617.26	0%	47,000.00	47,500.00	48,000.00	48,750.00	Cutting edges, roller blades, sweeper brooms etc. based on 5 year average
2-32-00-521	ROADS - Fuel & Oil	30,000.00	27,899.06	17%	35,000.00	36,000.00	37,000.00	38,000.00	Varies based on all equipment, vehicles and machinery. Agreement with Co-op to achieve cost savings, based on fuel anticipated increases
2-32-00-522	ROADS - Vehicle Parts, Repairs & Maintenance	12,000.00	4,510.92	0%	12,000.00	13,000.00	13,500.00	14,000.00	Oil changes, brakes, tires etc., based on 5 year average

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2-32-00-523	ROADS - Small Tools	5,000.00	4,049.14	0%	5,000.00	5,200.00	5,400.00	5,600.00	metal detectors, shovels, hammers, saws etc. based on 5 year average
2-32-00-524	ROADS - Traffic Safety Devices	4,000.00	549.72	0%	4,000.00	4,600.00	4,800.00	5,000.00	Traffic signs, barricades, posts etc. based on 5 year average
2-32-00-530	ROADS - Road Materials	48,000.00	27,784.99	4%	50,000.00	52,000.00	54,000.00	56,000.00	Gravel for Lanes Industrial Parks (Calcium) Winter Salt/Sand based on anticipated increases Construction Signs, Barricades, etc.
2-32-00-531	ROADS - Safety Equipment	5,000.00	4,925.96	0%	5,000.00	5,500.00	6,000.00	6,200.00	Safety Fence based on 5 year average
2-32-00-540	ROADS - Power	24,500.00	13,914.96	-21%	19,250.00	20,250.00	21,250.00	22,250.00	Allocation distributed to this department
2-32-00-541	ROADS - Natural Gas	8,320.00	2,865.10	-3%	8,070.00	9,070.00	10,070.00	11,070.00	Allocation distributed to this department
2-32-00-542	ROADS - Power - Street Lights	242,000.00	116,650.92	-34%	160,000.00	163,000.00	166,000.00	169,000.00	Allocation distributed to this department
2-32-00-590	ROADS - Other General Expense	5,000.00		0%	5,000.00	5,000.00	5,000.00	5,000.00	Allocation distributed to this department
2-32-00-761	ROADS - Transfer to Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No allocation budgeted
2-32-00-831	ROADS - Debenture Principle	167,000.00	166,852.68	3%	171,728.00	176,756.00	182,000.00	182,000.00	Streets & Sewer (4000900) Gravel Truck (4001324) Public Works Shop (4002615) Streets & Sewer (4000900) Gravel Truck (4001324)
2-32-00-832	ROADS - Debenture Interest	79,000.00	78,672.26	-7%	73,798.00	68,770.00	63,500.00	63,500.00	Public Works Shop (4002615)
2-41-00-110	WATER - Wages & Salaries	124,293.45	123,604.42	10%	136,762.45	140,000.00	143,000.00	146,000.00	Per distribution
2-41-00-115	WATER - Overtime	5,000.00	3,103.86	0%	5,000.00	5,000.00	5,000.00	5,000.00	4% of Wages and Salaries used for calculation
2-41-00-116	WATER - On Call	0.00		0%	0.00	0.00	0.00	0.00	As per actuals
2-41-00-130	WATER - Employer Contributions	18,644.02	17,537.97	17%	21,881.99	22,400.00	22,880.00	23,360.00	Percentage of salary allocated to this cost center
2-41-00-136	WATER - Workers' Compensation Board Fees	2,800.00	2,582.13	0%	2,800.00	2,800.00	2,800.00	2,800.00	7% of \$40k premium based on wage distribution
2-41-00-140	WATER - Meals & Lodging	0.00		#DIV/0!	0.00	0.00	0.00	0.00	reallocated to training and development
2-41-00-148	WATER - Training & Development	7,000.00	3,520.25	0%	7,000.00	7,500.00	8,000.00	8,000.00	AWWOA Conference & Misc.
2-41-00-210	WATER - Vehicle Allowance	0.00		#DIV/0!	0.00	0.00	0.00	0.00	
2-41-00-212	WATER - Mileage	500.00		0%	500.00	500.00	500.00	500.00	no expenses in this GL in the previous 5 years
2-41-00-215	WATER - Freight & Postage	800.00	354.30	0%	800.00	800.00	800.00	800.00	Based on 5 year average
2-41-00-217	WATER - Telephone	5,500.00	4,377.63	0%	5,500.00	5,500.00	5,500.00	5,500.00	Based on 5 year average
2-41-00-220	WATER - Advertising	500.00		0%	500.00	500.00	500.00	500.00	Water shut off, water bans, spray park etc.
2-41-00-222	WATER - Memberships & Subscriptions	700.00	470.23	0%	700.00	750.00	825.00	875.00	AWWOA, Water magazines etc.
2-41-00-231	WATER - Audit Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Allocation changed to be 100% through Administration
2-41-00-250	WATER - Building Repairs & Maintenance	1,000.00	634.00	0%	1,000.00	1,250.00	1,500.00	1,750.00	paint, pumphouse maintenance, roof etc.
2-41-00-253	WATER - Infrastructure Maintenance	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Combined with 2-41-00-522
2-41-00-260	WATER - Equipment Lease & Rental	500.00		-50%	250.00	250.00	250.00	250.00	no expenses in this GL in the previous 5 years
2-41-00-270	WATER - Insurance	10,000.00	9,533.08	20%	12,000.00	13,000.00	14,000.00	15,000.00	Allocation distributed to this department
2-41-00-300	WATER - Water Purchases	400,000.00	297,907.64	2%	408,000.00	416,000.00	425,000.00	430,000.00	Water purchased for resale and distribution
2-41-00-510	WATER - Printing & Stationary	4,000.00	2,565.33	0%	4,000.00	4,000.00	4,000.00	4,000.00	Allocation distributed to this department
2-41-00-511	WATER - Household Goods & Miscellaneous Supplies	2,000.00	1,823.43	0%	2,000.00	2,000.00	2,000.00	2,000.00	Hydrant Antifreeze Chlorine packets for water testing etc. Meter gun Handheld Support Service
2-41-00-513	WATER - Contracted Services	5,000.00	9,040.58	0%	5,000.00	5,000.00	6,000.00	6,000.00	Water testing lab costs
2-41-00-516	WATER - Alarm	0.00		#DIV/0!	0.00	0.00	0.00	0.00	no expense in this GL since 2019
2-41-00-520	WATER - Equipment Parts, Repairs & Maintenance	30,000.00	42,610.20	0%	30,000.00	32,000.00	33,000.00	34,500.00	repairs to pump station, calibration on analyzer, other misc.
2-41-00-521	WATER - Fuel & Oil	3,000.00	1,215.60	0%	3,000.00	3,400.00	3,800.00	4,200.00	Allocation distributed to this department
2-41-00-522	WATER - Infrastructure Repairs	60,000.00	65,816.25	0%	60,000.00	64,000.00	65,000.00	67,000.00	Water line breaks, valve replacements, hydrant repairs etc. inc. 2022 hwy 795 carryforward (to cover potentially 3 events)
2-41-00-523	WATER - Small Tools	500.00	67.53	0%	500.00	500.00	500.00	500.00	metal detectors, shovels, hammers, saws etc.
2-41-00-530	WATER - Water Meters	20,000.00	22,891.44	100%	40,000.00	40,000.00	50,000.00	55,000.00	almost \$800 per meter and many are going to be replaced in near future. Need to plan to change them all.
2-41-00-540	WATER - Power	40,250.00	18,824.77	-36%	25,750.00	26,750.00	27,750.00	28,750.00	Allocation distributed to this department
2-41-00-541	WATER - Natural Gas	23,400.00	9,426.23	-28%	16,875.00	17,875.00	18,875.00	19,875.00	Allocation distributed to this department

2-41-00-761	WATER - Transfer to Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No allocation budgeted
									Sewer Line (3100062)
									51 St Water Line (4001773)
2-41-00-831	WATER - Debenture Principle	65,900.00	50,246.26	4%	68,660.00	32,971.00	34,000.00	34,000.00	Reservoir (4002118)
									Sewer Line (3100062)
									51 St Water Line (4001773)
2-41-00-832	WATER - Debenture Interest	17,500.00	10,470.44	-16%	14,691.00	12,295.00	11,300.00	11,300.00	Reservoir (4002118)
2-41-00-920	WATER - Bad Debts	0.00	221.71	#DIV/0!	0.00	0.00	0.00	0.00	No budget for bad debts
2-42-00-110	SEWER - Wages & Salaries	124,293.45	123,612.19	10%	136,762.45	140,000.00	145,000.00	150,000.00	As per distribution
2-42-00-115	SEWER - Overtime	2,400.00	3,104.30	4%	2,500.00	2,600.00	2,700.00	2,800.00	2% of Wages and Salaries used for calculation
2-42-00-130	SEWER - Employer Contributions	18,644.02	17,540.61	17%	21,881.99	22,400.00	23,200.00	24,000.00	Percentage of salary allocated to this cost center
2-42-00-136	SEWER - Workers' Compensation Board Fees	2,800.00	2,582.13	0%	2,800.00	2,800.00	2,800.00	2,800.00	7% of \$40k premium based on wage distribution
2-42-00-140	SEWER - Meals & Lodging	0.00		#DIV/0!	0.00	0.00	0.00	0.00	AWWOA, AWWA
2-42-00-148	SEWER - Training & Development	3,000.00	3,363.07	33%	4,000.00	4,500.00	4,800.00	5,000.00	AWWOA, AWWA (new staff training)
2-42-00-210	SEWER - Vehicle Allowance	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Removed
2-42-00-215	SEWER - Freight & Postage	1,000.00	354.30	0%	1,000.00	1,000.00	1,000.00	1,000.00	based on 5 year average
2-42-00-217	SEWER - Telephone	2,500.00	1,900.59	0%	2,500.00	2,500.00	2,500.00	2,500.00	Allocation distributed to this department
2-42-00-230	SEWER - Engineering Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	no expenses to this GL in previous 5 years
2-42-00-231	SEWER - Audit Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Allocation changed to be 100% through Administration
2-42-00-253	SEWER - Infrastructure Repair & Maintenance	0.00	7,088.12	#DIV/0!	0.00	0.00	0.00	0.00	combined GL with 2-42-00-520
2-42-00-254	SEWER - Weed Control	1,500.00		0%	1,500.00	1,500.00	2,000.00	2,000.00	Lagoon Weed Control only a 2021 expense in previous 5 years
2-42-00-260	SEWER - Equipment Lease & Rental	1,000.00		0%	1,000.00	1,250.00	1,500.00	1,750.00	Rent equipment we don't own or need to own
2-42-00-270	SEWER - Insurance	11,000.00	10,503.60	23%	13,500.00	14,500.00	15,500.00	16,500.00	Allocation distributed to this department
2-42-00-510	SEWER - Printing & Stationary	500.00	337.58	0%	500.00	500.00	500.00	500.00	Allocation distributed to this department
2-42-00-511	SEWER - Household Goods & Miscellaneous Supplies	600.00	321.20	0%	600.00	650.00	700.00	750.00	Enzymes etc.
									Effluent sampling (2021 lagoon dredge expensed here \$220k)
2-42-00-513	SEWER - Contracted Services	17,000.00	26,956.35	0%	17,000.00	60,000.00	20,000.00	22,000.00	weed haresting in 2025
2-42-00-516	SEWER - Alarm	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No alarms budgeted
									Lift station pumps, alarms, etc.
2-42-00-520	SEWER - Equipment Parts, Repairs & Maintenance	15,000.00	13,191.29	0%	15,000.00	16,000.00	17,000.00	17,500.00	Aerators
2-42-00-521	SEWER - Fuel & Oil	2,300.00	1,200.24	2%	2,350.00	2,400.00	2,500.00	2,600.00	Allocation distributed to this department
2-42-00-522	SEWER - Vehicles Parts, Repairs & Maintenance	1,500.00		0%	1,500.00	1,600.00	1,700.00	1,800.00	Allocation distributed to this department
2-42-00-523	SEWER - Small Tools	500.00		0%	500.00	500.00	500.00	500.00	shovels, hammers, picks etc.
									Line breaks, video inspections, etc.
2-42-00-525	SEWER - Water & Sewer Infrastructure	33,000.00	47,242.52	6%	35,000.00	35,000.00	38,000.00	38,000.00	about 15K per vent (major)
2-42-00-530	SEWER - Chemical Supplies	12,000.00	11,519.75	0%	12,000.00	13,000.00	13,600.00	14,000.00	Live Bacteria, Degreaser, Etc. based on 5 year average
2-42-00-540	SEWER - Power	112,000.00	43,141.67	-33%	75,000.00	76,000.00	77,000.00	78,000.00	Allocation distributed to this department
2-42-00-761	SEWER - Transfer to Reserves	180,000.00		-44%	100,000.00	100,000.00	100,000.00	100,000.00	Transfer of lagoon water sales to reserve
									Sewer Line (3100062)
2-42-00-831	SEWER - Debenture Principle	82,600.00	58,002.35	5%	86,520.00	53,047.00	55,400.00	55,400.00	50 St Widening (4000150)
									Sewer Line (3100062)
2-42-00-832	SEWER - Debenture Interest	11,800.00	7,708.36	-34%	7,795.00	4,161.00	4,100.00	4,100.00	50 St Widening (4000150)
2-42-00-920	SEWER - Bad Debts	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget for bad debts
2-43-00-110	GARBAGE - Salaries & Wages	84,668.65	84,934.38	12%	94,811.72	99,100.00	105,000.00	110,000.00	As per distribution
2-43-00-115	GARBAGE - Overtime	1,200.00	2,086.71	-17%	1,000.00	1,000.00	1,000.00	1,000.00	1% of Wages and Salaries used for calculation
2-43-00-130	GARBAGE - Employer Contributions	12,700.30	12,460.67	19%	15,169.88	15,856.00	16,800.00	17,600.00	Percentage of salary allocated to this cost center
2-43-00-136	GARBAGE - Workers' Compensation Board Fees	2,800.00	2,582.13	0%	2,800.00	2,800.00	2,800.00	2,800.00	7% of \$40k premium based on wage distribution
2-43-00-215	GARBAGE - Freight & Postage	800.00	354.30	0%	800.00	800.00	800.00	800.00	Based on 5 year average
2-43-00-231	GARBAGE - Audit Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Allocation changed to 100% through Administration
2-43-00-270	GARBAGE - Insurance	3,300.00	3,152.36	27%	4,200.00	4,400.00	4,600.00	4,800.00	Allocation distributed to this department
									Garbage disposal at Leduc Regional Landfill based on 5 year average
2-43-00-300	GARBAGE - Landfill Fees & Charges	48,000.00	15,637.64	-23%	37,000.00	37,000.00	37,000.00	37,000.00	
2-43-00-510	GARBAGE - Printing & Stationary	500.00	337.58	0%	500.00	500.00	500.00	500.00	Allocation distributed to this department
2-43-00-513	GARBAGE - Contracted Services	27,000.00	21,372.69	4%	28,000.00	29,500.00	31,000.00	33,000.00	GFL- grass based on 5 year average (Contract ends in 2025)

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2-43-00-514	GARBAGE - Garbage Service Contract	91,000.00	81,510.25	3%	94,000.00	96,000.00	98,000.00	100,000.00	GFL- waste based on 5 year average
2-43-00-515	GARBAGE - Recycling Service Contract	40,000.00	30,380.03	4%	41,500.00	43,000.00	45,000.00	48,000.00	GFL- recycle based on 5 year average
2-43-00-540	GARBAGE - Power	2,100.00	618.48	-55%	950.00	1,050.00	1,150.00	1,250.00	Allocation distributed to this department
2-43-00-541	GARBAGE - Natural Gas	9,700.00	3,543.65	-47%	5,100.00	5,200.00	5,300.00	5,400.00	Allocation distributed to this department
2-43-00-761	GARBAGE - Transfer to Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget allocation for the line
2-49-00-513	RECYCLING - Contracted Services	0.00		#DIV/0!	0.00	0.00	0.00	0.00	eliminate for 2023 (created in 2022 and never used)
2-49-00-515	RECYCLING - Recycling Service Contract	0.00		#DIV/0!	0.00	0.00	0.00	0.00	eliminate for 2023 (created in 2022 and never used)
2-51-00-110	FAMILY SERV - Wages & Salaries	36,600.00	31,473.81	-47%	19,344.00	21,000.00	23,000.00	25,000.00	Per distribution Estimated overtime to be paid. Will be adjusted once the new programs/events are identified.
2-51-00-115	FAMILY SERV - Overtime	500.00		0%	500.00	500.00	500.00	500.00	
2-51-00-130	FAMILY SERV - Employer Contributions	5,490.00	5,385.76	-40%	3,288.48	3,570.00	3,910.00	4,250.00	Percentage of salary allocated to this cost center
2-51-00-136	FAMILY SERV - Workers's Compensation Board Fees	1,600.00	1,844.38	0%	1,600.00	1,600.00	1,600.00	1,600.00	4% of \$40k premium based on wage distribution
2-51-00-140	FAMILY SERV - Meals & Lodging	0.00		#DIV/0!	0.00	0.00	0.00	0.00	reallocated to training and development
2-51-00-148	FAMILY SERV - Training & Development	2,500.00		-20%	2,000.00	2,200.00	2,300.00	2,400.00	Conferences, training etc (combined with meals and lodging)
2-51-00-210	FAMILY SERV - Vehicle Allowance	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated
2-51-00-212	FAMILY SERV - Mileage	500.00	43.42	0%	500.00	500.00	500.00	500.00	Conferences, training etc
2-51-00-215	FAMILY SERV - Freight & Postage	700.00	354.30	-29%	500.00	500.00	550.00	550.00	Based on 5 year average
2-51-00-217	FAMILY SERV - Telephone	750.00	972.51	-27%	550.00	550.00	550.00	550.00	Landline expense only, cell phone moved to Dept 26
2-51-00-220	FAMILY SERV - Advertising	2,100.00	1,300.00	-48%	1,100.00	1,100.00	1,200.00	1,200.00	Departmental program promotional materials Awareness campaign materials National Volunteer Week \$4000, Seniors Week \$2800, Calmar Youth Council \$800, Community Connections Event \$500, Indigenous Awareness Event \$1000, Good Neighbour Program Bi-Monthly \$600, Miscellaneous Other Programming \$300
2-51-00-221	FAMILY SERV - Program Hosting Expense	8,000.00	7,552.00	25%	10,000.00	10,000.00	11,000.00	12,000.00	
2-51-00-222	FAMILY SERV - FCSS Municipal Cost Share Portion	13,800.00	13,551.00	1%	14,000.00	14,200.00	14,200.00	14,200.00	Town of Calmar 20% share of regional service
2-51-00-225	FAMILY SERV - Volunteer Recognition	2,000.00	500.00	25%	2,500.00	2,500.00	2,500.00	2,500.00	Volunteer honorariums
2-51-00-231	FAMILY SERV - Audit Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Allocation changed to be 100% through Admin
2-51-00-260	FAMILY SERV - Office Rental	0.00		#DIV/0!	0.00	0.00	0.00	0.00	
2-51-00-270	FAMILY SERV - Insurance	600.00	455.97	-100%	0.00	0.00	0.00	0.00	Allocation changed to be 100% through Admin
2-51-00-510	FAMILY SERV - Printing & Stationary	800.00	810.08	0%	800.00	800.00	800.00	800.00	Allocation distributed to this department
2-51-00-511	FAMILY SERV - Household & Miscellaneous Goods	300.00		0%	300.00	300.00	300.00	300.00	General supplies
2-51-00-520	FAMILY SERV - Equipment Parts, Repairs & Main	400.00		0%	400.00	400.00	400.00	400.00	Office Equipment
2-51-00-540	FAMILY SERV - Power	1,050.00	594.14	-100%	0.00	0.00	0.00	0.00	Changed distribution to be Administration
2-51-00-541	FAMILY SERV - Natural Gas	1,625.00	643.25	-100%	0.00	0.00	0.00	0.00	Changed distribution to be Administration
2-51-00-590	FAMILY SERV - Other General Expenses	500.00	185.92	0%	500.00	500.00	500.00	500.00	
2-51-01-511	FAMILY SERV - Christmas Elves Prog. Donation Exp.	5,750.00		-30%	4,000.00	4,000.00	4,000.00	4,000.00	Christmas Elves expenses combined
2-51-01-512	FAMILY SERV - Christmas Elves Prog. Hosting Exp.	0.00		#DIV/0!	0.00	0.00	0.00	0.00	
2-61-00-110	MUNI DEV - Wages & Salaries	88,780.00	81,282.26	3%	91,035.16	93,500.00	96,000.00	99,000.00	Per distribution
2-61-00-115	MUNI DEV - Overtime	0.00		#DIV/0!	0.00	0.00	0.00	0.00	no overtime budgeted
2-61-00-130	MUNI DEV - Employer Contributions	13,317.00	8,817.69	3%	13,655.27	14,025.00	14,400.00	14,850.00	Percentage of salary allocated to this cost center
2-61-00-136	MUNI DEV - Workers' Compensation Board Fees	1,600.00	1,844.38	0%	1,600.00	1,600.00	1,600.00	1,600.00	4% of \$40k premium based on wage distribution
2-61-00-140	MUNI DEV - Meals & Lodging	0.00		#DIV/0!	0.00	0.00	0.00	0.00	reallocated to training and development
2-61-00-148	MUNI DEV - Training & Development	2,500.00	1,665.78	20%	3,000.00	3,500.00	3,800.00	4,000.00	APPI/CIP/ADOA
2-61-00-150	MUNI DEV - S.D.A.B. Meeting Fees	1,000.00	480.00	200%	3,000.00	3,000.00	3,000.00	3,000.00	To cover expenses if Subdivision/Development is appealed
2-61-00-210	MUNI DEV - Vehicle Allowance	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated
2-61-00-215	MUNI DEV - Freight & Postage	1,500.00	708.56	0%	1,500.00	1,500.00	1,500.00	1,500.00	Based on 5 year average
2-61-00-217	MUNI DEV - Telephone	1,200.00	869.26	0%	1,200.00	1,200.00	1,200.00	1,200.00	Based on 5 year average
2-61-00-220	MUNI DEV - Advertising	3,200.00	7,211.02	-38%	2,000.00	2,200.00	2,200.00	2,200.00	Subdivision, bylaws and open houses, based on 5 year average (taking into consideration that Council would adopt advertising bylaw. Otherwise, fees will have to be increased considerably for paper advertising - at least \$3,000 more)

2-61-00-221	MUNI DEV - Title & Land Searches	1,000.00	1,311.00	0%	1,000.00	1,000.00	1,000.00	1,000.00	Information gathering for developments based on 5 year average
2-61-00-222	MUNI DEV - Memberships & Subscriptions	1,300.00	759.02	8%	1,400.00	1,450.00	1,450.00	1,500.00	CPAA, CIP, APPI
2-61-00-223	MUNI DEV - Subdivision & Development Costs	0.00	400.00	#DIV/0!	0.00	0.00	0.00	0.00	Planning consultation (\$0 the last 5 years)
2-61-00-230	MUNI DEV - Engineering Fees	40,000.00	13,096.75	-13%	35,000.00	35,000.00	35,000.00	35,000.00	Review drawings and consultation on development
2-61-00-231	MUNI DEV - Audit Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Inspections for FAC, CCC, sub. and dev. review
2-61-00-232	MUNI DEV - Inspection Fees	18,000.00	13,443.63	6%	19,000.00	19,500.00	20,000.00	21,000.00	Allocation changed to 100% Administration
2-61-00-233	MUNI DEV - Legal Fees	12,500.00	13,527.50	0%	12,500.00	12,500.00	12,500.00	12,500.00	Building, Electrical, Plumbing Inspections
2-61-00-234	MUNI DEV - Planning Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Consultation for agreements etc. (5 year av with \$0 in 2022)
2-61-00-510	MUNI DEV - Printing & Stationary	800.00	470.04	0%	800.00	800.00	800.00	800.00	No budget is anticipated
2-61-00-513	MUNI DEV - Contracted Services	30,000.00	23,617.97	167%	80,000.00	31,000.00	31,500.00	31,500.00	Based on 5 year average
2-61-00-515	MUNI DEV - Other Contracted Services	0.00		#DIV/0!	0.00	0.00	0.00	0.00	GIS annual fee + asset management + planning support as needed
2-61-00-520	MUNI DEV - Cost of Land Sold	0.00		#DIV/0!	0.00	0.00	0.00	0.00	2024 re-do LUB
2-61-00-540	MUNI DEV - Admin Power	175.00		-100%	0.00	0.00	0.00	0.00	No budget is anticipated
2-61-00-761	MUNI DEV - Transfer to Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated
2-62-00-110	COMM SER - Wages & Salaries	118,000.00	101,428.72	-5%	111,738.24	115,000.00	119,000.00	123,000.00	Per distribution
2-62-00-115	COMM SER - Overtime	2,350.00	346.76	4%	2,450.00	2,550.00	2,550.00	2,550.00	2% of Wages and Salaries used for calculation
2-62-00-130	COMM SER - Employer Contributions	17,700.00	14,173.56	-5%	16,760.74	17,250.00	17,850.00	18,450.00	Percentage of salary allocated to this cost center
2-62-00-136	COMM SER - Workers' Compensation Board Fees	3,200.00	3,319.90	0%	3,200.00	3,200.00	3,200.00	3,200.00	8% of \$40k premium based on wage distribution
2-62-00-140	COMM SER - Meals & Lodging	0.00		#DIV/0!	0.00	0.00	0.00	0.00	reallocated to training and development
2-62-00-148	COMM SER - Training & Development	2,000.00	2,378.61	25%	2,500.00	2,800.00	3,000.00	3,200.00	EDAC Conference + Community Economic Development Course (2 modules)
2-62-00-210	COMM SER - Vehicle Allowance	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated
2-62-00-212	COMM SER - Mileage	2,000.00	55.27	0%	2,000.00	2,000.00	2,000.00	2,000.00	For business visits / Conference / - when the cruiser is unavailable
2-62-00-215	COMM SER - Freight & Postage	700.00	354.30	0%	700.00	700.00	700.00	700.00	Based on 5 year average
2-62-00-217	COMM SER - Telephone	600.00	550.00	0%	600.00	600.00	600.00	600.00	\$50 x 12 months
2-62-00-220	COMM SER - Advertising	25,000.00	7,814.23	-40%	15,000.00	16,000.00	17,000.00	18,000.00	Developing marketing & advertising material
2-62-00-222	COMM SER - Memberships & Subscriptions	6,500.00	694.66	31%	8,500.00	8,500.00	9,000.00	9,000.00	Executive Pulse - Biz Database - Alliance membership, EDA, EDAC
2-62-00-223	COMM SER - Promotion & Research	3,200.00	10,005.87	453%	17,700.00	17,700.00	19,000.00	19,000.00	\$5,000 Chamber (this will go up in 2024. We only got a 1 time deal of 2000.00 for 2023)
2-62-00-231	COMM SER - Audit Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Council, admin, and new bussiness swag as well as welcome bags
2-62-00-510	COMM SER - Printing & Stationary	900.00	797.80	0%	900.00	900.00	900.00	900.00	Allocation changed to be 100% Administration
2-62-00-511	COMM SER - Miscellaneous	600.00	163.56	0%	600.00	600.00	600.00	600.00	Based on 5 year average
2-62-00-513	COMM SER - Contracted Services	4,700.00	5,385.96	-100%	0.00	0.00	0.00	0.00	Committee meeting hosting (this may have to go up if we get an Ec Dev Committee)
2-62-00-540	COMM SER - Power	175.00		-100%	0.00	0.00	0.00	0.00	New business welcome letter
2-62-00-761	COMM SER - Transfer to Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Way finding signage / Posters
2-62-00-900	COMM SER - Grants to Others	35,000.00	16,000.00	51%	53,000.00	0.00	0.00	0.00	reallocated to promotion
2-72-00-110	REC FAC - Arena - Wages & Salaries	114,196.00	109,616.74	4%	118,843.81	120,000.00	122,000.00	124,000.00	Changed allocation
2-72-00-112	REC FAC - Arena - Getaway Supervisors Contract	20,000.00	17,444.02	0%	20,000.00	20,000.00	20,000.00	20,000.00	No budget is anticipated
2-72-00-115	REC FAC - Overtime	2,280.00	7,963.29	1%	2,300.00	2,350.00	2,350.00	2,350.00	reallocated to training and development
2-72-00-130	REC FAC - Employer Contributions	20,129.40	15,677.26	3%	20,826.57	21,000.00	21,300.00	21,600.00	Percentage of salary allocated to this cost center
2-72-00-136	REC FAC - Workers' Compensation Board Fees	3,200.00	3,319.90	0%	3,200.00	3,200.00	3,200.00	3,200.00	8% of \$40k premium based on wage distribution
2-72-00-140	REC FAC - Meals & Lodging	0.00		#DIV/0!	0.00	0.00	0.00	0.00	reallocated to training and development
2-72-00-148	REC FAC - Training & Development	2,900.00		55%	4,500.00	4,500.00	4,600.00	4,800.00	reallocated to training and development
									ARPA or sports and recreation conferences as well as recreation course at UoA

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2-72-00-210	REC FAC - Vehicle Allowance	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated
2-72-00-212	REC FAC - Mileage	1,000.00		10%	1,100.00	1,200.00	1,200.00	1,200.00	0.00
2-72-00-215	REC FAC - Freight & Postage	750.00	392.74	7%	800.00	800.00	800.00	800.00	Allocation distributed to this department
2-72-00-217	REC FAC - Telephone	1,600.00	2,509.95	6%	1,700.00	1,800.00	1,800.00	1,800.00	Based on 5 year average
2-72-00-220	REC FAC - Advertising	2,000.00		-25%	1,500.00	1,500.00	1,500.00	1,500.00	various medium (Town will use their own medium mainly)
2-72-00-221	REC FAC - Promotions & Hosting	15,000.00	4,136.03	-47%	8,000.00	8,000.00	9,000.00	9,000.00	Get Away and Farmers Day
2-72-00-222	REC FAC - Memberships & Subscriptions	900.00	315.00	11%	1,000.00	1,100.00	1,100.00	1,100.00	Alberta Recreation & Parks Association etc
2-72-00-225	REC FAC - Volunteer Recognition	1,100.00	125.00	9%	1,200.00	1,300.00	1,300.00	1,300.00	Volunteer honourariums
2-72-00-231	REC FAC - Audit Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Changed to be expensed 100% through Admin
2-72-00-250	REC FAC - Facility Maintenance	4,100.00		2%	4,200.00	4,300.00	6,300.00	4,400.00	2022 - Program Centre general maintenance with 3 year cycle painting (next time is 2026)
2-72-00-270	REC FAC - Insurance	2,800.00	2,713.79	32%	3,700.00	4,000.00	4,300.00	4,600.00	Allocation distributed to this department
2-72-00-510	REC FAC - Printing & Stationary	3,000.00	2,526.33	3%	3,100.00	3,200.00	3,200.00	3,200.00	Based on 5 year average
2-72-00-511	REC FAC - Household & Miscellaneous Supplies	1,000.00	25.00	0%	1,000.00	1,000.00	1,000.00	1,000.00	Parks appreciation week, office supplies, staff BBQ etc
2-72-00-513	REC FAC - Contracted Services	1,000.00	1,128.68	0%	1,000.00	1,000.00	1,000.00	1,000.00	Eliminate Pronto
2-72-00-540	REC FAC - Power	4,900.00	2,493.12	-35%	3,200.00	3,300.00	3,400.00	3,500.00	Allocation distributed to this department
2-72-00-541	REC FAC - Natural Gas	3,950.00	1,640.48	-39%	2,400.00	2,500.00	2,600.00	2,700.00	Allocation distributed to this department
2-72-00-590	REC FAC - Communities In Bloom Expenses	30,000.00	27,381.28	0%	30,000.00	30,000.00	30,000.00	30,000.00	CIB \$30,000
2-72-00-761	REC FAC - Transfer to Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated
2-72-00-823	Financing - Solar Panels on Arena	0.00		#DIV/0!	0.00	0.00	0.00	0.00	
2-72-01-110	REC FAC - Wages & Salaries	108,209.00	117,069.63	39%	150,851.70	153,000.00	155,000.00	158,000.00	As per distribution
2-72-01-115	REC FAC - Overtime	1,800.00	4,790.54	11%	2,000.00	2,200.00	2,200.00	2,200.00	2% of Wages and Salaries used for calculation
2-72-01-117	REC FAC - Casual Labour-Parks	38,000.00	19,287.97	0%	38,000.00	38,000.00	38,000.00	38,000.00	based on 2022 amount
2-72-01-130	REC FAC - Employer Contributions	16,231.35	24,083.65	67%	27,153.31	27,540.00	27,900.00	28,440.00	Percentage of salary allocated to this cost center
2-72-01-136	REC FAC - Workers' Compensation Board Fees	2,400.00	2,213.25	0%	2,400.00	2,400.00	2,400.00	2,400.00	6% of \$40k premium based on wage distribution
2-72-01-140	REC FAC - Meals & Lodging	1,500.00	891.09	-100%	0.00	0.00	0.00	0.00	Combined into Training & Development
2-72-01-148	REC FAC - Training & Development	3,000.00	2,351.94	63%	4,900.00	5,300.00	5,500.00	5,700.00	Pesticide Applicator Course Turf Management Course AARFP Courses
2-72-01-220	REC FAC - Advertising	500.00		0%	500.00	500.00	500.00	500.00	Advertisemnt mainly in-house
2-72-01-231	REC FAC - Audit Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Changed to be expensed 100% through Admin
2-72-01-250	REC FAC - Facility Maintenance	50,000.00	41,308.86	0%	50,000.00	51,000.00	52,000.00	53,000.00	General Misc. Top Spray/Mulch, fence repair, paint buildings, signage replacement, boards around parks, etc.
2-72-01-260	REC FAC - Equipment Lease & Rental	2,000.00	2,401.92	5%	2,100.00	2,200.00	2,300.00	2,400.00	Fence rentals, lawn roller, signs etc
2-72-01-270	REC FAC - Insurance	4,900.00	4,738.58	145%	12,000.00	13,000.00	14,000.00	15,000.00	Allocation distributed to this department
2-72-01-511	REC FAC - Miscellaneous Supplies	10,000.00	5,222.49	0%	10,000.00	10,000.00	10,000.00	10,000.00	Waste, Dispensers & Receptacles Porta-Potties, Tree Pruning Services Weed control contracted services
2-72-01-513	REC FAC - Contracted Services	22,000.00	26,866.33	25%	27,500.00	28,000.00	29,000.00	30,000.00	lights, batteries, mower blades, belts etc
2-72-01-520	REC FAC - Equipment Parts, Repairs & Maint.	16,300.00	6,704.38	0%	16,300.00	16,600.00	17,000.00	17,500.00	Allocation distributed to this department
2-72-01-521	REC FAC - Fuel & Oil	9,500.00	8,316.03	1%	9,600.00	9,700.00	9,800.00	9,900.00	filters, batteries, mirror, tires etc
2-72-01-522	REC FAC - Vehicle Parts, Repairs & Maint.	2,700.00	1,432.77	4%	2,800.00	2,900.00	3,000.00	3,200.00	Shovels, hammers, garden tools etc.
2-72-01-523	REC FAC - Small Tools	1,300.00	543.28	8%	1,400.00	1,500.00	1,550.00	1,625.00	No budget is anticipated
2-72-01-761	REC FAC - Transfer to Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	As per distribution
2-72-02-110	REC FAC - Wages & Salaries	108,209.00	118,332.53	4%	112,537.10	115,000.00	118,000.00	121,000.00	2% of Wages and Salaries used for calculation
2-72-02-115	REC FAC - Overtime	1,800.00	5,077.07	11%	2,000.00	2,200.00	2,200.00	2,200.00	Arena casual hours
2-72-02-117	REC FAC - Arena - Casual Labour	15,000.00	23,463.95	13%	17,000.00	19,000.00	19,000.00	19,000.00	Percentage of salary allocated to this cost center
2-72-02-130	REC FAC - Employer Contributions	16,231.35	23,815.67	18%	19,131.31	19,550.00	20,060.00	20,570.00	6% of \$40k premium based on wage distribution
2-72-02-136	REC FAC - Workers' Compensation Board Fees	2,400.00	2,213.22	0%	2,400.00	2,400.00	2,400.00	2,400.00	Combined with Training & Development
2-72-02-140	REC FAC - Meals & Lodging	2,100.00	1,871.39	-100%	0.00	0.00	0.00	0.00	AARFP Courses & Training for all involved staff
2-72-02-148	REC FAC - Training & Development	3,500.00	3,262.05	66%	5,800.00	6,000.00	6,400.00	6,800.00	Based on 5 year average
2-72-02-215	REC FAC - Freight & Postage	700.00	354.13	7%	750.00	800.00	820.00	850.00	Based on 5 year average
2-72-02-217	REC FAC - Telephone	2,500.00	2,165.25	4%	2,600.00	2,700.00	2,700.00	2,700.00	Music license, AARFP, Regional Conference etc
2-72-02-222	REC FAC - Memberships	900.00	441.00	11%	1,000.00	1,150.00	1,250.00	1,350.00	Changed to be expensed 100% through Admin
2-72-02-231	REC FAC - Audit Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	
2-72-02-250	REC FAC - Facility Maintenance	20,000.00	21,724.12	13%	22,500.00	23,000.00	23,500.00	24,000.00	Floors, General, Cleaning

2-72-02-270	REC FAC - Insurance	30,900.00	29,582.05	23%	38,000.00	39,000.00	40,000.00	41,000.00	Allocation distributed to this department
2-72-02-510	REC FAC - Printing & Stationary	600.00	337.49	8%	650.00	750.00	750.00	750.00	Based on 5 year average Paper towel, floor finish, decorations etc, based on 5 year average
2-72-02-511	REC FAC - Household & Miscellaneous Supplies	11,000.00	12,308.27	9%	12,000.00	13,000.00	13,400.00	14,000.00	
2-72-02-513	REC FAC - Contracted Services	15,300.00	8,839.14	0%	15,300.00	15,400.00	15,800.00	16,000.00	Garbage pickup, cable, internet, etc
2-72-02-516	REC FAC - Alarm	500.00	100.00	0%	500.00	500.00	500.00	500.00	Allocation distributed to this department
2-72-02-520	REC FAC - Equipment Parts, Repairs & Maintenance	14,000.00	20,419.53	0%	14,000.00	14,500.00	15,500.00	16,250.00	Based on 2023 actuals
2-72-02-521	REC FAC - Fuel & Oil	1,500.00	1,028.76	13%	1,700.00	1,900.00	1,900.00	2,000.00	Based on 5 year average
2-72-02-523	REC FAC - Small Tools	600.00	155.48	0%	600.00	700.00	700.00	700.00	hammers, screw drivers, flashlights etc
2-72-02-540	REC FAC - Power	87,500.00	21,609.76	-46%	47,000.00	49,000.00	51,000.00	53,000.00	Allocation distributed to this department
2-72-02-541	REC FAC - Natural Gas	32,350.00	16,053.62	3%	33,300.00	34,300.00	35,300.00	36,300.00	Allocation distributed to this department
2-72-02-590	REC FAC - Safety Equipment	3,000.00	1,780.02	0%	3,000.00	3,000.00	3,000.00	3,000.00	eye wash station, first aid kits, gas calibration, etc
2-72-02-591	REC FAC - Donations	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated
2-72-02-761	REC FAC - Transfer to Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated
2-72-02-821	Solar Panel Loan Interest	5,956.91	4,939.57	-6%	5,598.00	5,228.00	5,228.00	5,228.00	As per debenture schedule
2-72-02-822	Solar Panel Loan Principle	11,816.65	9,871.73	3%	12,177.00	12,547.00	12,547.00	12,547.00	As per debenture schedule
2-72-02-920	REC FAC - Bad Debts	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget for bad debts
2-72-03-221	Calmar Fair Days	30,000.00	22,606.88	-23%	23,000.00	23,000.00	25,000.00	25,000.00	expecting increase in cost of fireworks
2-72-04-221	Farmer's Day/Canada Day	1,000.00	22,298.85	1400%	15,000.00	15,000.00	15,000.00	15,000.00	
2-72-05-221	Christmas in the Park	11,500.00	9,851.38	17%	13,500.00	13,500.00	13,500.00	13,500.00	expecting increase in cost of sleigh rides
2-72-06-221	First Night	8,500.00		13%	9,600.00	9,800.00	9,800.00	9,800.00	expecting increase in cost of fireworks
2-74-00-110	CULTURE - Wages & Salaries	134,000.00	96,370.43	-9%	121,900.00	122,000.00	123,000.00	123,000.00	Increase hours of operation & 2% COLA
2-74-00-115	CULTURE - Overtime	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated
2-74-00-130	CULTURE - Employer Contributions	24,000.00	14,389.86	-25%	18,000.00	18,500.00	19,000.00	19,000.00	Percentage of salary allocated to this cost center
2-74-00-136	CULTURE - Workers' Compensation Board Fees	2,000.00	1,844.33	0%	2,000.00	2,200.00	2,300.00	2,300.00	Percentage of salary allocated to this cost center.
2-74-00-140	CULTURE - Meals	200.00		50%	300.00	300.00	400.00	400.00	Conferences and Training
2-74-00-148	CULTURE - Training & Development	1,000.00	185.47	50%	1,500.00	1,700.00	1,800.00	1,800.00	Conferences and Training for staff and board members
2-74-00-150	CULTURE - Honorariums	1,000.00	62.00	0%	1,000.00	1,000.00	1,000.00	1,000.00	Board & Program Honorariums
2-74-00-212	CULTURE - Mileage	400.00	41.98	0%	400.00	400.00	500.00	500.00	Meetings, training, supplies, conferences
2-74-00-215	CULTURE - Freight & Postage	100.00	5.30	0%	100.00	100.00	100.00	100.00	Mailing of invoices and other material Allocation distributed to this department - library to look into
2-74-00-217	CULTURE - Telephone	1,000.00	1,664.21	92%	1,920.00	1,920.00	2,000.00	2,000.00	internet phone
2-74-00-220	CULTURE - Advertising & Promotions	0.00		#DIV/0!	0.00	0.00	0.00	0.00	no advertising budget
2-74-00-222	CULTURE - Memberships	1,000.00	72.28	-40%	600.00	600.00	700.00	700.00	Professional organizational memberships, advertising tools Program materials & supplies following Plan of Service (carry over from LC in 2024)
2-74-00-223	CULTURE - Special Projects	2,000.00	3,103.85	70%	3,408.00	2,100.00	2,500.00	2,500.00	
2-74-00-224	CULTURE - Subscriptions	1,200.00	665.07	-33%	800.00	800.00	800.00	800.00	Magazine subscriptions
2-74-00-231	CULTURE - Audit Fees	2,100.00	2,215.50	0%	2,100.00	2,100.00	2,100.00	2,100.00	Audit fees have not been made aware of any changes
2-74-00-233	CULTURE - Legal Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated
2-74-00-250	CULTURE - Building Repairs & Maintenance	100.00		0%	100.00	100.00	100.00	100.00	limited building repairs renewal in late fall **only charge premium related to contents**
2-74-00-270	CULTURE - Insurance	1,671.00	1,523.79	1%	1,680.00	1,700.00	1,800.00	1,800.00	
2-74-00-510	CULTURE - Printing & Stationary	1,000.00	1,513.52	200%	3,000.00	3,000.00	3,200.00	3,200.00	Office supplies and promotional material
2-74-00-511	CULTURE - Household & Miscellaneous Supplies	400.00	176.45	0%	400.00	500.00	500.00	500.00	Cleaning and bathroom Supplies
2-74-00-512	CULTURE - Janitor Contract	3,000.00	2,311.71	0%	3,000.00	3,000.00	3,000.00	3,000.00	Cleaning contract
2-74-00-520	CULTURE - Equipment Parts, Repairs & Maint.	500.00	3,883.11	0%	500.00	500.00	600.00	600.00	computer and printer repairs
2-74-00-521	CULTURE - Furnishings	0.00		#DIV/0!	0.00	0.00	0.00	0.00	replace furniture as needed Purchase of items for lending following Plan of Service & PLSB
2-74-00-523	CULTURE - Books & Videos	10,000.00	7,152.79	-40%	6,000.00	6,000.00	6,500.00	6,500.00	Best Practices Allocation distributed to this department - have not been informed of any changes
2-74-00-540	CULTURE - Power	4,200.00	3,887.61	-5%	4,000.00	4,200.00	4,200.00	4,200.00	Allocation distributed to this department - have not been informed of any changes
2-74-00-541	CULTURE - Natural Gas	3,200.00	3,503.20	13%	3,600.00	3,700.00	3,700.00	3,700.00	informed of any changes
2-74-00-590	CULTURE - Other General Expenses	(19,071.00)		-100%	0.00	0.00	0.00	0.00	Council budget adjustment
2-74-00-761	CULTURE - Transfer to Reserves	0.00		#DIV/0!	0.00	0.00	0.00	0.00	No budget is anticipated
2-74-01-222	CULTURE - Yellowhead Membership Fees	11,000.00	11,191.10	0%	11,000.00	11,000.00	11,000.00	11,000.00	Per capita calculation varies year over year paid by Town

2-74-01-231	CULTURE - Audit Fees	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Audit fees to be paid by Administration
2-74-01-250	CULTURE - Building Repairs & Maintenance	1,000.00	2,874.08	0%	1,000.00	1,000.00	1,000.00	1,000.00	No large repairs anticipated
2-74-01-270	CULTURE - Insurance	2,300.00	2,216.63	30%	3,000.00	3,200.00	3,400.00	3,600.00	Allocation distributed to this department
2-74-01-520	CULTURE - Equipment Repairs & Maintenance	500.00		0%	500.00	500.00	500.00	500.00	Office Equipment
2-97-00-745	REQUISITION - Education - Residential	564,260.00	445,161.53	2%	575,545.00	587,055.90	598,797.02	610,772.96	Expense GL to offset Revenue collected on behalf of Alberta School Foundation
2-97-00-750	REQUISITION - Education - Non-Residential	176,720.00	132,970.32	2%	180,254.00	183,859.08	187,536.26	191,286.99	Expense GL to offset Revenue collected on behalf of Alberta School Foundation
2-97-00-755	REQUISITION - Leduc Foundation	7,100.00	7,103.00	11%	7,866.00	8,100.00	8,600.00	9,100.00	Expense GL to offset Revenue collected on behalf of the Leduc Regional Housing Authority
2-97-00-757	REQUISITION - Rural Policing Levy	0.00		#DIV/0!	0.00	0.00	0.00	0.00	Reallocated
		<u>7,094,460.69</u>	<u>5,251,112.43</u>		<u>7,324,327.24</u>	<u>7,318,836.98</u>	<u>7,474,592.28</u>	<u>7,636,619.23</u>	

(73.31)

(81.65)

(0.93)

(0.81)

(0.01) (SURPLUS)/DEFICIT

Approved this 18th day of December, 2023

Mayor Carnahan:

